This document has been prepared in accordance with accounting principles generally accepted in Japan and translated from the original Japanese-language document. If there are any discrepancies between this document and the Japanese original, the original shall prevail.

DAIFUKU

Consolidated Financial Results for the First Three Quarters of the Fiscal Year Ending December 31, 2026 [Japan GAAP]

November 11, 2026

Daifuku Co., Ltd.
Stock exchange listing: Tokyo
Securities code: 6383
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Scheduled date of commencing dividend payment: －
Earnings supplementary materials: Yes
Earnings presentation: Yes (for institutional investors and securities analysts)

Note: Figures are rounded down to the nearest one million yen.

1. Consolidated Financial Results for the First Three Quarters of the Fiscal Year Ending December 31, 2026

(January 1, 2026–September 30, 2026)

(1) Operating results

(Percentages indicate year-on-year changes.)

FY	Net sales		Operating income		Ordinary income		Net income attributable to shareholders of the parent company	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Ending December 2026 3Qs	**553,776**	**13.9**	**83,487**	**11.0**	**85,928**	**10.8**	**63,284**	**8.2**
Ended December 2025 3Qs	486,014	-	75,214	-	77,556	-	58,468	-

(Note) Comprehensive income
Year ending December 2026 3Qs: 65,478 million yen, 37.1%
Year ended December 2025 3Qs: 47,762 million yen, －%

FY	Net income per share	Diluted net income per share
	Yen	Yen
Ending December 2026 3Qs	**171.15**	**164.07**
Ended December 2025 3Qs	159.01	151.62

(Note) The Company changed its fiscal year-end (the closing date of the fiscal year) from March 31 to December 31, effective from the fiscal year ended December 31, 2024. Accordingly, year-on-year percentage changes for the first three quarters of the fiscal year ended December 31, 2025 are not shown because the periods for the first three quarters of the fiscal year ended December 31, 2025 and the fiscal year ended December 31, 2024 are different.

(2) Financial position

FY	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
Ending December 2026 Q3	**807,278**	**501,762**	**62.1**
Ended December 2025	754,211	451,560	59.9

(Reference) Shareholders' equity

Year ending December 2026 Q3: 501,671 million yen

Year ended December 2025: 451,547 million yen

2. Dividends

FY	Dividend per share				
	Q1-end	Q2-end	Q3-end	FY-end	Annual
	Yen	Yen	Yen	Yen	Yen
Ended December 2025	—	34.00	—	44.00	78.00
Ending December 2026	—	40.00	—		
Ending December 2026 (forecast)				50.00	90.00

(Note) Revisions to the latest dividend forecast: None

3. Consolidated Earnings Forecast for the Fiscal Year Ending December 31, 2026

(January 1, 2026–December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to shareholders of the parent company		Net income per share
Japan GAAP	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full-year	770,000	16.5	119,000	18.0	122,000	16.6	89,500	14.6	241.95

(Note) Revisions to the latest consolidated earnings forecast: Yes

(Reference)

	Revenue		Operating profit		Profit before tax		Profit attributable to owners of parent		Basic earnings per share
IFRS Accounting Standards	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full-year	770,000	―	117,000	―	120,500	―	87,500	―	236.55

(Notes) 1. Revisions to the latest consolidated earnings forecast: Yes

2. The Company plans to voluntarily adopt International Financial Reporting Standards (IFRS Accounting Standards) from the end of the fiscal year ending December 31, 2026. Accordingly, year-on-year percentage changes from the fiscal year ended December 31, 2025, which was prepared under Japan GAAP, are not shown.

Notes:

(1) Significant changes in the scope of consolidation during the first three quarters: Yes
Newly included: Nine companies (Eisenmann GmbH and eight other companies)
Excluded: None

(2) Adoption of specific accounting methods for preparing the quarterly consolidated financial statements: None

(3) Changes in accounting policies, accounting estimates, and restatement
1) Changes in accounting policies resulting from the revision of the accounting standards and other regulations: None
2) Changes in accounting policies other than 1): Yes
3) Changes in accounting estimates: None
4) Restatement: None

(4) Number of shares issued (Common stock)
1) Number of shares issued including treasury stock at the end of the period
Year ending December 2026 Q3: 379,830,231 shares
Year ended December 2025: 379,830,231 shares
2) Number of treasury stock at the end of the period
Year ending December 2026 Q3: 7,604,739 shares
Year ended December 2025: 12,120,273 shares
3) Average number of shares during the period (cumulative from the beginning of the fiscal year)
Year ending December 2026 3Qs: 369,761,506 shares
Year ended December 2025 3Qs: 367,695,260 shares

(Notes)
The number of treasury stock at the end of the period includes shares owned by the Board Benefit Trust (BBT). The number of treasury stock held by BBT was 374,800 shares at the end of the first three quarters of the fiscal year ending December 31, 2026, and 435,700 shares at the end of the fiscal year ended December 31, 2025.

Review of the quarterly consolidated financial statements (Japanese version) by the certified public accountant or an audit firm: Yes (optional)

Disclaimer

The consolidated earnings forecast contained in this document is based on information available to management at the present time and certain assumptions judged to be rational. As such, actual sales and income may differ from this forecast due to uncertain factors present in the forecast or future changes in business circumstances. For the earnings forecast, please see 1-(3) “Outlook.”

Earnings supplementary materials are available at the TDnet and our website: www.daifuku.com/ir

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1. Qualitative Information on Quarterly Consolidated Financial Results

(1) Operating results

During the first three quarters of the fiscal year (from January 1, 2026 to September 30, 2026), the global economy remained uncertain given a sluggish Chinese economy and concerns over geopolitical risks.

On the other hand, looking at the business environment, demand for labor-saving and automation investment has remained solid in the manufacturing and distribution industry, mainly in Japan and the United States, against the backdrop of labor shortages and rising labor costs.

In the semiconductor industry, efforts to expand production capacity in advanced fields have become increasingly active, supported by expanding demand for AI applications. In China, investment continues in line with efforts to strengthen and promote domestic production.

In the automotive industry, delays in customers' investment decision-making caused by U.S. trade policy, which were observed in the previous fiscal year, have been gradually easing. Meanwhile, demand is continuing for investment in automation at airports to meet the increase in the number of air passengers, particularly in the United States and certain other countries.

In this economic and business environment, during the first three quarters of the fiscal year, orders increased significantly overall, driven by a substantial increase in orders for cleanroom systems for semiconductor production lines, while orders for intralogistics systems from manufacturers and distributors and automotive systems also remained strong.

Sales increased, supported by an extensive order backlog at the end of the previous fiscal year, with higher sales across all business areas, particularly cleanroom systems.

Specifically, the Group received orders of 781,230 million yen, up 56.5% from the same period of the previous fiscal year, and recorded sales of 553,776 million yen, up 13.9%.

Profits increased, driven by higher sales and improved profitability in cleanroom systems.

Consequently, the Group posted operating income of 83,487 million yen, up 11.0% from the same period of the previous fiscal year, and ordinary income of 85,928 million yen, up 10.8%. Net income attributable to shareholders of the parent company was 63,284 million yen, up 8.2%.

As of the end of the first three quarters of the fiscal year, nine months into the fiscal year, orders received had surpassed the previous record for full-year orders. In addition, sales, operating income, ordinary income, and net income attributable to shareholders of the parent company reached record highs for the first three quarters of the fiscal year.

The average exchange rates used for transactions during the first three quarters of the fiscal year were 158.76 yen to the U.S. dollar (147.91 yen in the year-ago period), 23.30 yen to the Chinese yuan (20.49 yen), 0.1093 yen to the Korean won (0.1047 yen), and 5.01 yen to the New Taiwan dollar (4.75 yen). As a result of exchange rate fluctuations, orders increased in value by about 32.5 billion yen, sales by about 24.4 billion yen, and operating income by about 4.0 billion yen, compared with the year-ago period.

Impact of the situation in the Middle East on business operations

The situation in the Middle East remains highly uncertain. However, the Group does not have major production or sales sites in the region, and its sales exposure is minimal, accounting for less than 0.1% of consolidated net sales in the previous fiscal year. Accordingly, the direct impact on the Group's business operations remains limited at this time.

On the other hand, orders already received may be affected by supply constraints and rising costs for certain materials resulting from higher crude oil prices and disruptions in international logistics. In addition, uncertainty surrounding the global economic outlook could result in delays in customers' future capital investment plans. The Company will continue to closely monitor future developments.

Results by reportable segment
Results by reportable segment are described below. Orders from and sales to external customers are presented as segment orders and sales, and net income attributable to shareholders of the parent company is recorded as segment income.

For more details about reportable segments, please see “Segment information” below.

Daifuku Co., Ltd.
Orders increased significantly, driven by a substantial increase in orders for cleanroom systems, while orders for intralogistics systems and automotive systems also remained strong.

Sales were lower than in the same period of the previous year due to limited growth in the order backlog at the end of the previous fiscal year.

Segment income increased due to factors including improvements in other income and expenses.

As a result, the Company recorded orders of 264,760 million yen, up 62.3% from the same period of the previous fiscal year, sales of 172,821 million yen, down 10.6%, and segment income of 54,447 million yen, up 22.2%.

Contec Co., Ltd. and its subsidiaries (Contec)
Orders and sales increased year on year, supported by strong sales of industrial computer products in Japan.

Segment income increased, supported by higher sales and improved profitability.

As a result, Contec posted orders of 21,260 million yen, up 49.3% from the same period of the previous fiscal year, sales of 17,913 million yen, up 19.7%, and segment income of 1,130 million yen, up 20.0%.

Daifuku North America, Inc. and its subsidiaries (Daifuku North America)
Orders for intralogistics systems, cleanroom systems, and automotive systems increased.

Sales increased, underpinned by an order backlog at the end of the previous fiscal year.

Segment income was almost flat compared with the same period of the previous fiscal year.

As a result, Daifuku North America posted orders of 171,363 million yen, up 7.6% from the same period of the previous fiscal year, sales of 142,813 million yen, up 18.4%, and segment income of 11,887 million yen, down 1.9%.

Clean Factomation, Inc.
Orders increased significantly, driven by an expansion in advanced semiconductor investments with increased demand for AI applications.

Sales and segment income increased significantly, underpinned by an extensive order backlog at the end of the previous fiscal year, as well as contributions from sales recorded from orders received during the period.

As a result, Clean Factomation posted orders of 121,732 million yen, up 199.2% from the same period of the previous fiscal year, sales of 55,038 million yen, up 93.3%, and segment income of 9,762 million yen, up 266.6%.

Daifuku (Suzhou) Cleanroom Automation Co., Ltd.
Orders remained favorable, supported by continued investment in China in line with efforts to strengthen and promote domestic semiconductor production.

Sales and segment income increased, underpinned by an order backlog at the end of the previous fiscal year.

As a result, Daifuku (Suzhou) Cleanroom Automation posted orders of 65,089 million yen, up 190.2% from the same period of the previous fiscal year, sales of 33,002 million yen, up 11.7%, and segment income of 8,791 million yen, up 8.6%.

Other

The Group has a total of 71 consolidated subsidiaries worldwide. The Other segment includes Eisenmann GmbH, which became a subsidiary of the Company in July 2026, and its subsidiaries, as well as all other consolidated subsidiaries excluding the aforementioned Contec, Daifuku North America, Clean Factomation, and Daifuku (Suzhou) Cleanroom Automation. These companies manufacture, sell, install, and service material handling systems, car wash machines, and other equipment. The status of major subsidiaries is as follows.

Japan subsidiaries

Daifuku Plusmore Co., Ltd. provides car wash machines and related services.

Subsidiaries outside of Japan

The Group has production sites for material handling systems and car wash machines in China, Taiwan, South Korea, Thailand, India, and other regions, which also provide sales, installation, and services, playing a role in creating an optimal local production and procurement framework.

In addition, the Group has subsidiaries in North America, Asia, Europe, and Oceania, which provide sales, installation, and services.

Orders increased, mainly in cleanroom systems.

Sales and segment income increased, driven by a strong performance mainly in cleanroom systems, which in turn was underpinned by an extensive order backlog at the end of the previous fiscal year.

As a result, the segment posted orders of 137,023 million yen, up 37.9% from the same period of the previous fiscal year, sales of 131,460 million yen, up 32.5%, and segment income of 15,559 million yen, up 67.5%.

(2) Financial position

Assets, liabilities and net assets

Assets stood at 807,278 million yen, an increase of 53,066 million yen from the end of the previous fiscal year. The result principally reflected increases of 8,188 million yen in notes receivable, accounts receivable from completed construction contracts and other, and contract assets, 6,536 million yen in costs incurred on uncompleted construction contracts and other, 16,218 million yen in property, plant and equipment, and 11,892 million yen in goodwill.

Liabilities amounted to 305,516 million yen, an increase of 2,865 million yen from the end of the previous fiscal year. The result principally reflected increases of 10,949 million yen in notes payable, accounts payable for construction contracts and other, and 6,565 million yen in contract liabilities, despite a decrease of 15,769 million yen in convertible-bond-type bonds with stock acquisition rights.

Net assets were 501,762 million yen, an increase of 50,201 million yen from the end of the previous fiscal year. This was mainly attributable to the disposal of treasury stock upon the exercise of rights under convertible-bond-type bonds with stock acquisition rights and other factors amounting to 11,501 million yen, as well as an increase of 32,182 million yen in retained earnings.

Cash flows

Cash and cash equivalents during the first three quarters of the fiscal year increased 3,767 million yen from the end of the previous fiscal year, to 249,023 million yen.

Cash flows from operating activities

Cash provided by operating activities totaled 57,248 million yen (45,679 million yen in cash provided in the year-ago period). This was mainly attributable to 87,992 million yen in income before income taxes and 10,623 million yen in depreciation, partially offset by an increase of 12,800 million yen in inventories and 29,173 million yen in income taxes paid.

Cash flows from investing activities

Cash used in investing activities was 21,581 million yen (14,333 million yen in cash used in the year-ago period). Major factors included 19,371 million yen in payments for purchase of property, plant and equipment and 13,035 million yen in purchase of shares of subsidiaries resulting in change in scope of consolidation, outweighing 11,165 million yen in proceeds from refund of time deposits.

Cash flows from financing activities

Cash used in financing activities was 34,167 million yen (26,008 million yen in cash used in the year-ago period). This was mainly attributable to payments of cash dividends of 30,014 million yen.

(3) Outlook

In light of recent business performance trends, the Company has revised its full-year consolidated earnings forecast for the fiscal year ending December 31, 2026, which was announced on August 6, 2026, as follows. In addition, as the Company plans to voluntarily adopt IFRS Accounting Standards from the end of the fiscal year ending December 31, 2026, its full-year consolidated financial forecasts under IFRS Accounting Standards are also presented for reference.

Revisions to the full-year consolidated earnings forecast for the fiscal year ending December 31, 2026

(January 1, 2026–December 31, 2026)

Japan GAAP	Net sales	Operating income	Ordinary income	Net income attributable to shareholders of the parent company	Net income per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previous forecast (A)	735,000	113,000	116,500	86,500	233.55
Current forecast (B)	770,000	119,000	122,000	89,500	241.95
Change (B – A)	35,000	6,000	5,500	3,000	―
Rate of change (%)	4.8	5.3	4.7	3.5	―

Net sales are expected to exceed the previous forecast, reflecting smooth progress in projects underpinned by the order backlog at the end of the previous fiscal year, as well as earlier-than-expected revenue recognition for certain cleanroom systems projects.

Profits are also expected to exceed the previous forecast due to the positive impact of higher sales of cleanroom systems.

In addition, the revised financial forecasts incorporate the financial results of Eisenmann GmbH, which became a subsidiary of the Company in July 2026.

The full-year orders forecast was revised upward from 860,000–900,000 million yen to 970,000–1,000,000 million yen, reflecting the continued favorable order environment.

The assumed exchange rate for the fiscal year ending December 31, 2026 remains unchanged at 158 yen to the U.S. dollar.

(Reference) Full-year consolidated earnings forecast for the fiscal year ending December 31, 2026

(January 1, 2026–December 31, 2026)

IFRS Accounting Standards	Revenue	Operating profit	Profit before tax	Profit attributable to owners of parent	Basic earnings per share
	Million yen	Million yen	Million yen	Million yen	Yen
Current forecast	770,000	117,000	120,500	87,500	236.55

(Note)

The above forecast values are our projections based on information available at the time of this release and contain various uncertainties. Actual results may differ materially from forecast values due to factors such as changes in the business performance of the Company.

2. Quarterly Consolidated Financial Statements

(1) Quarterly consolidated balance sheets

(Million yen)

	FY2025 (as of December 31, 2025)	FY2026 Q3 (as of September 30, 2026)
ASSETS		
Current assets		
Cash on hand and in banks	261,252	256,621
Notes receivable, accounts receivable from completed construction contracts and other, and contract assets	238,936	247,125
Merchandise and finished goods	10,799	12,998
Costs incurred on uncompleted construction contracts and other	21,876	28,413
Raw materials and supplies	31,383	37,475
Other	21,548	26,402
Allowance for doubtful accounts	(2,032)	(1,976)
Total current assets	583,765	607,059
Non-current assets		
Property, plant and equipment	108,078	124,296
Intangible assets		
Goodwill	1,943	13,835
Other	11,011	11,742
Total intangible assets	12,954	25,577
Investments and other assets		
Other	49,414	50,345
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	49,414	50,344
Total non-current assets	170,446	200,219
Total assets	754,211	807,278

(Million yen)

	FY2025 (as of December 31, 2025)	FY2026 Q3 (as of September 30, 2026)
LIABILITIES		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	66,839	77,788
Electronically recorded obligations - operating	15,984	10,033
Short-term borrowings	652	1,844
Income taxes payable	15,427	11,334
Contract liabilities	74,179	80,744
Provision for bonuses	16,807	17,556
Provision for losses on construction contracts	177	422
Other	37,112	38,740
Total current liabilities	227,180	238,464
Non-current liabilities		
Convertible-bond-type bonds with stock acquisition rights	60,728	44,958
Liabilities for retirement benefits	6,029	5,860
Other provisions	660	718
Other	8,052	15,514
Total non-current liabilities	75,470	67,051
Total liabilities	302,650	305,516
NET ASSETS		
Shareholders' equity		
Common stock	31,865	31,865
Capital surplus	20,414	24,667
Retained earnings	381,009	413,191
Treasury stock	(30,732)	(19,231)
Total shareholders' equity	402,555	450,492
Accumulated other comprehensive income		
Net unrealized gain (loss) on securities	3,257	3,804
Deferred gain (loss) on hedges	(223)	(120)
Foreign currency translation adjustments	43,783	45,928
Accumulated adjustments on retirement benefits	2,174	1,566
Total accumulated other comprehensive income	48,991	51,178
Non-controlling interests	13	90
Total net assets	451,560	501,762
Total liabilities and net assets	754,211	807,278

(2) Quarterly consolidated statements of income and comprehensive income

(Million yen)

	FY2025 3Qs (January 1, 2025– September 30, 2025)	FY2026 3Qs (January 1, 2026– September 30, 2026)
Net sales	486,014	553,776
Cost of sales	366,585	414,705
Gross profit	119,429	139,070
Selling, general and administrative expenses		
Selling expenses	14,576	17,042
General and administrative expenses	29,638	38,540
Total selling, general and administrative expenses	44,215	55,583
Operating income	75,214	83,487
Other income		
Interest income	2,320	3,011
Dividend income	215	115
Rental income	165	175
Other	643	1,208
Total other income	3,344	4,510
Other expenses		
Interest expenses	160	297
Interest expenses on bonds	(154)	(134)
Foreign exchange losses	887	1,751
Other	108	153
Total other expenses	1,002	2,069
Ordinary income	77,556	85,928
Extraordinary income		
Gain on sales of investments in securities	3,732	2,348
Other	491	72
Total extraordinary income	4,224	2,421
Extraordinary loss		
Loss on disposal or sales of property, plant and equipment	242	245
Other	81	111
Total extraordinary loss	323	357
Income before income taxes	81,456	87,992
Income taxes - current	23,050	24,845
Income taxes - deferred	(66)	(144)
Total income taxes	22,984	24,700
Net income	58,472	63,291
Net income (loss) attributable to:		
Shareholders of the parent company	58,468	63,284
Non-controlling interests	3	7

(Million yen)

	FY2025 3Qs (January 1, 2025– September 30, 2025)	FY2026 3Qs (January 1, 2026– September 30, 2026)
Other comprehensive income		
Net unrealized gain (loss) on securities	(2,351)	547
Deferred gain (loss) on hedges	137	103
Foreign currency translation adjustments	(8,434)	2,143
Retirement benefits reserves adjustments	(61)	(607)
Total other comprehensive income (loss)	(10,710)	2,186
Comprehensive income	47,762	65,478
Comprehensive income (loss) attributable to:		
Shareholders of the parent company	47,759	65,471
Non-controlling interests	2	6

(3) Quarterly consolidated statements of cash flows

(Million yen)

	FY2025 3Qs (January 1, 2025– September 30, 2025)	FY2026 3Qs (January 1, 2026– September 30, 2026)
Cash flows from operating activities		
Income before income taxes	81,456	87,992
Depreciation	6,465	10,623
Interest and dividend income	(2,535)	(3,126)
Interest expenses	160	297
Interest expenses on bonds	(154)	(134)
Decrease (increase) in notes and accounts receivables and contract assets	(18,399)	(85)
Decrease (increase) in inventories	3,233	(12,800)
Increase (decrease) in notes and accounts payable	2,062	1,706
Increase (decrease) in contract liabilities	(11,816)	(4,193)
Other	(1,277)	2,297
Subtotal	59,196	82,576
Interest and dividend received	2,559	3,142
Interest paid	(151)	(350)
Income taxes refund (paid)	(17,046)	(29,173)
Other	1,122	1,052
Net cash provided by (used in) operating activities	45,679	57,248
Cash flows from investing activities		
Investments in time deposits	(6,474)	(2,145)
Proceeds from refund of time deposits	570	11,165
Payments for purchase of property, plant and equipment	(18,816)	(19,371)
Proceeds from sales of property, plant and equipment	38	44
Proceeds from sales of investments in securities	5,468	2,811
Proceeds from redemption of investments in securities	5,000	—
Payments for purchase of investments in securities	(7)	(12)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(13,035)
Other	(112)	(1,038)
Net cash provided by (used in) investing activities	(14,333)	(21,581)
Cash flows from financing activities		
Increase (decrease) in short-term borrowings, net	(942)	23
Repayments of long-term borrowings	—	(100)
Payments for purchase of treasury stock	(3)	(4)
Payments of cash dividends	(23,384)	(30,014)
Repayments of lease liabilities	(1,295)	(4,010)
Other	(382)	(61)
Net cash provided by (used in) financing activities	(26,008)	(34,167)
Effect of exchange rate change on cash and cash equivalents	(5,631)	2,267
Net increase (decrease) in cash and cash equivalents	(294)	3,767
Cash and cash equivalents at beginning of the period	220,395	245,256
Cash and cash equivalents at end of the period	220,100	249,023

(4) Notes on quarterly consolidated financial statements

Going concern assumption

Not applicable

Material changes in the amount of shareholders' equity

During the first three quarters of the fiscal year, treasury stock decreased by 4,455,292 shares following the exercise of rights under convertible-bond-type bonds with stock acquisition rights.

Mainly as a result of this, capital surplus increased by 4,253 million yen and treasury stock decreased by 11,501 million yen, bringing the balances of capital surplus and treasury stock at the end of the third quarter of the fiscal year to 24,667 million yen and 19,231 million yen, respectively.

Changes in accounting policies

Application of accounting standard for leases and related guidance

The Company applied the Accounting Standard for Leases (ASBJ Statement No. 34, September 13, 2024; hereinafter referred to as the "Lease Accounting Standard") and related standards from the beginning of the first quarter of the fiscal year. As a result of applying the Lease Accounting Standard, the Company recognizes right-of-use assets and lease liabilities for all leases as a lessee at the lease commencement date.

(1) Lessee and Lessor

With respect to the application of the Lease Accounting Standard, the Company has adopted the new accounting policy from the beginning of the first quarter of the fiscal year in accordance with the transitional provisions prescribed in the proviso to paragraph 118 of the Implementation Guidance on Accounting Standard for Leases (ASBJ Guidance No. 33, September 13, 2024; hereinafter referred to as the "Lease Implementation Guidance").

(2) Lessee

In addition to the policies described in (1), the following transitional provisions have been applied to leases as a lessee:

1. For leases that were classified as finance leases under the former Accounting Standard No. 13, the method prescribed in paragraph 120 of the Lease Implementation Guidance has been applied, whereby the carrying amounts of lease assets and lease obligations as of the end of the previous fiscal year were carried forward as the carrying amounts of right-of-use assets and lease liabilities as of the beginning of the first quarter of the fiscal year.

2. For leases that were classified as operating leases under the former Accounting Standard No. 13 and leases newly identified upon application of the Lease Accounting Standard (excluding leases falling under items 3 and 4 below), the methods prescribed in paragraph 123 (1), (2) (ii), and (3) of the Lease Implementation Guidance have been applied. Lease liabilities were recognized at the present value of the remaining lease payments as of the beginning of the first quarter of the fiscal year, discounted using the lessee's incremental borrowing rate at that date. Right-of-use assets were measured at the amount of the lease liabilities adjusted for prepaid or accrued lease payments, after applying the Accounting Standard for Impairment of Fixed Assets (issued by the Business Accounting Council in August 2002) to the right-of-use assets as of the beginning of the first quarter of the fiscal year.

3. For leases for which right-of-use assets and lease liabilities are not recognized in accordance with paragraph 22 of the Lease Implementation Guidance, the method prescribed in paragraph 123 (4) of the Lease Implementation Guidance has been applied, and no adjustments have been made.

4. For leases whose lease term ends within 12 months from the beginning of the first quarter of the fiscal year, the method prescribed in paragraph 124 (2) of the Lease Implementation Guidance has been applied. Accordingly, right-of-use assets and lease liabilities have not been recognized, and lease payments are expensed on a straight-line basis over the lease term.

5. For leases containing options to extend or terminate the lease, the method prescribed in paragraph 124 (4) of the Lease Implementation Guidance has been applied, whereby information obtained after the lease commencement date is used in determining the lessee's lease term and lease payments.

In accordance with the transitional provisions prescribed in paragraph 136 of the Lease Implementation Guidance, the Company has not restated comparative information for the previous fiscal year or the same period of the previous fiscal year under the new presentation.

The difference between the discounted amount of undiscounted operating lease commitments disclosed at the end of the previous fiscal year under the former Accounting Standard No. 13, discounted using the weighted-average incremental borrowing rate of the lessee (2.30%) as of the beginning of the first quarter of the fiscal year, and the lease liabilities recognized on the consolidated balance sheet as of the beginning of the first quarter of the fiscal year is summarized as follows:

Discounted operating lease commitments related to operating lease transaction as of December 31, 2025	701 million yen
Lease liabilities recognized as of the end of the previous fiscal year	6,761 million yen
Lease liabilities newly recognized upon application of the Lease Accounting Standard (excluding undiscounted lease commitments)	7,340 million yen
Lease liabilities recognized as of January 1, 2026	14,803 million yen

(3) Lessor

With respect to leases as a lessor, in addition to the policies described in (1), for newly identified subleases upon application of the Lease Accounting Standard, the Company applied the method prescribed in paragraph 133 of the Lease Implementation Guidance. Based on the remaining contractual terms of the head lease and sublease as of the beginning of the first quarter of the fiscal year, such subleases were classified as either finance leases or operating leases and were accounted for as new leases entered into at the beginning of the first quarter of the fiscal year.

The impact of the above change on earnings for the first three quarters of the fiscal year is insignificant.

Segment information

FY2025 3Qs (January 1, 2025–September 30, 2025)

1. Information on the amount of sales and income or losses by reportable segment

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Net sales								
Sales to external customers	193,412	14,964	120,595	28,465	29,543	386,982	99,203	486,185
Intersegment sales or transfers	28,613	3,126	520	1,103	327	33,692	7,191	40,884
Total	222,026	18,091	121,116	29,569	29,871	420,674	106,395	527,069
Segment income (loss)	44,573	942	12,111	2,663	8,094	68,385	9,288	77,673

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Differences between total amounts of net sales and income (loss) for reportable segments and the reported amount in the quarterly consolidated financial statements of income and comprehensive income and main details of the difference (matters relating to reconciliation)

(Million yen)

Net sales	
Reportable segments total	420,674
Segment net sales classified in “Other”	106,395
Elimination of intersegment transactions	(40,884)
Other adjustments for consolidation	(170)
Net sales in consolidated financial statements	486,014

(Million yen)

Income	
Reportable segments total	68,385
Segment income classified in “Other”	9,288
Elimination of dividends from affiliates	(18,590)
Other adjustments for consolidation	(614)
Net income attributable to shareholders of the parent company in consolidated financial statements	58,468

FY2026 3Qs (January 1, 2026–September 30, 2026)

1. Information on the amount of sales and income or losses by reportable segment

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Net sales								
Sales to external customers	172,821	17,913	142,813	55,038	33,002	421,589	131,460	553,050
Intersegment sales or transfers	35,112	3,310	455	1,780	278	40,937	7,425	48,362
Total	207,934	21,224	143,268	56,819	33,280	462,526	138,886	601,412
Segment income (loss)	54,447	1,130	11,887	9,762	8,791	86,020	15,559	101,579

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Differences between total amounts of net sales and income (loss) for reportable segments and the reported amount in the quarterly consolidated financial statements of income and comprehensive income and main details of the difference (matters relating to reconciliation)

(Million yen)

Net sales	
Reportable segments total	462,526
Segment net sales classified in “Other”	138,886
Elimination of intersegment transactions	(48,362)
Other adjustments for consolidation	726
Net sales in consolidated financial statements	553,776

(Million yen)

Income	
Reportable segments total	86,020
Segment income classified in “Other”	15,559
Elimination of dividends from affiliates	(37,372)
Other adjustments for consolidation	(923)
Net income attributable to shareholders of the parent company in consolidated financial statements	63,284

3. Information on impairment losses on non-current assets or goodwill by reportable segment

(Significant changes in the amount of goodwill)

In the “Other” segment, the Company acquired shares of Eisenmann GmbH and Eisenmann Real Estate GmbH, making both companies consolidated subsidiaries. As a result, goodwill increased by 13,185 million yen during the first three quarters of the fiscal year ending December 31, 2026. The amount of goodwill has been provisionally determined because the allocation of the acquisition cost has not yet been completed.

Revenue recognition

Information of disaggregated revenue from contracts with customers

FY2025 3Qs (January 1, 2025–September 30, 2025)

1. Disaggregation information by industry

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Automobile, auto parts	26,259	169	24,568	—	—	50,997	11,814	62,811
Electronics	78,435	864	12,126	28,465	29,543	149,435	36,910	186,346
Commerce, retail	37,091	6,692	37,271	—	—	81,054	18,558	99,613
Transportation, warehousing	13,473	54	1,816	—	—	15,345	6,178	21,523
Machinery	4,218	202	452	—	—	4,873	914	5,788
Chemicals, pharmaceuticals	8,932	4,969	16	—	—	13,918	2,864	16,783
Food	9,886	0	3,909	—	—	13,796	4,744	18,541
Iron, steel, nonferrous metals	4,523	13	28	—	—	4,565	160	4,726
Precision equipment, printing, office equipment	1,797	1,216	3	—	—	3,017	412	3,429
Airport	1,079	665	38,000	—	—	39,746	13,938	53,684
Other	7,713	114	2,402	—	—	10,231	2,706	12,938
Sales to external customers	193,412	14,964	120,595	28,465	29,543	386,982	99,203	486,185
Other adjustments for consolidation	—	—	—	—	—	—	—	(170)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	486,014

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Disaggregation information by destination

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Japan	119,215	8,270	—	—	—	127,485	10,333	137,818
Outside of Japan	74,197	6,693	120,595	28,465	29,543	259,496	88,870	348,366
North America	3,172	5,605	116,565	187	—	125,531	1,941	127,472
Asia	67,673	833	477	28,278	29,543	126,805	68,121	194,927
China	25,074	476	30	137	29,529	55,248	8,163	63,411
South Korea	308	59	2	28,141	—	28,511	7,330	35,841
Taiwan	34,806	151	—	—	14	34,972	32,937	67,910
Other	7,483	145	444	—	—	8,073	19,689	27,763
Europe	1,779	249	2,152	—	—	4,181	6,513	10,695
Latin America	927	1	1,165	—	—	2,095	277	2,372
Other	645	2	233	—	—	881	12,016	12,898
Sales to external customers	193,412	14,964	120,595	28,465	29,543	386,982	99,203	486,185
Other adjustments for consolidation	—	—	—	—	—	—	—	(170)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	486,014

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

3. Disaggregation information by timing of revenue recognition

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Performance obligations satisfied at a point in time	47,966	9,299	11,154	849	1,349	70,618	21,266	91,885
Performance obligations satisfied over time	145,446	5,664	109,441	27,616	28,194	316,363	77,936	394,300
Sales to external customers	193,412	14,964	120,595	28,465	29,543	386,982	99,203	486,185
Other adjustments for consolidation	—	—	—	—	—	—	—	(170)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	486,014

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

FY2026 3Qs (January 1, 2026–September 30, 2026)

1. Disaggregation information by industry

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Automobile, auto parts	21,053	189	20,908	—	—	42,151	28,016	70,168
Electronics	69,064	1,765	16,713	55,038	33,002	175,583	51,096	226,680
Commerce, retail	26,123	8,037	42,564	—	—	76,726	18,407	95,133
Transportation, warehousing	13,329	100	2,275	—	—	15,706	5,663	21,369
Machinery	5,039	512	153	—	—	5,705	475	6,181
Chemicals, pharmaceuticals	11,173	4,999	29	—	—	16,201	3,850	20,052
Food	9,323	—	8,116	—	—	17,439	5,057	22,497
Iron, steel, nonferrous metals	3,486	15	20	—	—	3,522	58	3,581
Precision equipment, printing, office equipment	2,500	1,604	7	—	—	4,113	407	4,520
Airport	1,620	497	49,118	—	—	51,236	14,008	65,244
Other	10,104	192	2,904	—	—	13,201	4,419	17,621
Sales to external customers	172,821	17,913	142,813	55,038	33,002	421,589	131,460	553,050
Other adjustments for consolidation	—	—	—	—	—	—	—	726
Net sales in consolidated financial statements	—	—	—	—	—	—	—	553,776

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Disaggregation information by destination

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Japan	105,116	10,510	—	—	—	115,626	10,221	125,847
Outside of Japan	67,705	7,403	142,813	55,038	33,002	305,962	121,239	427,202
North America	1,331	5,653	138,868	802	—	146,655	4,069	150,725
Asia	62,143	1,360	574	54,235	33,002	151,315	90,893	242,209
China	31,950	664	34	1,141	32,994	66,785	9,089	75,874
South Korea	536	118	2	53,093	—	53,752	7,504	61,256
Taiwan	26,299	376	—	—	7	26,684	45,983	72,667
Other	3,356	200	537	—	—	4,093	28,316	32,410
Europe	3,406	380	1,895	—	—	5,682	15,858	21,540
Latin America	670	0	1,266	—	—	1,937	888	2,826
Other	154	8	208	—	—	371	9,529	9,900
Sales to external customers	172,821	17,913	142,813	55,038	33,002	421,589	131,460	553,050
Other adjustments for consolidation	—	—	—	—	—	—	—	726
Net sales in consolidated financial statements	—	—	—	—	—	—	—	553,776

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

3. Disaggregation information by timing of revenue recognition

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Performance obligations satisfied at a point in time	53,180	12,271	13,727	1,026	2,038	82,244	24,165	106,410
Performance obligations satisfied over time	119,641	5,641	129,086	54,011	30,963	339,344	107,294	446,639
Sales to external customers	172,821	17,913	142,813	55,038	33,002	421,589	131,460	553,050
Other adjustments for consolidation	—	—	—	—	—	—	—	726
Net sales in consolidated financial statements	—	—	—	—	—	—	—	553,776

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

Business combinations, etc.

Business combination through acquisition

The Company resolved at a meeting of its Board of Directors held on April 17, 2026, to acquire the shares of Eisenmann GmbH and Eisenmann Real Estate GmbH, both Germany-based companies, and make them subsidiaries. It completed the acquisition of those shares on July 1, 2026.

(1) Outline of business combination

1. Name of the acquired company and its business

Name	Eisenmann GmbH and Eisenmann Real Estate GmbH
Business	Eisenmann GmbH: Design and engineering of industrial painting and surface treatment systems, and material handling systems Eisenmann Real Estate GmbH: Holding and management of real estate

2. Reason for the business combination

Based on its long-term vision, “Driving Innovative Impact 2030,” the Group is working to expand its businesses outside Japan and strengthen its competitiveness. In the automotive production line systems business, which represents a core business of the Group, the ability to provide end-to-end support—from proposal and design through start-up—tailored to European standards and customer-specific requirements is becoming increasingly important.

Against this backdrop, the Company has decided to welcome Eisenmann GmbH (“Eisenmann”) into the Group to strengthen its system solution capabilities compliant with European standards and to reinforce its business foundation in the European market. Eisenmann possesses advanced automation technologies and proprietary solutions that reduce environmental impact, primarily serving European automotive and industrial components manufacturers. Eisenmann’s business is highly complementary to the Group’s existing businesses, particularly in the field of industrial painting and surface treatment systems.

Through this acquisition, the Group expects to broaden the range of proposals and enable higher value-added integrated offerings in the automotive production line systems field, leading to increased value provided to customers and expanded order opportunities. Accordingly, the Company has determined that this acquisition will contribute to the Group’s growth and corporate value over the medium and long terms.

3. Date of business combination

July 1, 2026

4. Legal form of the business combination

Cash paid in exchange for acquisition of shares

5. Name of the entity after the business combination

No change

6. Percentage of voting rights the Company has acquired

100%

7. Main reason for deciding to acquire these companies

The Company was determined to be the acquirer because it acquired 100% of the voting rights of the acquired companies through the acquisition of their shares for cash consideration.

(2) Period in which the acquired companies' financial results are included in the quarterly consolidated financial statements

From July 1, 2026 to September 30, 2026

(3) Acquisition cost of the acquired companies and breakdown by type of consideration

		Eisenmann GmbH	Eisenmann Real Estate GmbH
Consideration for acquisition	Cash	15,685 million yen	928 million yen
Acquisition cost		15,685 million yen	928 million yen

(4) Breakdown and amount of major acquisition-related costs

Advisory fee and other relevant fees	1,013 million yen

(5) Amount of goodwill, reason for recognizing goodwill, amortization method and amortization period

(a) Amount of goodwill recognized

Eisenmann GmbH: 12,237 million yen

Eisenmann Real Estate GmbH: 948 million yen

The above amounts are provisional because the allocation of the acquisition cost had not been completed as of the end of the first three quarters of the fiscal year.

(b) Reason for recognition

The goodwill primarily represents the excess earning power expected from future business development.

(c) Method and term over which goodwill will be amortized

The amortization method and period will be determined based on the results of the allocation of the acquisition cost and have not yet been finalized.

(6) Amounts of assets acquired and liabilities assumed at the acquisition date and their major components

	Eisenmann GmbH	Eisenmann Real Estate GmbH
Current assets	15,495 million yen	204 million yen
Non-current assets	2,175 million yen	2,416 million yen
Total assets	17,670 million yen	2,621 million yen
Current liabilities	13,720 million yen	1,713 million yen
Non-current liabilities	429 million yen	927 million yen
Total liabilities	14,149 million yen	2,640 million yen

Major subsequent events

Acquisition of treasury stock

At a meeting of the Board of Directors held on November 11, 2026, the Company resolved matters pertaining to the repurchase of its own shares in accordance with the provisions of the Articles of Incorporation under Article 156 of the Companies Act, as applied pursuant to the provisions of Article 165, paragraph 3 thereof.

1. Reasons for the repurchase of shares
   To improve capital efficiency, further enhance shareholder return, and increase the value per share by reducing the number of shares in issue

2. Details of the matters related to the repurchase of shares
(1) Class of shares to be repurchased: Common stock
(2) Total number of shares that may be repurchased:
   6,600,000 shares (maximum)
   (approximately 1.77% of the issued shares, excluding treasury stock, as of October 31, 2026)
(3) Total repurchase price of shares to be repurchased: JPY 40,000,000,000 (maximum)
(4) Repurchase period: From November 12, 2026 to and including January 31, 2027
(5) Repurchase method: Market purchase on the Tokyo Stock Exchange

Note:
All or part of the planned repurchase may not be executed, dependent on market conditions and other matters.

(Reference)
Holding of treasury stock as of October 31, 2026
   Total number of issued shares (excluding treasury stock): 372,225,404 shares
   Number of treasury stock: 7,604,827 shares

Note:
The Company’s shares held by the Board Benefit Trust (BBT) introduced by the Company are included in the number of treasury stock.