## DAIFUKU CO., LTD.

## Consolidated Financial Results

First Quarter of the Fiscal Year Ending March 31, 2015
(April 1, 2014 - June 30, 2014)


## August 8, 2014 - 1 표 <br> Always an Edge Ahead

## Fiscal 2014 Q1 Highlights (April 1, 2014 - June 30, 2014)

> Orders and sales in North America increased significantly.
> In Asia, sales of systems for the electronics sector increased.

Trends in Q1 Results



Net income per share
10.10 yen
8.65 yen

## FY2014 Q1 Results by Reportable Segment DAIFUKU

(Billion yen)

|  | Orders |  | Net sales |  | Net income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fr2014 ${ }^{1}$ | Fr2013 P | Fr2014 ${ }^{1}$ | Fr2013 Q1 | FY2014 01 | Fr2013 $0^{1}$ |
| Daifuku | 29.15 | 26.30 | 24.01 | 24.64 | 0.79 | 0.6 |
| Contec | 3.64 | 3.65 | 3.24 | 2.62 | 0.26 | -0.1 |
| Daituku we | 18.74 | 11.12 | 20.96 | 11.3 | 0.28 | 0.2 |
| Other | 18.42 | 21.60 | 12.24 | 12.96 | 0.5 | 0.6 |
| Consolidated adjustment and |  |  | -1.94 | -1.18 | -0.80 | -0.4 |
| otal | 69.97 | 62.68 | 58.53 | 50.36 | 1.11 | 0.95 |

## Consolidated Balance Sheets

DAIFUKU

| (Billion yen) | FY2014 Q1 | FY2013 | Y2013 Q |  | FY2014 Q1 | FY2013 | FY2013 Q1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current assets | 167.71 | 170.78 | 143.53 | Current liabilities | 81.61 | 83.71 | 94.51 |
| Cash on hand and in banks | 55.52 | 52.13 | 37.21 | Notes and accounts payable | 43.89 | 46.88 | 34.83 |
| Notes and accounts receivable | 75.66 | 89.55 | 77.28 | Short-term borrowings and bonds | 6.94 | 7.01 | 34.69 |
| Inventories | 26.47 | 20.38 | 20.60 | Other | 30.76 | 29.81 | 24.99 |
| Other | 10.04 | 8.71 | 8.42 | Non-current liabilities | 64.73 | 66.12 | 27.80 |
| Non-current assets | 76.85 | 78.74 | 68.09 | Long-term borrowings and bonds | 51.08 | 51.12 | 19.13 |
| Property, plant and equipment | 33.59 | 34.07 | 32.01 |  |  |  |  |
| Intangible assets | 14.12 | 14.85 | 10.05 | Other | 13.64 | 15.00 | 8.67 |
| Goodwill | 9.73 | 10.13 | 6.83 | Total Liabilities | 146.34 | 149.84 | 122.32 |
| Other | 4.73 | 10.13 4.71 | 3.83 | Shareholders' equity | 90.38 | 90.65 | 84.40 |
| Investments and other assets | 29.13 | 29.81 | 26.02 | Accumulated other comprehensive income | 5.00 | 6.18 | 2.72 |
| Total assets | 244.56 | 249.53 | 211.62 | Minority interests | 2.83 | 2.84 | 2.17 |
|  |  |  |  | Total net assets | 98.22 | 99.69 | 89.30 |
|  |  |  |  | Total liabilities and net assets | 244.56 | 249.53 | 211.62 |

## Non-Japan Sales Ratio (Consolidated)

DAIFUKU
(Ratio to net sales)


## Non-Japan Net Sales by Area (Consolidated)

(Billion yen)

| Area |  | FY2012 Q1 |  | FY2013 Q1 |  | FY2014 Q1 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Sales | Ratio (\%) | Sales | Ratio (\%) | Sales | Ratio (\%) |
| North | merica | 8.48 | 35.6 | 11.38 | 38.0 | 19.18 | 49.6 |
| Asia |  | 11.96 | 50.2 | 13.89 | 46.4 | 15.02 | 38.9 |
|  | China | 1.84 | 7.7 | 4.14 | 13.8 | 5.57 | 14.4 |
|  | South Korea | 4.60 | 19.3 | 3.72 | 12.4 | 5.36 | 13.9 |
|  | Taiwan | 2.83 | 11.9 | 2.45 | 8.2 | 1.08 | 2.8 |
|  | Thailand | 1.38 | 5.8 | 1.84 | 6.2 | 1.34 | 3.5 |
|  | Other | 1.31 | 5.5 | 1.74 | 5.8 | 1.67 | 4.3 |
| Europe |  | 2.33 | 9.9 | 2.51 | 8.4 | 3.58 | 9.2 |
| Latin America |  | 0.43 | 1.8 | 1.85 | 6.2 | 0.36 | 1.0 |
| Other |  | 0.60 | 2.5 | 0.28 | 1.0 | 0.48 | 1.3 |
| Total |  | 23.80 | 100.0 | 29.91 | 100.0 | 38.62 | 100.0 |

## Service Sales (Consolidated)

Note: Sales in the service business include maintenance, retrofitting, and remodeling work for products and systems Daifuku delivered


## Orders and Net Sales by Industry (consolidatee)

## Orders for and sales of systems for the electronics sector increased.

(Billion yen)

| Industry | Orders |  |  |  | Net Sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2014 Q1 |  | FY2013 Q1 |  | FY2014 Q1 |  | FY2013 Q1 |  |
|  | Orders | Ratio (\%) | Orders | Ratio (\%) | Sales | Ratio (\%) | Sales | Ratio (\%) |
| Automobile, Auto Parts | 17.14 | 24.5\% | 14.72 | 23.5\% | 13.61 | 23.3\% | 14.84 | 29.5\% |
| Electronics | 17.19 | 24.6\% | 10.34 | 16.5\% | 14.66 | 25.0\% | 10.46 | 20.8\% |
| Commerce, Retail | 14.28 | 20.4\% | 16.88 | 26.9\% | 11.90 | 20.3\% | 10.49 | 20.8\% |
| Transportation, Warehousing | 3.11 | 4.4\% | 1.81 | 2.9\% | 3.71 | 6.3\% | 1.21 | 2.4\% |
| Machinery | 3.34 | 4.8\% | 1.45 | 2.3\% | 1.56 | 2.7\% | 1.23 | 2.5\% |
| Chemicals, Pharmaceuticals | 4.25 | 6.1\% | 3.56 | 5.7\% | 2.32 | 4.0\% | 2.18 | 4.3\% |
| Foods | 3.73 | 5.3\% | 2.73 | 4.4\% | 1.60 | 2.7\% | 1.24 | 2.5\% |
| Iron, Steel, Nonferrous Metals | 1.24 | 1.8\% | 1.03 | 1.6\% | 0.83 | 1.4\% | 0.89 | 1.8\% |
| Precision Machinery, Printing, Office Equipment | 0.77 | 1.1\% | 0.71 | 1.1\% | 0.68 | 1.2\% | 0.72 | 1.4\% |
| Airport | 2.32 | 3.3\% | 5.70 | 9.1\% | 4.84 | 8.3\% | 4.53 | 9.0\% |
| Other | 2.60 | 3.7\% | 3.75 | 6.0\% | 2.82 | 4.8\% | 2.57 | 5.0\% |
| Total | 69.97 | 100.0\% | 62.68 | 100.0\% | 58.53 | 100.0\% | 50.36 | 100.0\% |

## Trends in Quarterly Orders and Sales

(Billion yen)


## Trends in Order Backlogs



## FY2014 Interim Estimates (consolidata, Appi.seperember 2014)

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| (Billion yen) |  | (Revised on August 8, 2014) | (Fr2013 H1) | (vearon-year) |
| :---: | :---: | :---: | :---: | :---: |
| Orders | 150.0 | 150.0 | 129.39 | 15.9\% |
| Net Sales | 130.0 | 120.0 | 111.85 | 7.3\% |
| Operating income | 6.0 | 4.3 | 4.59 | -6.4\% |
| Ordinary income | 6.1 | 4.6 | 5.05 | -8.9\% |
| Net income | 4.0 | 3.1 | 3.25 | -4.7\% |

## FY2014 Estimates (Consolidated)

(The full-year forecast, which was announced on May 14, 2014, remain unchanged.)

| (Billion yen) |  | (Fr2013) | (rearon.jear) |
| :---: | :---: | :---: | :---: |
| Orders | 280.0 | 276.83 | 1.1\% |
| Net Sales | 270.0 | 241.81 | 11.7\% |
| Operating income | 14.0 | 12.55 | 11.5\% |
| Ordinary income | 14.3 | 13.19 | 8.4\% |
| Net income | 8.8 | 7.74 | 13.7\% |

## Topics

## ■ Daifuku joins the United Nations Global Compact

On April 25, Daifuku signed a commitment to join the United Nations Global Compact, which sets forth Ten Principles concerning human rights, labor, the environment and anticorruption. Daifuku will strive to enhance its corporate social responsibility activities.


President Masaki Hojo presenting the commitment letter to Toshio Arima, chairman of the Global Compact Japan Network

## Topics

■ Daifuku products for Co-op's home delivery win Japan's material handling grand prize
The eye-navi pick-to-light system and Jungle Cart received the grand prize from the Japanese Material Handling Society. Their novelty, functionality, and potential were highly regarded.


Picking operation using eye-navi


Jungle Cart

## ■ Presentation at LOGIS-TECH TOKYO 2014

Daifuku will participate in LOGIS-TECH TOKYO 2014, Asia's largest material handling and logistics trade fair, taking place from September 9 to 12, 2014, at Tokyo Big Sight (Tokyo International Exhibition Center). Daifuku will exhibit the latest material handling and logistics systems.


Daifuku booth from 2012

# DAIFUKU Always an Edge Ahead 


#### Abstract

Cautionary Statement with Respect to Forward-Looking Statements The strategies, beliefs, and plans related to future business performance as described in this document are not established facts. They are business prospects based on the assumptions and beliefs of the management team judging from the most current information, and, therefore, these prospects are subject to potential risks and uncertainties. Due to various crucial factors, actual results may differ materially from these forward-looking statements. These crucial factors that may adversely affect performance include: 1) consumer trends and economic conditions in the Company's operating environment; 2) the effect of yen exchange rates on sales, assets and liabilities denominated in U.S. dollars and other currencies; 3) the tightening of laws and regulations regarding safety and other matters that may lead to higher costs or sales restrictions; and 4) the impact of natural disasters and intentional threats, war, acts of terrorism, strikes, and/or plagues. Moreover, there are other factors that may adversely affect the Company's performance.


