## **Consolidated Financial Results**

First Half of the Fiscal Year Ending March 31, 2018

(April 1, 2017 - September 30, 2017)

November 10, 2017

DAIFUKU CO., LTD.

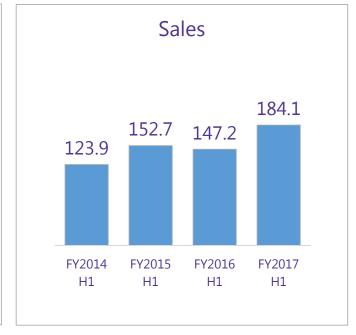
Value Innovation 2020

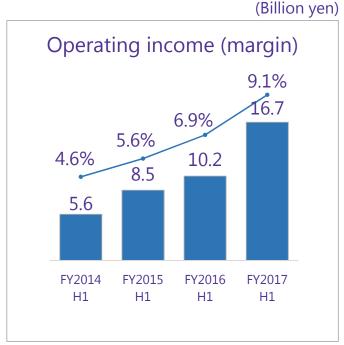




- ✓ New record highs achieved for interim orders, sales, and operating income
- ✓ Orders: Benefited from investments in the semiconductor, flat-panel display, and e-commerce sectors.
- ✓ Operating income: Earnings strength increased significantly, mainly due to increased sales and improved costs of the parent company, Daifuku Co., Ltd.







				(Billion yen
	FY2016 H1	FY2017 H1 forecast (announced on Aug. 8, 2017)	FY2017 H1 Results	Year-on-year
Orders	143.89	260.0	266.71	85.4%
Net Sales	147.26	187.0	184.15	25.1%
Operating income	10.20	15.0	16.71	63.7%
Ordinary income	10.25	15.6	17.43	70.1%
Net income attributable to shareholders of the parent company	7.07	11.0	12.23	73.0%
Comprehensive income	-0.83	-	13.90	-
Net income per share	58.12 yen	-	100.45 yen	
Exchange rate (per 1 U.S. dollar)	111.81 yen	-	112.12 yen	

	Orders		Net	sales	Segment income (Net income attributable to shareholders of the parent company)		
	FY2016 H1	FY2017 H1	FY2016 H1	FY2017 H1	FY2016 H1	FY2017 H1	
Daifuku	77.32	118.87	67.20	82.35	4.12	9.08	
Contec	7.88	7.64	7.33	7.63	0.14	0.41	
Daifuku North America	28.80	75.59	40.32	48.03	1.99	1.50	
Daifuku Plusmore	6.40	6.30	5.61	5.55	0.00	0.00	
Other	23.47	58.30	30.06	41.22	0.81	1.38	
Consolidated adjustment and other	_	-	-3.27	-0.64	-0.01	-0.15	
Total	143.89	266.71	147.26	184.15	7.07	12.23	

## **Consolidated Balance Sheets**

		FY2016	FY2017 H1	Change
	Current assets	222.46	241.51	19.04
	Cash on hand and in banks	64.80	61.98	-2.82
	Notes and accounts receivable	124.00	138.78	14.77
	Inventories	22.85	28.00	5.15
	Other	10.80	12.73	1.93
1	Non-current assets	81.07	83.43	2.36
	Property, plant and equipment	33.58	34.82	1.23
	Intangible assets	15.43	14.47	-0.95
	Goodwill	9.88	9.20	-0.67
	Other	5.54	5.26	-0.27
	Investments and other assets	32.05	34.14	2.08
Tota	al assets	303.54	324.94	21.40

			(Billion yen)	
	FY2016	FY2017 H1	Change	
liabilities	126.06	120 06	2.90	

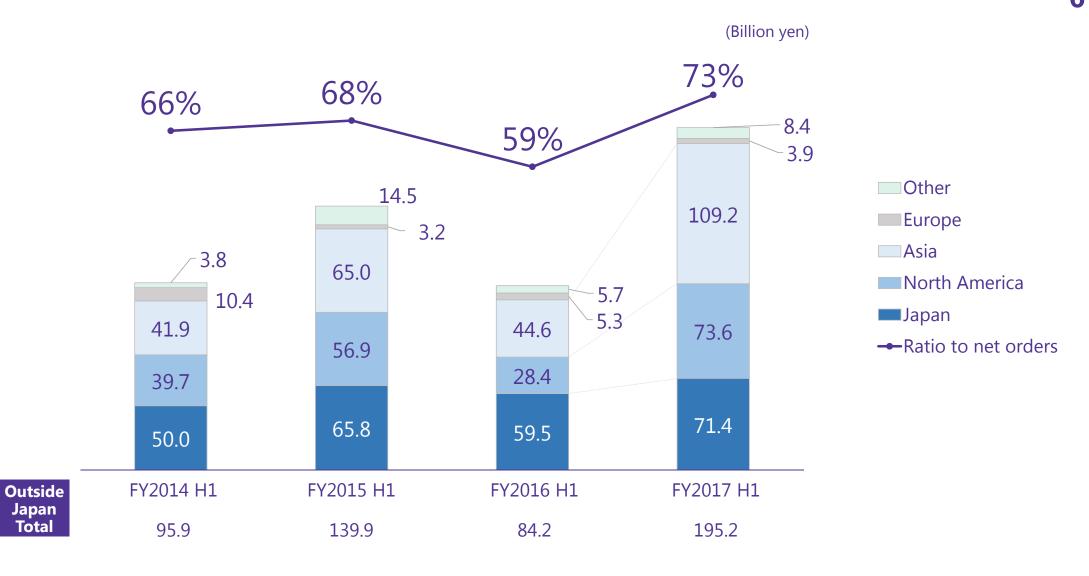
		FY2016	FY2017 H1	Change
Cı	ırrent liabilities	126.06	128.86	2.80
	Notes and accounts payable	59.11	64.44	5.32
	Short-term borrowings	21.64	12.67	-8.97
	Other	45.30	51.75	6.45
No	on-current liabilities	35.13	43.51	8.38
	Long-term borrowings and bonds	18.12	27.17	9.04
	Other	17.00	16.34	-0.66
Total	Liabilities	161.19	172.38	11.18
Sh	areholders' equity	136.69	145.26	8.57
	Common stock	15.01	15.01	-
	cumulated other mprehensive income	2.39	3.93	1.53
	n-controlling erests	3.24	3.36	0.11
Total	net assets	142.34	152.56	10.22
Total liabilities and net assets		303.54	324.94	21.40

## Orders and Sales by Industry (Consolidated)

#### **DAIFUKU**

		Orc	lers	Sale				les		
	FY201	16 H1	FY20:	17 H1	FY2016 H1		FY2017 H1			
Industry	Orders	Composition	Orders	Composition	Sales	Composition	Sales	Composition		
Automobile, auto parts	21.77	15.1%	36.21	13.6%	27.29	18.5%	34.41	18.7%		
Electronics	46.89	32.6%	108.27	40.6%	43.50	29.5%	65.73	35.7%		
Commerce, retail	30.90	21.5%	42.19	15.8%	24.79	16.8%	34.68	18.8%		
Transportation, warehousing	7.55	5.3%	8.23	3.1%	10.81	7.3%	9.60	5.2%		
Machinery	3.43	2.4%	3.05	1.1%	3.70	2.5%	3.12	1.7%		
Chemicals, pharmaceuticals	8.52	5.9%	7.13	2.7%	8.13	5.5%	7.00	3.8%		
Food	4.88	3.4%	5.81	2.2%	5.61	3.8%	6.34	3.4%		
Iron, steel, nonferrous metals	1.95	1.4%	2.39	0.9%	1.89	1.3%	1.60	0.9%		
Precision machinery, printing, office equipment	2.25	1.6%	4.61	1.7%	1.98	1.3%	2.18	1.2%		
Airport	9.59	6.7%	30.10	11.3%	14.42	9.8%	13.58	7.4%		
Other	6.10	4.1%	18.69	7.0%	5.09	3.7%	5.86	3.2%		
Total	143.89	100.0%	266.71	100.0%	147.26	100.0%	184.15	100.0%		

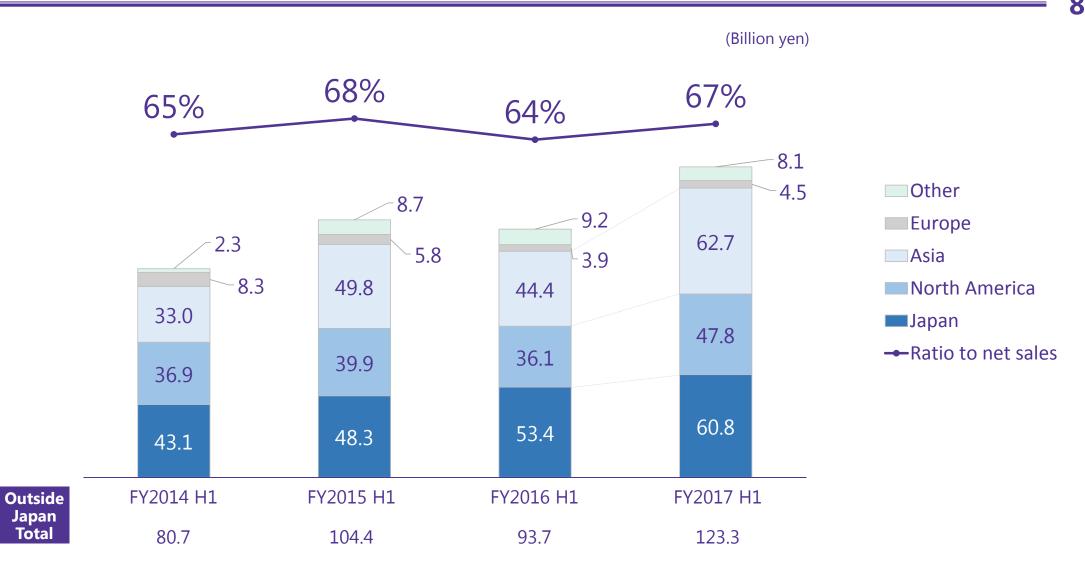




## Orders by Region (Consolidated)

FY2014 H1		14 H1	FY2015 H1		FY2016 H1		FY2017 H1		
Region		Orders	Composition	Orders	Composition	Orders	Composition	Orders	Composition
Japan		50.09	34.3%	65.81	32.0%	59.59	41.4%	71.47	26.8%
North A	America	39.73	27.2%	56.96	27.7%	28.47	19.8%	73.62	27.6%
Asia		41.95	28.8%	65.09	31.6%	44.69	31.1%	109.24	41.0%
	China	14.68	10.1%	29.92	14.5%	20.07	14.0%	66.19	24.8%
	South Korea	18.98	13.0%	20.15	9.8%	12.18	8.5%	28.38	10.7%
	Taiwan	2.30	1.6%	8.87	4.3%	8.95	6.2%	9.58	3.6%
	Other	5.99	4.1%	6.14	3.0%	3.48	2.4%	5.07	1.9%
Europe		10.41	7.1%	3.28	1.6%	5.38	3.7%	3.90	1.5%
Latin A	merica	2.70	1.8%	7.33	3.6%	1.10	0.8%	3.06	1.1%
Other		1.10	0.8%	7.25	3.5%	4.62	3.2%	5.40	2.0%
Total		146.00	100.0%	205.75	100.0%	143.89	100.0%	266.71	100.0%





## Sales by Region (Consolidated)

#### **DAIFUKU**

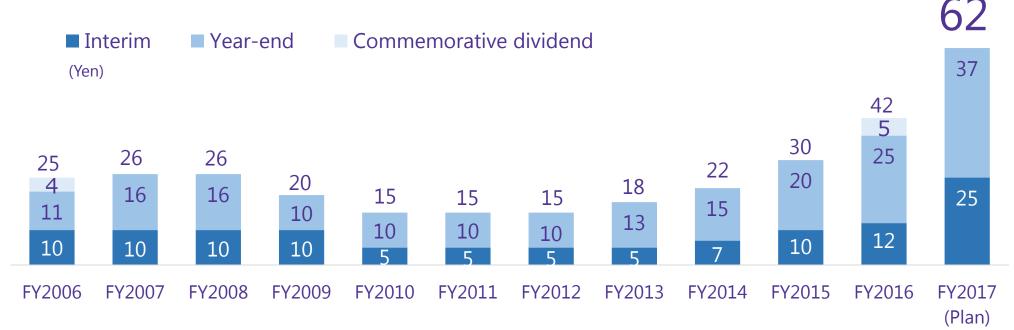
		FY2014 H1 FY2015 H1			FY2016 H1		FY2017 H1		
Region		Sales	Composition	Sales	Composition	Sales	Composition	Sales	Composition
Japan		43.16	34.8%	48.38	31.7%	53.49	36.3%	60.85	33.0%
North A	America	36.98	29.8%	39.97	26.2%	36.12	24.5%	47.89	26.0%
Asia		33.07	26.7%	49.88	32.6%	44.42	30.2%	62.74	34.1%
	China	12.72	10.3%	15.15	9.9%	13.70	9.3%	25.87	14.1%
	South Korea	12.17	9.8%	17.85	11.7%	13.23	9.0%	23.59	12.8%
	Taiwan	2.00	1.6%	11.21	7.3%	12.40	8.4%	9.02	4.9%
	Other	6.16	5.0%	5.66	3.7%	5.07	3.5%	4.24	2.3%
Europe		8.39	6.8%	5.82	3.8%	3.92	2.7%	4.50	2.4%
Latin A	merica	1.10	0.9%	1.68	1.1%	1.53	1.0%	3.05	1.7%
Other		1.20	1.0%	7.02	4.6%	7.75	5.3%	5.10	2.8%
Total		123.92	100.0%	152.79	100.0%	147.26	100.0%	184.15	100.0%



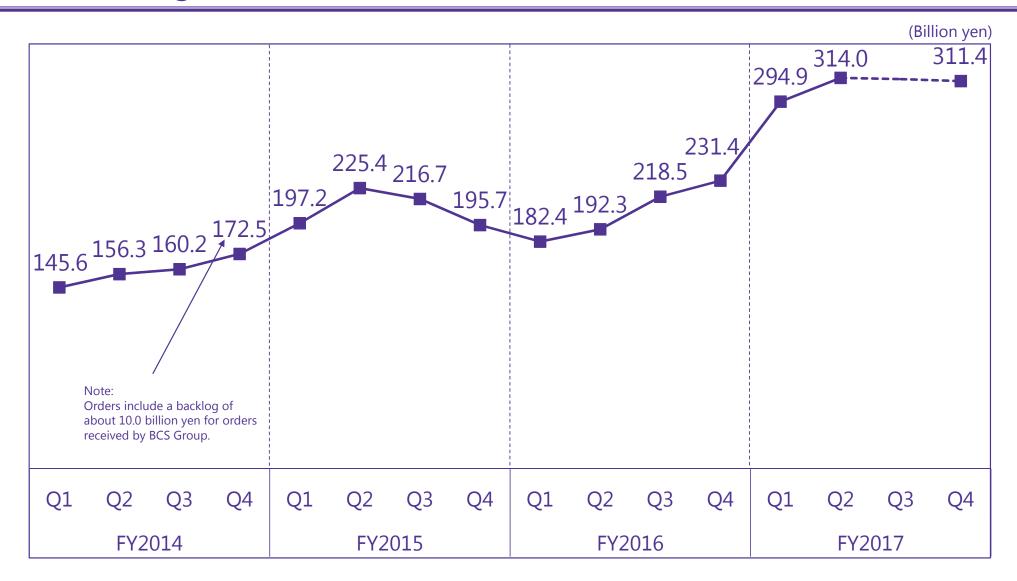
		ecast)	(Billion yen)		
	FY2016	Announced on May 11, 2017	Announced on August 8, 2017	Revised on November 10, 2017	Year-on- year
Orders	356.5	390.0	440.0	490.0	37.4%
Net sales	320.8	380.0	395.0	410.0	27.8%
Operating income	23.0	26.6	30.0	37.0	60.2%
Ordinary income	23.7	27.4	31.0	38.0	59.9%
Net income attributable to shareholders of the parent company	16.7	19.0	21.0	26.0	55.3%
Dividend (Of which, interim)	<b>42 yen</b> (12 yen)	<b>47 yen</b> (15 yen)	52 yen (20 yen)	<b>62 yen</b> (25 yen)	47.6%

#### Annual dividend forecast to 62 yen, a new record high

Daifuku has decided to pay an interim dividend of 25 yen, an increase of 5 yen from the forecast announced on August 8, 2017, based on the FY2017 earnings forecast and a dividend policy that targets a consolidated payout ratio of 30%. In addition, the Company has revised its year-end dividend forecast to 37 yen per share, an increase of 5 yen.







## Daifuku's corporate credit rating upgraded for the first time in a decade

On October 23, 2017, Rating and Investment Information, Inc. upgraded Daifuku's corporate credit rating, the first upgrade to the company's rating since 2007.

	Previously			Change	
Issuer Rating	<b>A</b> - (single A minu	s)		A (single A)	
Rating Outlook	Positive		Stable		
	Issue Limit (100 million yen)	Support		Rating	
Commercial Paper	200	Unse	cured	a-1 (affirmed)	

Our news release:

http://www.daifuku.com/~/media/daifukucom/company/news/2017/20171023.pdf?la=en-global

# Daifuku North America relocates its head office and holds an opening ceremony attended by the Governor of Michigan

In October 2017, Daifuku North America Holding Company moved its main office, with the aim of expanding its business. At the opening ceremony, Michigan Governor Rick Snyder expressed his thanks for Daifuku's notable contributions to the development of the manufacturing industry in Michigan, and his hopes for the future.



Employees: 338

### Shiga Works recognized with a Green Factory Award from the METI\* Bureau

In November 2017, Shiga Works received the captioned award, in recognition of its proactive promotion of greening and its positive contribution to the improvement of living environments in the surrounding area. \*METI: Japan's Minister of Economy, Trade and Industry







Always an Edge Ahead

#### **Cautionary Statement with Respect to Forward-Looking Statements**

The strategies, beliefs and plans related to future business performance as described in this document are not established facts. They are business prospects based on the assumptions and beliefs of the management team judging from the most current information, and therefore, these prospects are subject to potential risks and uncertainties. Due to various crucial factors, actual results may differ materially from these forward-looking statements. These crucial factors that may adversely affect performance include 1) consumer trends and economic conditions in the Daifuku Group's operating environment; 2) the effect of yen exchange rates on sales, assets and liabilities denominated in U.S. dollars and other currencies; 3) the tightening of laws and regulations regarding safety and other matters that may lead to higher costs or sales restrictions; and 4) the impact of natural disasters and intentional threats, war, acts of terrorism, strikes, and plagues. Moreover, there are other factors that may adversely affect the Group's performance.