

Financial and Non-Financial Highlights

Financial highlights

	Million yen		%
	FY2016	FY2015	Change
For the Year			
Orders received	¥ 356,518	¥ 359,427	(0.8)%
Net sales	320,825	336,184	(4.6)
Operating income	23,099	20,878	10.6
Net income attributable to shareholders of the parent company	16,746	13,652	22.7
Capital investment	5,905	4,210	40.3
R&D expenditures	7,489	7,009	6.8
Cash Flows			
Cash flows from operating activities	¥ 26,683	¥ 7,206	270.3%
Cash flows from investing activities	(5,393)	(2,099)	(156.9)
Free cash flows	21,289	5,107	316.8
Cash flows from financing activities	(4,404)	(8,702)	49.4
At Year-End			
Total assets	¥ 303,540	¥ 296,055	2.5%
Working capital	96,401	99,293	(2.9)
Net assets	142,340	130,116	9.4
Amounts per Share of Common Stock			
Net income per share (Yen)	¥ 137.58	¥ 118.72	15.9%
Net assets per share (Yen)	1,142.14	1,044.40	9.4
Cash dividends per share (Yen)	42.00	30.00	40.0
Ratios			
Operating income/net sales	7.2%	6.2%	+1.0pt
Net income/net sales	5.2	4.1	+1.1pt
Return on shareholders' equity (ROE)	12.6	11.6	+1.0pt
Shareholders' equity/total assets	45.8	42.9	+2.9pt

Note: A PDF version containing notes to the financial statements is available on our website: www.daifuku.com/ir/library/annualreport

Non-financial highlights

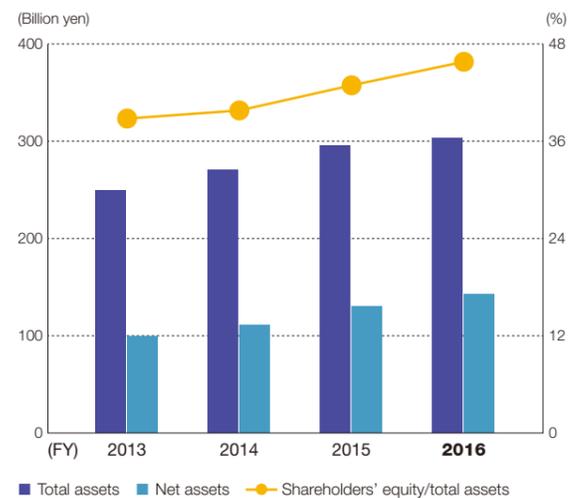
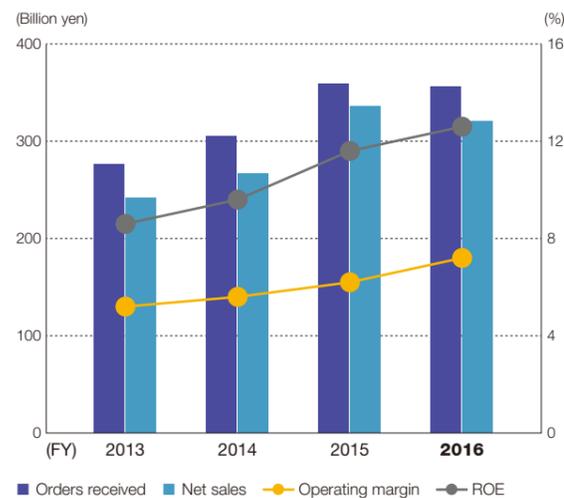
Environment	FY2016	FY2015	Change
CO ₂ emissions (t-CO ₂)			
Japan	15,034	16,190	(7.1)%
Outside Japan	24,563	20,148	21.9
CO ₂ reduction contribution from environmentally friendly products (t-CO ₂)	41,689	33,367	24.9
Water usage (m ³)			
Japan	125,991	135,519	(7.0)
Outside Japan	102,160	98,522	3.7
Emission and transfer volume of chemical substances related to PRTR Law (kg)*1	21,180	30,010	(29.4)
Waste generated (t)*2	4,634	5,073	(8.7)
Recycling rate (%)**2	98.7	98.3	+0.4pt

*1: Shiga Works

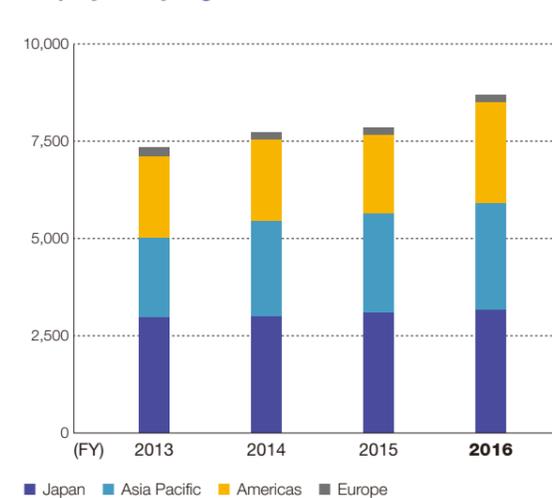
**2: Figures for Japan only

Employees	FY2016	FY2015	Change
Total	8,689	7,835	10.9%
Japan	3,153	3,077	2.5
Asia Pacific	2,758	2,558	7.8
Americas	2,587	2,027	27.6
Europe	191	173	10.4

Consolidated financial data



Employees by region



CO₂ emissions

