## Consolidated Financial Results

First Three Quarters of the Fiscal Year Ending March 31, 2017
(April 1, 2016 - December 31, 2016)

February 10, 2017
DAIFUKU CO., LTD.

DAIFUKU
Always an Edge Ahead

- Orders: Received orders for Chinese factories manufacturing the world's largest flat-panel displays as well as for large projects for distributors in North America
- Sales: Remained solid based on strong order backlogs

■ Operating income: Reached new record highs in the first three quarters of the fiscal year

Trends in First 3Qs Results


(Billion yen, rounded down)

|  | FY2015 First 3Qs | FY2016 First 3Qs | Year-on-year |
| :--- | ---: | ---: | ---: |
| Orders | 280.55 | $\mathbf{2 4 7 . 0 6}$ | $-11.9 \%$ |
| Net Sales | 236.34 | $\mathbf{2 2 4 . 3 2}$ | $-5.1 \%$ |
| Operating income | 15.56 | $\mathbf{1 6 . 3 0}$ | $4.8 \%$ |
| Ordinary income | 16.56 | $\mathbf{1 6 . 6 0}$ | $0.2 \%$ |
| Net income attributable to shareholders <br> of the parent company | $\mathbf{1 0 . 9 4}$ | $\mathbf{1 2 . 2 0}$ | $11.5 \%$ |
| Comprehensive income | 8.82 | $\mathbf{6 . 0 6}$ | $-31.3 \%$ |


| Net income per share | 97.01 yen | $\mathbf{1 0 0 . 2 4}$ yen |
| :--- | ---: | ---: |
| Exchange rate (per 1 U.S. dollar) | 120.91 yen | $\mathbf{1 0 8 . 8 5}$ yen |

FY2016 First 3Qs Results by Segment

|  | Orders |  | Net sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fr2015 First 3Qs | Fr2016 First 3Q: | Fr2015 First 3Qs | Fr2016 Fist 30, | FY2015 First 3Qs | Fr2016 firs 3Q |
| Daifuku | 111.37 | 124.16 | 99.91 | 101.75 | 7.98 | 7.23 |
| Contec | 10.99 | 11.69 | 10.48 | 11.32 | 0.35 | 0.35 |
| Daifuku North | 79.10 | 54.63 | 56.54 | 59.36 | 1.00 | 3.31 |
| Daituku Pusmore | 9.97 | 9.13 | 9.71 | 8.91 | 0.17 | 0.05 |
| Other | 69.10 | 47.43 | 55.08 | 45.50 | 2.61 | 1.25 |
| $\begin{array}{\|l\|} \hline \text { Consolidated } \\ \text { adjustment and } \\ \text { other } \end{array}$ |  |  | 4.60 | -2.53 | -1.18 | -0.01 |
| Total | 280.55 | 247.06 | 236.34 | 224.32 | 10.94 | 12.20 |

## Consolidated Balance Sheets

|  | FY2015 | FY2016 <br> First 3Qs | Change |
| :---: | :---: | :---: | :---: |
| Current assets | 214.32 | 196.08 | -18.24 |
| Cash on hand and in banks | 49.18 | 43.42 | -5.76 |
| Notes and accounts receivable | 131.29 | 115.37 | -15.92 |
| Inventories | 22.09 | 25.24 | 3.15 |
| Other | 11.74 | 12.04 | 0.29 |
| Non-current assets | 81.73 | 77.87 | -3.85 |
| Property, plant and equipment | 32.88 | 31.74 | -1.13 |
| Intangible assets | 17.07 | 13.93 | -3.14 |
| Goodwill | 11.18 | 9.02 | -2.15 |
| Other | 5.89 | 4.90 | -0.98 |
| Investments and other assets | 31.77 | 32.19 | 0.42 |
| Total assets | 296.05 | 273.96 | -22.09 |


|  | FY2015 | FY2016 <br> First 3Qs | Change |
| :---: | :---: | :---: | :---: |
| Current liabilities | 115.03 | 102.78 | -12.24 |
| Notes and accounts payable | 57.96 | 49.26 | -8.70 |
| Short-term borrowings | 8.70 | 15.68 | 6.97 |
| Other | 48.36 | 37.84 | -10.52 |
| Non-current liabilities | 50.90 | 38.81 | -12.08 |
| Long-term borrowings and bonds | 32.20 | 22.64 | -9.55 |
| Other | 18.70 | 16.17 | -2.53 |
| Total Liabilities | 165.93 | 141.60 | -24.33 |
| Shareholders' equity | 123.66 | 132.13 | 8.46 |
| Common stock | 15.01 | 15.01 |  |
| Accumulated other comprehensive income | 3.38 | -2.66 | -6.04 |
| Non-controlling interests | 3.06 | 2.88 | -0.17 |
| Total net assets | 130.11 | 132.35 | 2.24 |
| Total liabilities and net assets | 296.05 | 273.96 | -22.09 |

## Orders and Sales by Industry (Consolidated)

(Billion yen, rounded down)

| Industry | Orders |  |  |  | Sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2015 First 3Qs |  | FY2016 First 3Qs |  | FY2015 First 3Qs |  | FY2016 First 3Qs |  |
|  | Orders | Composition | Orders | Composition | Sales | Composition | Sales | Composition |
| Automobile, auto parts | 61.31 | 21.9\% | 37.83 | 15.3\% | 44.46 | 18.8\% | 41.26 | 18.4\% |
| Electronics | 90.02 | 32.1\% | 82.97 | 33.6\% | 70.82 | 30.0\% | 65.48 | 29.2\% |
| Commerce, retail | 44.19 | 15.8\% | 51.42 | 20.8\% | 52.21 | 22.1\% | 36.68 | 16.4\% |
| Transportation, warehousing | 18.82 | 6.7\% | 15.70 | 6.4\% | 15.22 | 6.4\% | 13.90 | 6.2\% |
| Machinery | 8.35 | 3.0\% | 5.36 | 2.2\% | 6.06 | 2.6\% | 5.65 | 2.5\% |
| Chemicals, pharmaceuticals | 10.48 | 3.7\% | 11.09 | 4.5\% | 10.55 | 4.5\% | 15.14 | 6.7\% |
| Food | 10.80 | 3.9\% | 13.09 | 5.3\% | 5.09 | 2.2\% | 8.71 | 3.9\% |
| Iron, steel, nonferrous metals | 2.67 | 1.0\% | 2.70 | 1.1\% | 2.80 | 1.2\% | 2.76 | 1.2\% |
| Precision machinery, printing, office equipment | 3.64 | 1.3\% | 3.34 | 1.4\% | 2.56 | 1.1\% | 3.39 | 1.5\% |
| Airport | 18.16 | 6.5\% | 13.04 | 5.3\% | 18.87 | 8.0\% | 21.01 | 9.4\% |
| Other | 12.06 | 4.1\% | 10.48 | 4.1\% | 7.65 | 3.1\% | 10.29 | 4.6\% |
| Total | 280.55 | 100.0\% | 247.06 | 100.0\% | 236.34 | 100.0\% | 224.32 | 100.0\% |

(Billion yen, rounded down)

(Billion yen, rounded down)

| Region |  | FY2013 First 3Qs |  | FY2014 First 3Qs |  | FY2015 First 3Qs |  | FY2016 First 3Qs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Orders | Composition | Orders | Composition | Orders | Composition | Orders | Composition |
| Japan |  | 76.16 | 39.6\% | 74.88 | 35.3\% | 93.54 | 33.3\% | 92.29 | 37.4\% |
| North America |  | 45.00 | 23.4\% | 57.67 | 27.1\% | 75.62 | 27.0\% | 55.56 | 22.5\% |
| Asia |  | 61.43 | 31.9\% | 62.68 | 29.5\% | 90.90 | 32.4\% | 84.90 | 34.4\% |
|  | China | 25.74 | 13.4\% | 18.00 | 8.5\% | 35.99 | 12.8\% | 32.96 | 13.4\% |
|  | South Korea | 17.85 | 9.2\% | 30.33 | 14.3\% | 27.84 | 9.9\% | 26.18 | 10.6\% |
|  | Taiwan | 4.60 | 2.4\% | 5.83 | 2.7\% | 17.59 | 6.3\% | 18.06 | 7.3\% |
|  | Other | 13.24 | 6.9\% | 8.50 | 4.0\% | 9.47 | 3.4\% | 7.69 | 3.1\% |
| Europe |  | 7.64 | 4.0\% | 11.65 | 5.5\% | 4.63 | 1.7\% | 5.81 | 2.3\% |
| Latin America |  | 1.08 | 0.5\% | 3.12 | 1.5\% | 5.31 | 1.9\% | 1.61 | 0.6\% |
| Other |  | 1.09 | 0.6\% | 2.31 | 1.1\% | 10.52 | 3.7\% | 6.86 | 2.8\% |
| Total |  | 192.43 | 100.0\% | 212.33 | 100.0\% | 280.55 | 100.0\% | 247.06 | 100.0\% |

(Billion yen, rounded down)

$\square$ Other

- Europe
$\square$ Asia
- North America
-Japan
$\rightarrow$ Ratio to net sales
(Billion yen, rounded down)

| Region | FY2013 First 3Qs |  | FY2014 First 3Qs |  | FY2015 First 3Qs |  | FY2016 First 3Qs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales | Composition | Sales | Composition | Sales | Composition | Sales | Composition |
| Japan | 66.32 | 38.4\% | 64.73 | 34.7\% | 77.38 | 32.8\% | 79.23 | 35.3\% |
| North America | 39.28 | 22.7\% | 53.58 | 28.8\% | 60.82 | 25.7\% | 54.55 | 24.3\% |
| Asia | 54.60 | 31.6\% | 51.60 | 27.7\% | 76.17 | 32.2\% | 70.99 | 31.7\% |
| China | 20.74 | 12.0\% | 20.92 | 11.2\% | 25.27 | 10.7\% | 22.32 | 10.0\% |
| South Korea | 15.83 | 9.2\% | 18.21 | 9.8\% | 26.70 | 11.3\% | 21.96 | 9.8\% |
| Taiwan | 6.20 | 3.6\% | 3.79 | 2.0\% | 15.59 | 6.6\% | 19.44 | 8.7\% |
| Other | 11.81 | 6.8\% | 8.66 | 4.6\% | 8.60 | 3.6\% | 7.26 | 3.2\% |
| Europe | 6.83 | 4.0\% | 12.03 | 6.5\% | 7.98 | 3.4\% | 6.12 | 2.7\% |
| Latin America | 4.34 | 2.5\% | 2.59 | 1.4\% | 2.20 | 0.9\% | 2.89 | 1.3\% |
| Other | 1.40 | 0.8\% | 1.74 | 0.9\% | 11.76 | 5.0\% | 10.51 | 4.7\% |
| Total | 172.79 | 100.0\% | 186.30 | 100.0\% | 236.34 | 100.0\% | 224.32 | 100.0\% |

(Billion yen, rounded down)
\%: Ratio to net sales


## Quarterly Orders and Sales



## Order Backlogs


(Billion yen, rounded down)

|  | FY2015 | FY2016 (Forecast) |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Announced on <br> May 12, 2016 | Revised on February 10, 2017 | Year-on-year |
| Orders | 359.42 | 330.0 | 355.0 | -1.2\% |
| Net sales | 336.18 | 330.0 | 320.0 | -4.8\% |
| Operating income | 20.87 | 21.0 | 22.5 | 7.8\% |
| Ordinary income | 21.99 | 21.5 | 23.0 | 4.6\% |
| Net income attributable to shareholders of the parent company | 13.65 | 14.5 | 16.5 | 20.9\% |

## Increased Year-End Dividend for an Annual Dividend of 40 Yen

■ Daifuku decided to increase its year-end dividend by 5 yen per share, following an upward revision of its full-year net income forecast.

Existing record-high: Annual dividend of 30 yen (FY2015)
(Previous)
(Current)


■ Daifuku opens an exhibition area for airport business within Shiga Works. The latest baggage handling system shows Daifuku's sophisticated solutions through a demonstration featuring the actual unit.


# DAIFUKU <br> Always an Edge Ahead 


#### Abstract

Cautionary Statement with Respect to Forward-Looking Statements The strategies, beliefs, and plans related to future business performance as described in this document are not established facts. They are business prospects based on the assumptions and beliefs of the management team judging from the most current information, and, therefore, these prospects are subject to potential risks and uncertainties. Due to various crucial factors, actual results may differ materially from these forward-looking statements. These crucial factors that may adversely affect performance include: 1) consumer trends and economic conditions in the Company's operating environment; 2) the effect of yen exchange rates on sales, assets and liabilities denominated in U.S. dollars and other currencies; 3) the tightening of laws and regulations regarding safety and other matters that may lead to higher costs or sales restrictions; and 4) the impact of natural disasters and intentional threats, war, acts of terrorism, strikes, and/or plagues. Moreover, there are other factors that may adversely affect the Company's performance.


