Key Performance Indicators (As of March 31, 2018)

Financial Capital

Funds that can be used in sustainable corporate activities

Manufactured Capital

Non-current assets, including production equipment and systems

Human Capital

The skills and abilities of employees and their motivation as well as the organizational experience

Intellectual Capital

All types of intangible assets, including intellectual property and software with the aim of creating value

Social and Relationship Capital

Engagement and bonds of trust with society The natural environment and material and stakeholders, along with systems to further develop those

Installation record

54 countries

Natural Capital

resources that have an impact on the Company's business activities and its sustainability



Net sales

¥404.9 billion

Based on a high level of orders, net sales in fiscal 2017 exceeded ¥400 billion, a new record high.



Operating margin

(Up 2.7 percentage points year on year)

Earnings strength significantly increased due to higher sales and cost cutting, among others. In fiscal 2017, the operating margin rose to 9.9%, outstripping the target of 8.0% set out in our medium-term business plan.



Net assets

Capital increased from ¥15.0 billion to ¥31.8 billion, with the first public offering for 45 years. The raised funds will be used for capital investment to expand future business.



Production sites

19

Our global production framework meets rapidly increasing demand in every country and region.



Capital investment

¥6.3 billion

We are continuously making capital investments. In fiscal 2017, the amount increased by ¥400 million year on year. In fiscal 2018, we plan to increase production capacity in Japan and the United States.



Employees (consolidated)

Along with an expansion in our global network, the consolidated employee numbers increased. We invigorate our organization by employing diversified human resources.



Employees outside Japan

5,936

Along with globalization, non-Japanese employees remains above 60% of total employee numbers.



Designers/Engineers (non-consolidated)

827

We focus on securing and nurturing talented designers and engineers to meet customer needs with innovative solutions.



R&D expenses

Patents held

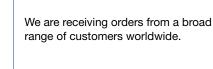
2,899

Our development capabilities are shown

by the number of patents in more than

30 countries and regions.

Research and development expenses, the source of our competitiveness, are maintained at about 2% of net sales.





Global locations

23 countries and regions

To respond to rising demand around the world, we are building a global network centering on Japan, the rest of Asia, and the Americas.



Visitors to Hini Arata Kan demo center

22,741

The world's largest material handling and logistics demo center, Hini Arata Kan, is a venue for stakeholders to engage in dialogue.



Certified Daifuku Eco-Products

46

We operate the Daifuku Eco-Products Certification Program to contribute to global environment conservation.



CO₂ reduction contribution from products and services

53,327 tons of CO₂ per year

To contribute to creating a sustainable global environment, we strive to reduce CO₂ emissions by providing customers with our environmentally friendly products and services.

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