

Consolidated Financial Results

First Quarter of the Fiscal Year Ending March 31, 2019 (April 1, 2018 - June 30, 2018)

August 8, 2018 DAIFUKU CO., LTD.



Value Innovation 2020

Fiscal 2018 Q1 Highlights (April 1, 2018 - June 30, 2018)

- ✓ Orders: A high volume due to orders received for large projects worldwide
- ✓ Sales: Remained favorable backed by an extensive order backlog
- ✓ Operating income:

Increase in the operating margin, reflecting growing earnings strength from higher sales and cost cutting by the parent company, Daifuku Co., Ltd., as well as earnings of a subsidiary in East Asia



| | | | (Billion yen) |
|---|----------------------|----------------------|---------------|
| | FY2017 Q1 results | FY2018 Q1 results | Year-on-year |
| Orders | 148.57 | 129.17 | -13.1% |
| Net sales | 85.06 | 97.27 | 14.4% |
| Operating income | 6.66 | 8.50 | 27.7% |
| Ordinary income | 7.02 | 8.97 | 27.8% |
| Net income attributable to shareholders of the parent company | 5.02 | 11.22 | 123.2% |
| Comprehensive income | 5.39 | 6.87 | 27.5% |
| Net income per share | 41.30 yen | 89.24 yen | |
| Exchange rate (per 1 U.S. dollar) | 112.82 yen | 107.50 yen | |

- Operating income and ordinary income increased by about 30% year on year.
- Extraordinary income included
 6.9 billion yen from the sale of shares of equity-method affiliate
 Knapp AG.

| | (Billion yer | | | | | | |
|---|------------------------|-----------|---------------------------|-----------|--|-----------|--|
| | Orc (Orders from ou | | Net s (Sales to outsid | | Segment income (Net income attributable to shareholders of the parent company) | | |
| | FY2017 Q1 | FY2018 Q1 | FY2017 Q1 | FY2018 Q1 | FY2017 Q1 | FY2018 Q1 | |
| Daifuku | 69.88 | 62.49 | 38.52 | 43.29 | 4.16 | 10.76 | |
| Contec | 3.22 | 4.02 | 3.55 | 3.68 | 0.13 | 0.19 | |
| Daifuku North America | 38.87 | 20.28 | 21.02 | 19.98 | 0.45 | 0.76 | |
| Daifuku Plusmore | 3.54 | 2.91 | 2.49 | 2.65 | -0.01 | -0.00 | |
| Other | 33.04 | 39.44 | 17.43 | 28.34 | 0.36 | 1.77 | |
| Consolidated adjustment and other | - | - | 2.02 | -0.68 | -0.08 | -2.27 | |
| Total | 148.57 | 129.17 | 85.06 | 97.27 | 5.02 | 11.22 | |

✓ Daifuku:

(Billion ven)

Income increased significantly due to increased revenue and improved costs, as well as extraordinary income.

 Daifuku North America:
 Orders declined year on year due to delays in receiving orders but are projected to recover in the second and subsequent quarters.

✓ Other:

Income increased significantly due to increased sales of systems for the semiconductor and flatpanel display sectors in East Asia.

| | | FY2017 Q1 | FY2018 Q1 | Change |
|--------------|----------------------------------|-----------|-----------|--------|
| C | Current assets | 286.08 | 292.74 | 6.66 |
| | Cash on hand and in banks | 85.16 | 101.29 | 16.13 |
| | Notes and accounts receivable | 163.10 | 149.19 | -13.90 |
| | Inventories | 27.03 | 33.03 | 5.99 |
| | Other | 10.78 | 9.22 | -1.56 |
| | lon-current ssets | 86.92 | 79.13 | -7.79 |
| | Property, plant and equipment | 35.25 | 34.34 | -0.90 |
| | Intangible assets | 14.03 | 13.17 | -0.86 |
| | Goodwill | 8.79 | 8.10 | -0.68 |
| | Other | 5.24 | 5.06 | -0.17 |
| | Investments and other assets | 37.63 | 31.60 | -6.02 |
| Total assets | | 373.01 | 371.87 | -1.13 |

| (DIIIOI) | | | | | | |
|---------------------|--|-----------|-----------|--------|--|--|
| | | FY2017 Q1 | FY2018 Q1 | Change | | |
| Current liabilities | | 148.78 | 146.91 | -1.87 | | |
| | Notes and accounts payable | 69.27 | 67.64 | -1.63 | | |
| | Short-term borrowings and bonds | 19.96 | 18.32 | -1.64 | | |
| | Other | 59.54 | 60.94 | 1.39 | | |
| | Non-current liabilities | 32.74 | 32.32 | -0.42 | | |
| | Long-term borrowings and bonds | 18.00 | 18.00 | - | | |
| | Other | 14.74 | 14.32 | -0.42 | | |
| Т | otal Liabilities | 181.53 | 179.23 | -2.30 | | |
| | Shareholders' equity | 181.45 | 187.02 | 5.56 | | |
| | Common stock | 31.86 | 31.86 | - | | |
| | Retained earnings | 129.65 | 135.21 | 5.56 | | |
| | Other | 19.93 | 19.93 | 0.00 | | |
| | Accumulated other comprehensive income | 6.42 | 2.09 | -4.32 | | |
| | Non-controlling interests | 3.59 | 3.52 | -0.07 | | |
| Т | otal net assets | 191.47 | 192.64 | 1.16 | | |
| | tal liabilities nd net assets | 373.01 | 371.87 | -1.13 | | |

✓ Total assets:

(Billion yen)

Decreased by 1.1 billion yen [Main factors]

An increase in cash on hand and in banks and decreases in notes and accounts receivable, unbilled receivables and affiliate shares

✓ Liabilities:

Decreased by 2.3 billion yen [Main factors] Decreases in notes and accounts payable and income taxes payable

✓ Net assets:

Increased by 1.1 billion yen [Main factors] An increase of 5.5 billion yen in retained earnings

Orders and Sales by Industry (Consolidated)

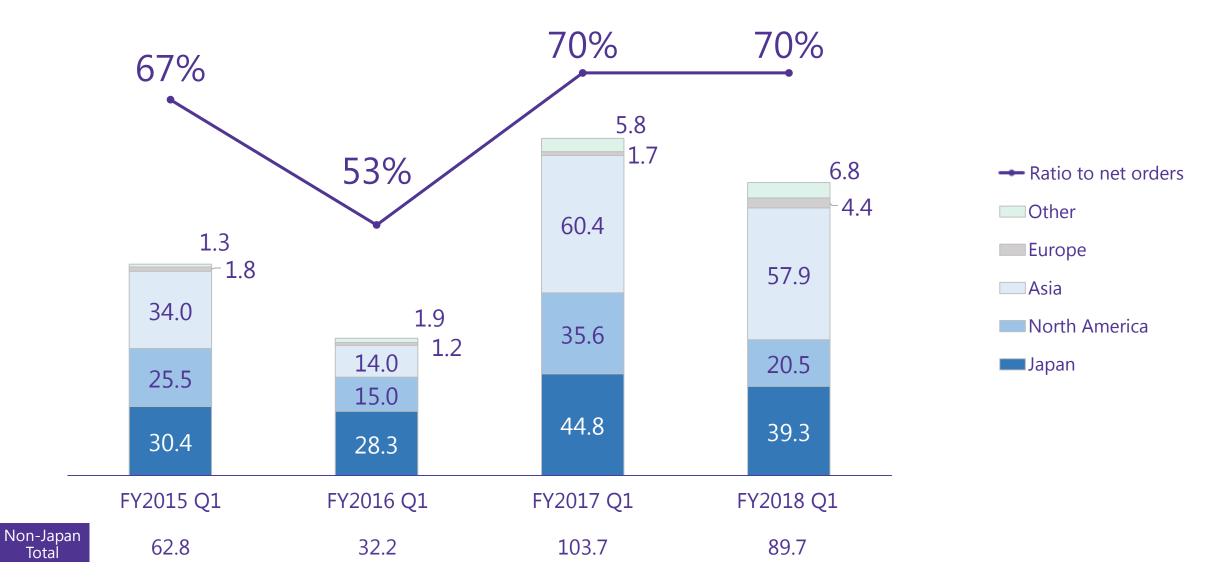
| | | Or | ders | | Sales | | | | |
|---|-----------|-------------|--------|-------------|-------|-------------|-------|-------------|--|
| | FY2017 Q1 | | FY20 | FY2018 Q1 | | FY2017 Q1 | | 18 Q1 | |
| Industry | Orders | Composition | Orders | Composition | Sales | Composition | Sales | Composition | |
| Automobile, auto parts | 17.39 | 11.7% | 19.25 | 14.9% | 14.68 | 17.3% | 14.19 | 14.6% | |
| Electronics | 65.34 | 44.0% | 57.31 | 44.4% | 32.16 | 37.8% | 41.67 | 42.8% | |
| Commerce, retail | 22.71 | 15.3% | 24.64 | 19.1% | 15.27 | 18.0% | 13.81 | 14.2% | |
| Transportation, warehousing | 3.92 | 2.6% | 7.41 | 5.7% | 5.03 | 5.9% | 5.66 | 5.8% | |
| Machinery | 1.67 | 1.1% | 2.13 | 1.7% | 1.14 | 1.3% | 1.57 | 1.6% | |
| Chemicals, pharmaceuticals | 3.38 | 2.3% | 4.37 | 3.4% | 3.36 | 4.0% | 3.29 | 3.4% | |
| Food | 2.11 | 1.4% | 2.10 | 1.6% | 2.83 | 3.3% | 2.71 | 2.8% | |
| Iron, steel, nonferrous metals | 1.28 | 0.9% | 1.59 | 1.2% | 0.58 | 0.7% | 0.83 | 0.9% | |
| Precision equipment, printing, office equipment | 2.78 | 1.9% | 2.89 | 2.2% | 1.05 | 1.2% | 1.49 | 1.5% | |
| Airport | 13.16 | 8.9% | 3.09 | 2.4% | 6.85 | 8.1% | 7.02 | 7.2% | |
| Other | 14.77 | 9.9% | 4.34 | 3.4% | 2.06 | 2.4% | 4.98 | 5.2% | |
| Total | 148.57 | 100.0% | 129.17 | 100.0% | 85.06 | 100.0% | 97.27 | 100.0% | |

- Orders from the electronics sector remained high. Orders from airports are projected to recover in the U.S. in the second and subsequent quarters.
- Sales for the electronics sector drove performance, while sales for other sectors remained firm.

Orders by Region (Consolidated)







| (Dinion ye | | | | | | | | | | |
|------------|--------|----------------|-------------|--------|-------------|--------|-------------|--------|-------------|--------|
| | | FY202 | 15 Q1 | FY203 | FY2016 Q1 | | FY2017 Q1 | | 18 Q1 | |
| Region | | Orders | Composition | Orders | Composition | Orders | Composition | Orders | Composition | |
| Ja | pan | | 30.42 | 32.6% | 28.38 | 46.8% | 44.86 | 30.2% | 39.38 | 30.5% |
| N | on-Jap | an | 62.84 | 67.4% | 32.28 | 53.2% | 103.70 | 69.8% | 89.78 | 69.5% |
| | North | n America | 25.59 | 27.5% | 15.07 | 24.8% | 35.67 | 24.0% | 20.56 | 15.9% |
| | Asia | | 34.09 | 36.5% | 14.01 | 23.1% | 60.41 | 40.7% | 57.93 | 44.9% |
| | | China | 13.64 | 14.6% | 4.40 | 7.3% | 34.15 | 23.0% | 25.31 | 19.6% |
| | | South Korea | 10.92 | 11.7% | 3.53 | 5.8% | 19.03 | 12.8% | 20.14 | 15.6% |
| | | Taiwan | 6.47 | 6.9% | 3.92 | 6.5% | 5.16 | 3.5% | 8.34 | 6.5% |
| | | Other | 3.05 | 3.3% | 2.14 | 3.5% | 2.05 | 1.4% | 4.13 | 3.2% |
| | Europe | | 1.84 | 2.0% | 1.24 | 2.1% | 1.76 | 1.2% | 4.41 | 3.4% |
| | Latin | America | 0.44 | 0.5% | -0.02 | 0.0% | 1.98 | 1.3% | 5.11 | 4.0% |
| | Othe | r | 0.85 | 0.9% | 1.97 | 3.2% | 3.86 | 2.6% | 1.75 | 1.3% |
| То | tal | | 93.27 | 100.0% | 60.66 | 100.0% | 148.57 | 100.0% | 129.17 | 100.0% |

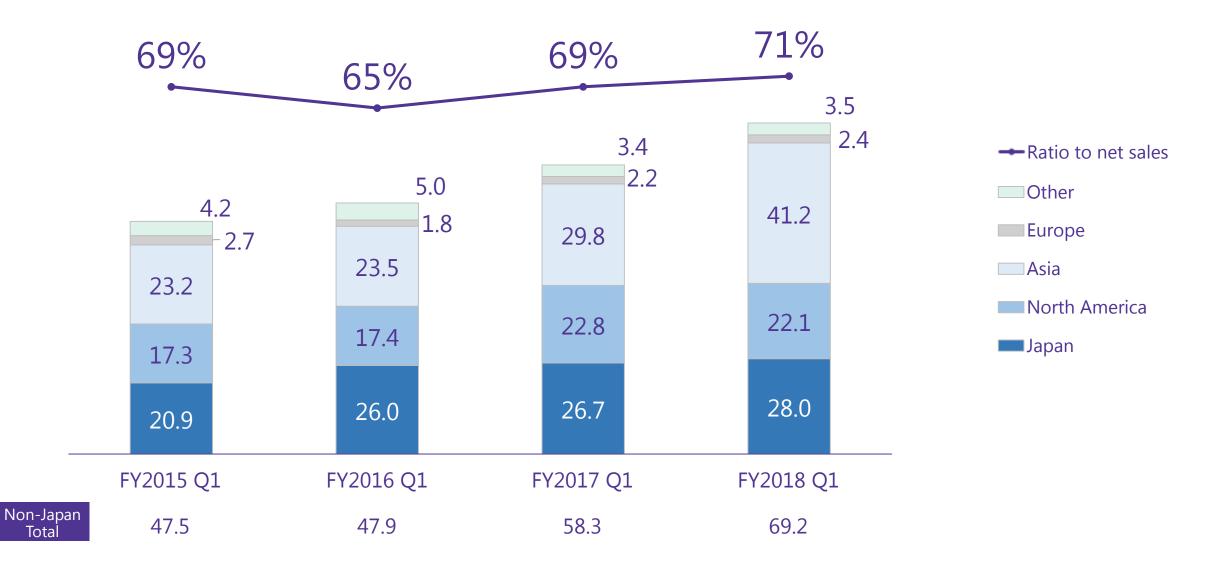
(Billion yen)

 In Japan, China, and the U.S., the volume of large orders posted was lower than in the previous fiscal year.

 Overall, a high level of orders was maintained.

Sales by Region (Consolidated)

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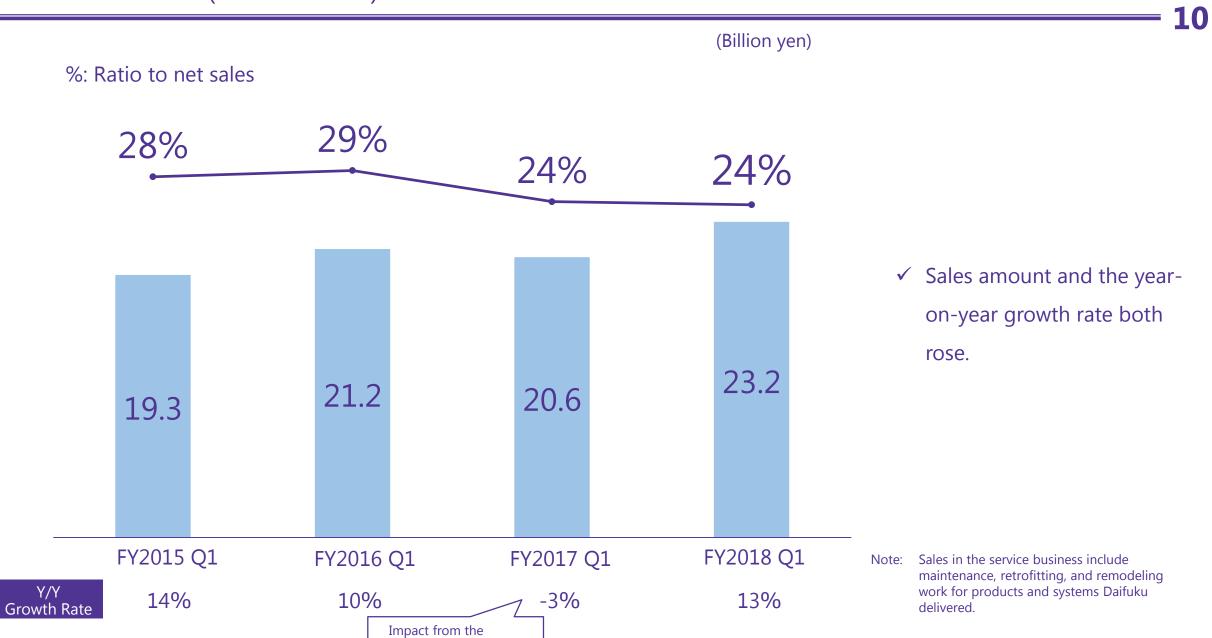


Sales by Region (Consolidated)

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| (billion) | | | | | | | | Jillon yen | | |
|-----------|--------|----------------|-------|-------------|-------|-------------|-------|-------------|-------|-------------|
| | | FY203 | 15 Q1 | FY2016 Q1 | | FY2017 Q1 | | FY2018 Q1 | | |
| Re | gion | Î | Sales | Composition | Sales | Composition | Sales | Composition | Sales | Composition |
| Ja | pan | | 20.96 | 30.6% | 26.03 | 35.2% | 26.74 | 31.4% | 28.01 | 28.8% |
| N | on-Jap | an | 47.56 | 69.4% | 47.99 | 64.8% | 58.31 | 68.6% | 69.26 | 71.2% |
| | North | n America | 17.31 | 25.3% | 17.45 | 23.6% | 22.81 | 26.8% | 22.11 | 22.7% |
| | Asia | | 23.29 | 34.0% | 23.56 | 31.8% | 29.82 | 35.1% | 41.20 | 42.4% |
| | | China | 6.38 | 9.3% | 7.09 | 9.6% | 11.09 | 13.1% | 22.79 | 23.4% |
| | | South Korea | 8.78 | 12.8% | 7.28 | 9.8% | 12.17 | 14.3% | 13.21 | 13.6% |
| | | Taiwan | 5.68 | 8.3% | 6.43 | 8.7% | 4.24 | 5.0% | 1.44 | 1.5% |
| | | Other | 2.43 | 3.6% | 2.74 | 3.7% | 2.31 | 2.7% | 3.74 | 3.9% |
| Europe | | be | 2.74 | 4.0% | 1.89 | 2.6% | 2.24 | 2.6% | 2.40 | 2.5% |
| | Latin | Latin America | | 1.4% | 0.73 | 1.0% | 1.14 | 1.3% | 1.40 | 1.4% |
| | Othe | r | 3.24 | 4.7% | 4.34 | 5.8% | 2.29 | 2.8% | 2.12 | 2.2% |
| Tc | tal | | 68.53 | 100.0% | 74.03 | 100.0% | 85.06 | 100.0% | 97.27 | 100% |

- The non-Japan sales ratio to total sales exceeded 70%.
- Sales in Japan and North America remained firm.
- In China, sales doubled year on year.



appreciation of the yen

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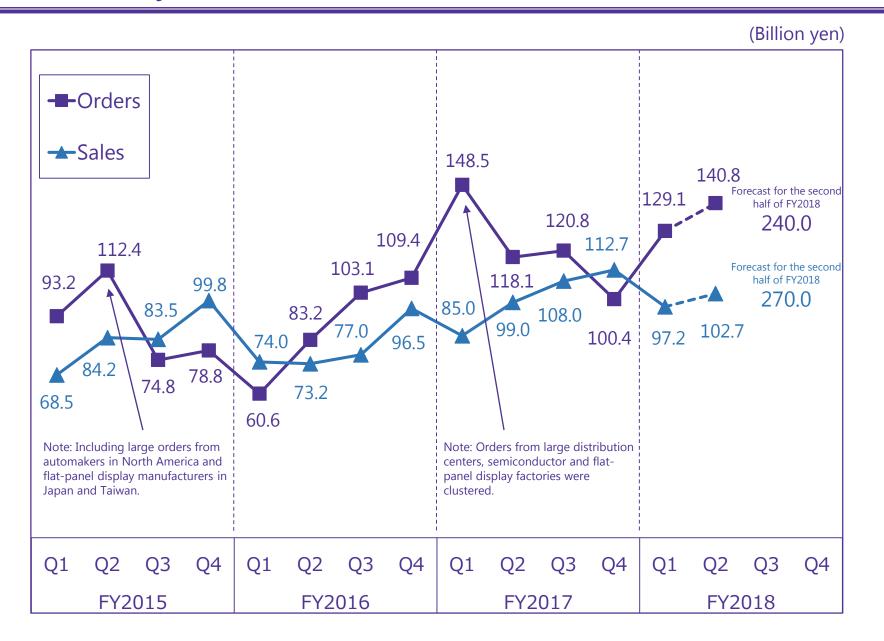
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(Billion yen)

| | | FY2018 H1 (Forecast) | | | FY2018 H1 (Forecast) | | | | FY20 | |
|--|---------------|---------------------------------|---------------------------------|------------------|----------------------|---------------------------------|---------------------------------|------------------|----------|--|
| | FY2017 H1 | Announced on May 11, 2018 | Revised on August 8, 2018 | Year-on- year | FY2017 | Announced on May 11, 2018 | Revised on August 8, 2018 | Year-on- year | | |
| Orders | 266.71 | 270.0 | 270.0 | +1.2% | 487.97 | 490.0 | 510.0 | +4.5% | ✓ The fu | |
| Net sales | 184.15 | 210.0 | 200.0 | +8.6% | 404.92 | 460.0 | 470.0 | +16.1% | foreca | |
| Operating income | 16.71 | 21.0 | 20.0 | +19.7% | 39.92 | 46.0 | 48.0 | +20.2% | orders | |
| Ordinary income | 17.43 | 21.6 | 20.5 | +17.6% | 41.10 | 46.7 | 48.7 | +18.5% | | |
| Net income attributable to shareholders of the parent company | 12.23 | 21.0 | 20.0 | +63.5% | 29.00 | 31.5 | 32.5 | +12.0% | | |
| Net income per share | 100.45 yen | 166.96 _{yen} | 159.00 yen | - | 235.62 yen | 250.44 yen | 258.38 yen | - | © 2018 D | |

The full-year earnings forecast was revised upward; in terms of orders, sales, and income.

Quarterly Orders and Sales (Consolidated)



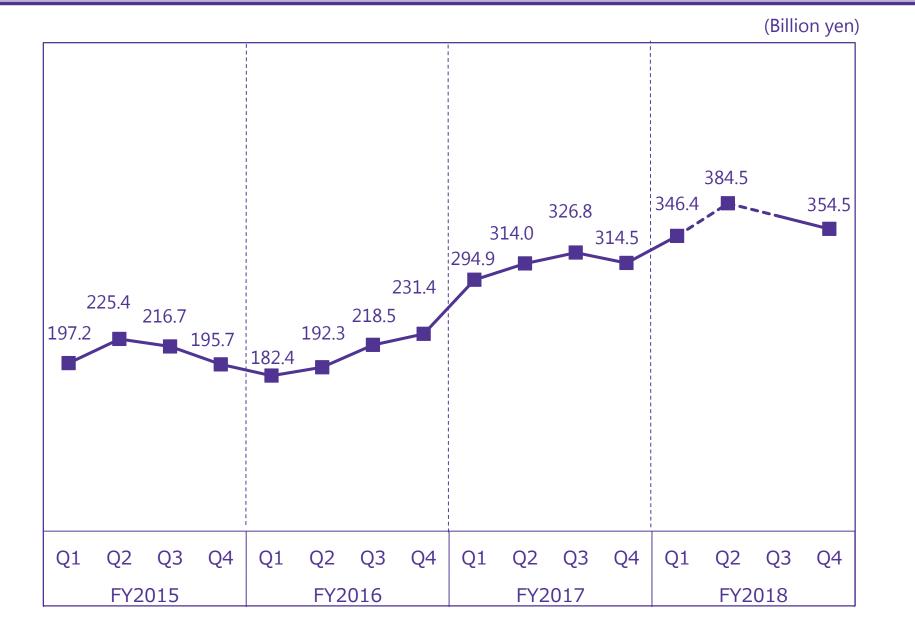
 ✓ Q1 orders were the secondhighest ever.

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 Along with strong orders, sales are projected to exceed
 100 billion yen in every
 quarter from Q2.

Order Backlogs (Consolidated)

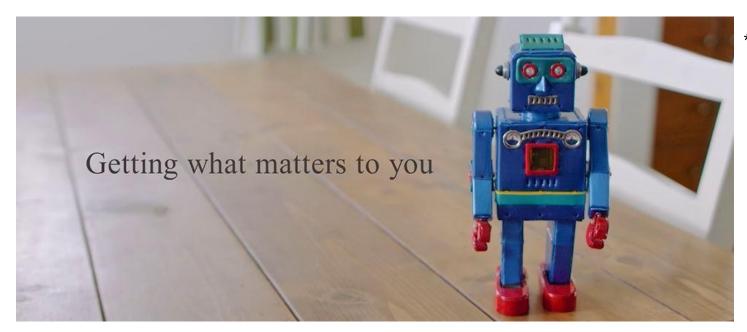


The backlog at the end of
 FY2018 is projected at 354.5
 billion yen, an increase of
 40.0 billion yen year on year.

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Broadcasting new brand movie

With the message of "Getting what matters to you", the brand movie highlights the material flow of a tin toy (personified by an actor) that is stored in an e-commerce warehouse. The toy, which brings a young boy happy memories with him and his grandfather, is delivered via material handling systems. Available in five languages; Japanese, English, simplified Chinese, traditional Chinese, and Korean, the video will be used for exhibitions and events around the world.



* The video can be viewed on our corporate website.

DAIFUKU Always an Edge Ahead

Cautionary Statement with Respect to Forward-Looking Statements

The strategies, beliefs and plans related to future business performance as described in this document are not established facts. They are business prospects based on the assumptions and beliefs of the management team judging from the most current information, and therefore, these prospects are subject to potential risks and uncertainties. Due to various crucial factors, actual results may differ materially from these forward-looking statements. These crucial factors that may adversely affect performance include 1) consumer trends and economic conditions in the Daifuku Group's operating environment; 2) the effect of yen exchange rates on sales, assets and liabilities denominated in U.S. dollars and other currencies; 3) the tightening of laws and regulations regarding safety and other matters that may lead to higher costs or sales restrictions; and 4) the impact of natural disasters and intentional threats, war, acts of terrorism, strikes, and plagues. Moreover, there are other factors that may adversely affect the Group's performance.