## > Financial Highlights

Daifuku Co., Ltd. and consolidated subsidiaries
Years ended March 31, 2015 and 2014

|  | Million yen |  | \% | U.S. thousand dollars |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2014 | FY2013 | Change | FY2014 |
| For the Year |  |  |  |  |
| Orders received | ¥ 305,567 | ¥276,831 | 10.4\% | \$2,540,683 |
| Net sales | 267,284 | 241,811 | 10.5 | 2,222,366 |
| Operating income | 14,883 | 12,556 | 18.5 | 123,750 |
| Net income | 9,810 | 7,740 | 26.7 | 81,572 |
| Capital investment | 7,532 | 10,446 | (27.9) | 62,632 |
| R\&D expenditures | 6,945 | 7,490 | (7.3) | 57,749 |
| Cash Flows |  |  |  |  |
| Cash flows from operating activities | ¥ 6,295 | ¥ 20,447 | (69.2)\% | \$ 52,345 |
| Cash flows from investing activities | $(5,846)$ | $(7,372)$ | 20.7 | $(48,615)$ |
| Free cash flows | 448 | 13,074 | (96.6) | 3,729 |
| Cash flows from financing activities | (509) | 1,045 | (148.7) | $(4,233)$ |
| At Year-End |  |  |  |  |
| Total assets | ¥ 271,011 | ¥249,531 | 8.6\% | \$2,253,363 |
| Working capital | 91,187 | 87,070 | 4.7 | 758,192 |
| Net assets | 111,521 | 99,690 | 11.9 | 927,261 |
| Number of employees | 7,746 | 7,349 | 5.4 |  |
| Amounts per Share of Common Stock |  |  |  |  |
| Net income per share (Yen and U.S. dollars) | ¥ 88.59 | ¥ 69.96 | 26.6\% | \$ 0.73 |
| Net assets per share (Yen and U.S. dollars) | 972.75 | 875.14 | 11.2 | 8.08 |
| Cash dividends per share (Yen and U.S. dollars) | 22.00 | 18.00 | 22.2 | 0.18 |
| Ratios |  |  |  |  |
| Operating income/net sales | 5.6\% | 5.2\% | +0.4pt |  |
| Net income/net sales | 3.7 | 3.2 | +0.5pt |  |
| Return on shareholders' equity (ROE) | 9.6 | 8.6 | +1.0pt |  |
| Shareholders' equity/total assets | 39.8 | 38.8 | +1.0pt |  |

Notes: 1. Details are described in "Financial Section" from page 28. A PDF version containing notes to the financial statements is available on our website: www.daifuku.com
2. The U.S. dollar amounts in this annual report are translated from Japanese yen for convenience only, at the rate of $¥ 120.27=\mathrm{U} . \mathrm{S} . \$ 1.00$, on the Tokyo Foreign Exchange Market on March 31, 2015.

Consolidated Financial Data


