DAIFUKU

Automation that Inspires

First Half of the Fiscal Year Ending December 31, 2026

(January 1, 2026–June 30, 2026)

Consolidated Financial Results

August 6, 2026

Prepared in accordance with accounting principles generally accepted in Japan

Translated from the original Japanese-language document

DAIFUKU CO., LTD. [6383]

Executive Summary

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FY2026 H1 results

- Orders, sales, operating income, ordinary income, and net income attributable to shareholders of the parent company reached new record highs for the first half of the fiscal year. Sales and all profits exceeded the upwardly revised forecast announced in May.
- Orders remained strong, driven primarily by cleanroom systems for semiconductor production lines, and order backlogs exceeded JPY 740 billion, reaching a new record high.
- Operating margin improved, driven by higher sales as well as progress in production efficiency and cost reduction efforts.

FY2026 forecasts

- Supported by the continued strong business environment, particularly in cleanroom systems, we revised upward our full-year earnings forecast for orders, sales, and all profit items. All of these are expected to reach new record highs. The Company has also increased the annual dividend forecast to ¥90 per share to further enhance shareholder returns.

Impact of the situation in the Middle East on business operations

- The Group has no production or sales sites in the region, and sales exposure is minimal, accounting for less than 0.1% of consolidated net sales in the previous fiscal year. Accordingly, the direct business impact is limited.
- Continue to monitor the impact on orders already received of supply constraints and rising costs for certain materials resulting from higher crude oil prices and disruptions in international logistics, as well as trends in customers' investment plans amid increasing uncertainty in the global economy.

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Financial Summary

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Fiscal 2026 H1 results

Orders received

¥ **440.1** billion

Change

+¥ **105.7** billion

+31.6%

Orders increased significantly, driven primarily by cleanroom systems, with orders for intralogistics systems from manufacturers and distributors and automotive systems also rising.

Net sales

¥ **355.5** billion

Change

+¥ **29.0** billion

+8.9%

Sales increased, supported by an extensive order backlog at the end of the previous fiscal year, with higher sales of cleanroom systems and airport systems.

Operating income

¥ **56.6** billion

Change

+¥ **5.5** billion

+10.9%

Operating margin

15.9%

Change

+**0.2**pt

Operating income increased, driven by higher sales and improved profitability in cleanroom systems.

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01

Financial Results

Fiscal 2026 H1 Results (January 1-June 30, 2026)

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(Billion yen)	FY2025 H1	FY2026 H1	Change	
			Amount	Rate
Orders received	334.4	**440.1**	+105.7	+31.6%
Net sales	326.4	**355.5**	+29.0	+8.9%
Operating income	51.1	**56.6**	+5.5	+10.9%
Operating margin	15.7%	**15.9%**	+0.2pt	—
Ordinary income	52.5	**58.6**	+6.1	+11.7%
Net income attributable to shareholders of the parent company	37.6	**43.1**	+5.5	+14.7%
Net income margin	11.5%	**12.1%**	+0.6pt	—
Net income per share (yen)	102.32	**117.07**	+14.75	+14.4%

Exchange rate (yen)	FY2025 H1	FY2026 H1
U.S. dollar	147.66	158.46
Chinese yuan	20.36	23.12
Korean won	0.1038	0.1066
New Taiwan dollar	4.66	5.02

Effective of exchange rate changes

Orders received	Around +¥18.1bn
Net sales	Around +¥15.3bn
Operating income	Around +¥2.7bn

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Factors for Change in Operating Income

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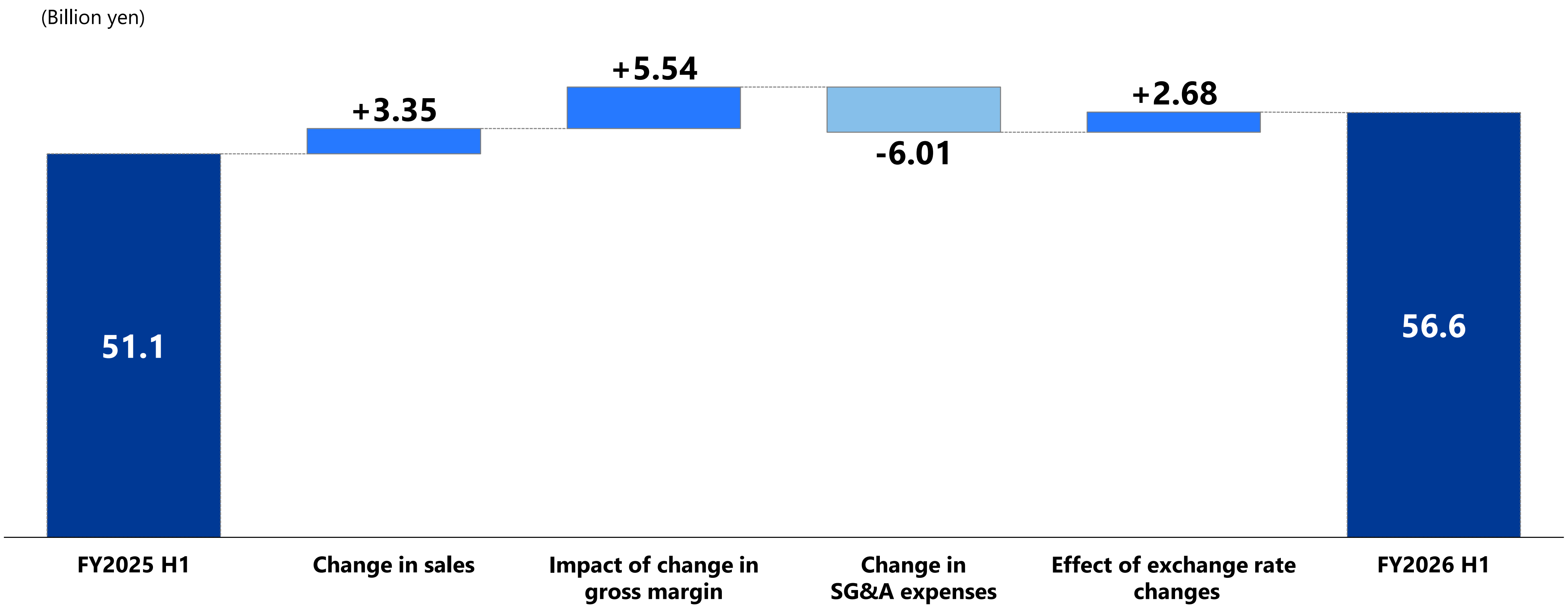
Increases in expenses aimed at future growth, including investment in human capital and enhanced R&D, were more than offset by higher sales and an improved gross margin resulting from progress in production efficiency efforts and project management improvements.



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Results by Reportable Segment

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01 Daifuku
Orders increased significantly, reflecting growth in intralogistics systems, cleanroom systems, and automotive systems. However, sales decreased from the same period of the previous fiscal year, while segment income increased, reflecting improvements in other income and expenses.

02 Daifuku North America
Orders remained at a high level and were in line with the same period of the previous fiscal year. Sales increased, underpinned by an order backlog at the end of the previous fiscal year.

03 Clean Factomation
Orders increased significantly, driven by an expansion in advanced semiconductor investments with increased demand for AI applications. Sales and segment income increased significantly, underpinned by an extensive order backlog at the end of the previous fiscal year.

04 Other
Orders increased, mainly in cleanroom systems. Sales and segment income increased, driven by a strong performance mainly in cleanroom systems, which in turn was underpinned by an extensive order backlog at the end of the previous fiscal year.

(Billion yen)	Orders received (Orders from external customers)			Net sales (Sales to external customers)			Segment income (Net income attributable to shareholders of the parent company)		
	FY2025 H1	FY2026 H1	Change	FY2025 H1	FY2026 H1	Change	FY2025 H1	FY2026 H1	Change
01 Daifuku	95.9	**141.5**	+45.5	134.3	**112.6**	-21.6	34.0	**37.1**	+3.1
Contec	8.7	**13.7**	+4.9	9.5	**11.8**	+2.2	0.3	**0.6**	+0.3
02 Daifuku North America	113.5	**113.5**	-0.0	80.9	**90.7**	+9.8	8.1	**7.1**	-1.0
03 Clean Factomation	35.5	**64.0**	+28.5	18.8	**40.0**	+21.2	1.5	**7.3**	+5.8
Daifuku (Suzhou) Cleanroom Automation	14.0	**24.9**	+10.8	21.0	**20.4**	-0.6	5.7	**5.9**	+0.1
04 Other	66.5	**82.3**	+15.8	62.1	**79.3**	+17.2	5.9	**10.6**	+4.7
Consolidated adjustment and other	–	**–**	–	-0.3	**0.4**	+0.7	-18.0	**-25.7**	-7.7
Total	334.4	**440.1**	+105.7	326.4	**355.5**	+29.0	37.6	**43.1**	+5.5

Consolidated Balance Sheets, Consolidated Cash Flows

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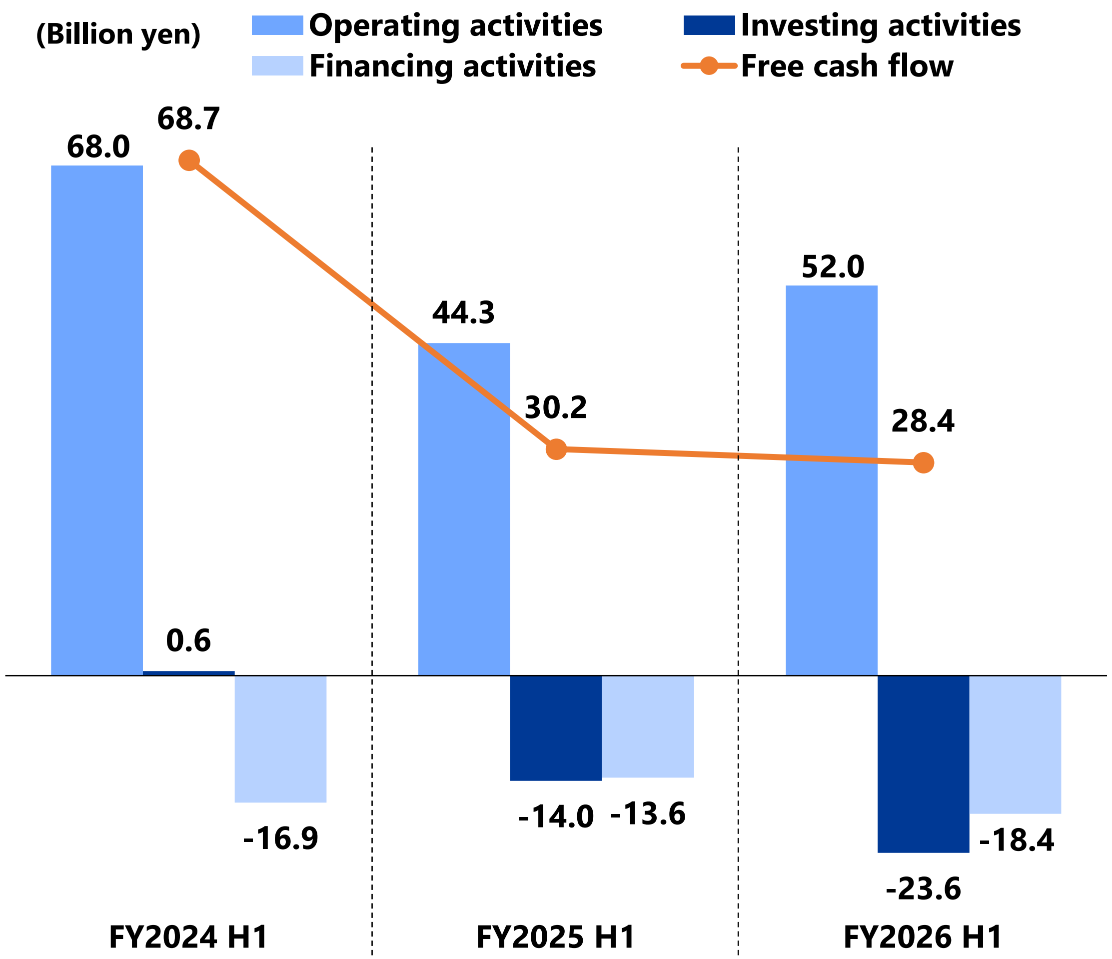
(Billion yen)	Dec. 31, 2025	Jun. 30, 2026	Change
Current assets	583.7	**617.3**	+33.5
Cash on hand and in banks	261.2	**269.3**	+8.1
Notes and accounts receivable	238.9	**242.3**	+3.3
Inventories	64.0	**65.7**	+1.7
Other	19.5	**39.8**	+20.3
Non-current assets	170.4	**185.8**	+15.4
Total assets	754.2	**803.1**	+48.9
Current liabilities	227.1	**234.6**	+7.4
Notes and accounts payable	82.8	**77.1**	-5.6
Contract liabilities	74.1	**78.7**	+4.5
Other	70.1	**78.7**	+8.5
Non-current liabilities	75.4	**66.8**	-8.6
Total liabilities	302.6	**301.4**	-1.1
Shareholders' equity	402.5	**445.2**	+42.6
Total net assets	451.5	**501.6**	+50.1
Total liabilities and net assets	754.2	**803.1**	+48.9



Orders and Sales by Destination

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(Billion yen)			Orders					Sales				
			FY2025 H1	% of subtotal	FY2026 H1	% of subtotal	Change	FY2025 H1	% of subtotal	FY2026 H1	% of subtotal	Change
Japan			73.9	22.2%	**100.8**	**22.9%**	+26.9	93.4	28.6%	**81.6**	**23.0%**	-11.7
Outside of Japan			260.5	77.8%	**339.3**	**77.1%**	+78.7	233.4	71.4%	**273.4**	**77.0%**	+40.0
	North America		117.1	35.0%	**117.0**	**26.6%**	-0.1	85.4	26.1%	**95.6**	**26.9%**	+10.1
	Asia		130.5	39.0%	**206.3**	**46.9%**	+75.8	129.6	39.7%	**161.4**	**45.4%**	+31.8
		China	34.4	10.3%	**55.7**	**12.7%**	+21.3	43.7	13.4%	**49.8**	**14.0%**	+6.1
		South Korea	39.2	11.7%	**65.1**	**14.8%**	+25.9	24.2	7.4%	**42.4**	**11.9%**	+18.2
		Taiwan	45.5	13.6%	**74.8**	**17.0%**	+29.3	44.7	13.7%	**46.6**	**13.1%**	+1.8
		Other Asia	11.3	3.4%	**10.5**	**2.4%**	-0.8	16.9	5.2%	**22.5**	**6.4%**	+5.6
	Europe		6.7	2.0%	**7.5**	**1.7%**	+0.7	7.5	2.3%	**8.6**	**2.4%**	+1.0
	Latin America		0.7	0.2%	**1.1**	**0.3%**	+0.4	1.4	0.4%	**1.6**	**0.5%**	+0.1
	Other		5.3	1.6%	**7.1**	**1.6%**	+1.8	9.3	2.9%	**6.1**	**1.8%**	-3.2
Subtotal			334.4	100.0%	**440.1**	**100.0%**	+105.7	326.8	100.0%	**355.0**	**100.0%**	+28.2
Consolidated adjustment and other			–	–	**–**	**–**	–	-0.3	–	**0.4**	**–**	+0.7
Total			334.4	–	**440.1**	**–**	+105.7	326.4	–	**355.5**	**–**	+29.0

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Orders and Sales by Industry

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(Billion yen)	Orders					Sales				
	FY2025 H1	% of subtotal	FY2026 H1	% of subtotal	Change	FY2025 H1	% of subtotal	FY2026 H1	% of subtotal	Change
Automobile, auto parts	31.7	9.5%	**43.3**	**9.8%**	+11.6	40.8	12.5%	**37.2**	**10.5%**	-3.5
Electronics	116.6	34.9%	**203.2**	**46.2%**	+86.5	126.2	38.5%	**151.3**	**42.6%**	+25.1
Commerce, retail	59.3	17.7%	**63.5**	**14.4%**	+4.2	68.6	21.0%	**59.8**	**16.9%**	-8.7
Transportation, warehousing	7.3	2.2%	**11.6**	**2.6%**	+4.2	14.8	4.5%	**15.9**	**4.5%**	+1.0
Machinery	4.5	1.4%	**4.5**	**1.0%**	+0.0	3.8	1.2%	**4.3**	**1.2%**	+0.5
Chemicals, pharmaceuticals	12.4	3.7%	**11.8**	**2.7%**	-0.5	10.8	3.3%	**13.2**	**3.7%**	+2.3
Food	14.5	4.3%	**9.9**	**2.3%**	-4.6	12.0	3.7%	**13.2**	**3.7%**	+1.2
Iron, steel, nonferrous metals	2.1	0.7%	**4.0**	**0.9%**	+1.8	3.3	1.0%	**2.2**	**0.6%**	-1.1
Precision equipment, printing, office equipment	3.1	0.9%	**2.9**	**0.7%**	-0.1	2.4	0.9%	**3.1**	**0.9%**	+0.7
Airport	71.1	21.3%	**62.9**	**14.3%**	-8.2	35.3	10.8%	**43.3**	**12.2%**	+8.0
Other	11.3	3.4%	**22.1**	**5.1%**	+10.7	8.4	2.6%	**11.1**	**3.2%**	+2.6
Subtotal	334.4	100.0%	**440.1**	**100.0%**	+105.7	326.8	100.0%	**355.0**	**100.0%**	+28.2
Consolidated adjustment and other	–	–	**–**	**–**	–	-0.3	–	**0.4**	**–**	+0.7
Total	334.4	–	**440.1**	**–**	+105.7	326.4	–	**355.5**	**–**	+29.0

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Quarterly Sales, Operating Income and Operating Margin

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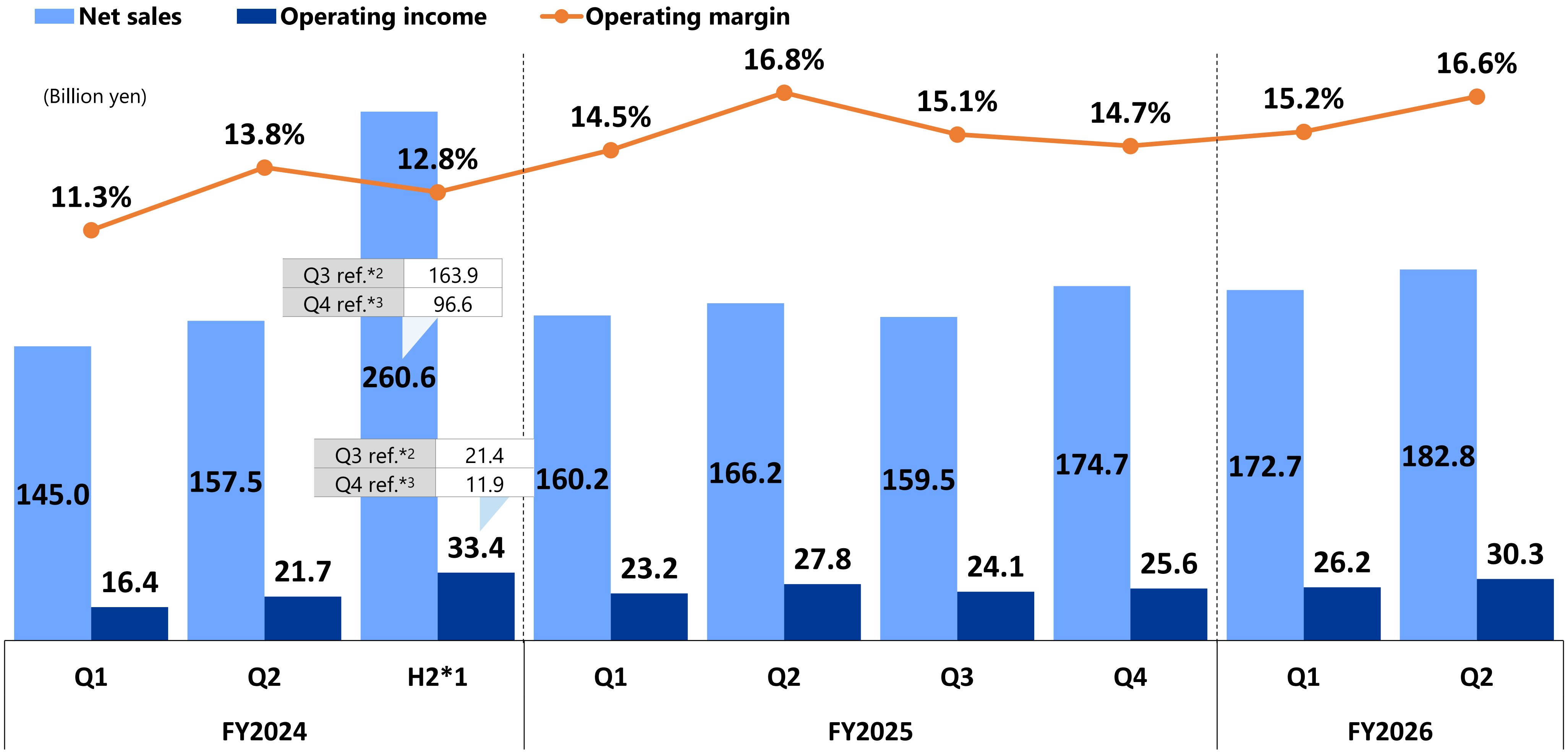

FY2024: Irregular accounting period due to a change in the fiscal year
***1 Results for Oct-Dec 2024 in Japan (3 months) and Jul-Dec 2024 outside of Japan (6 months).**
***2 Reference information for Oct–Dec 2024 in Japan (3 months) and Jul–Sep 2024 outside of Japan (3 months).**
***3 Reference information for Oct-Dec 2024 outside of Japan (3 months).**

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Quarterly Orders and Order Backlogs

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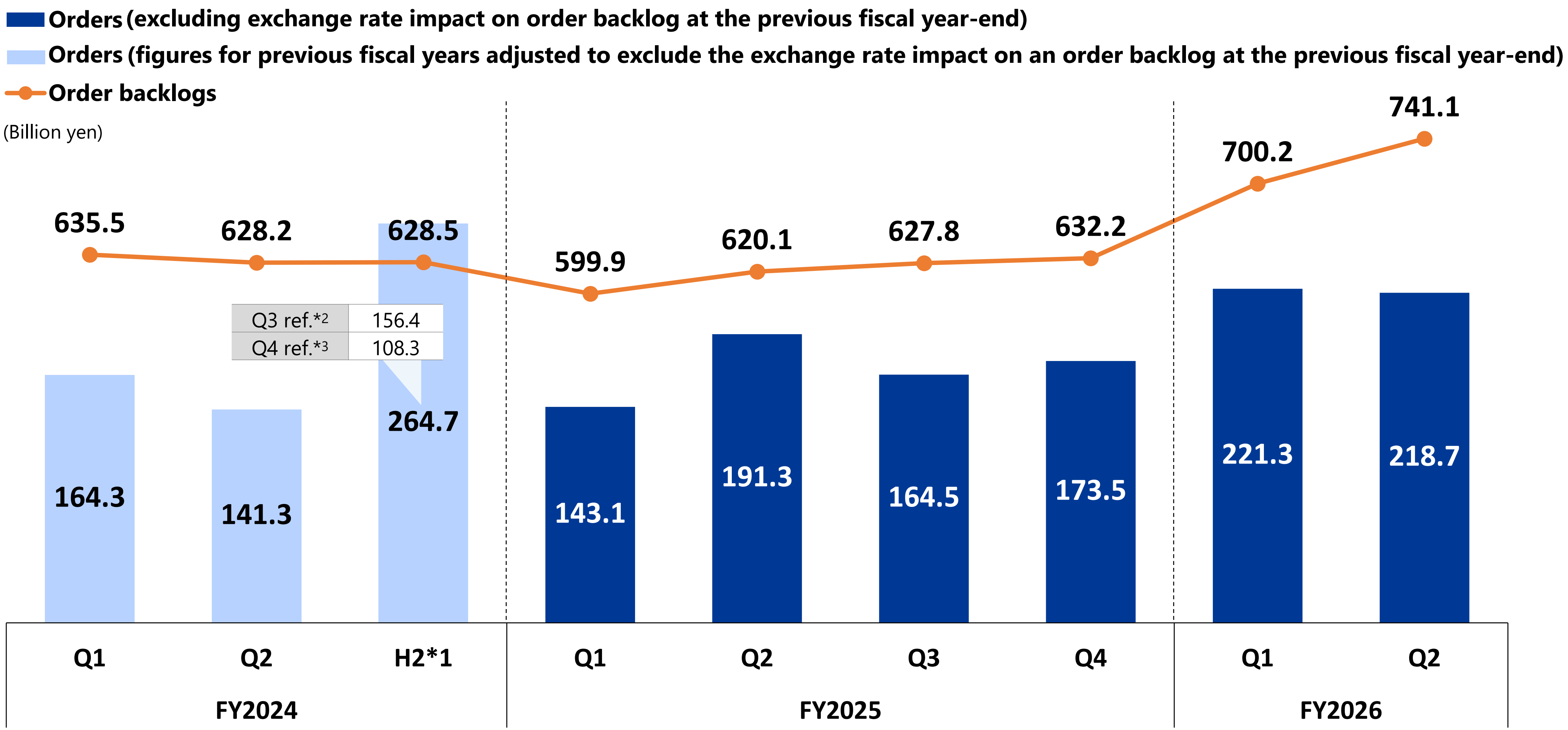
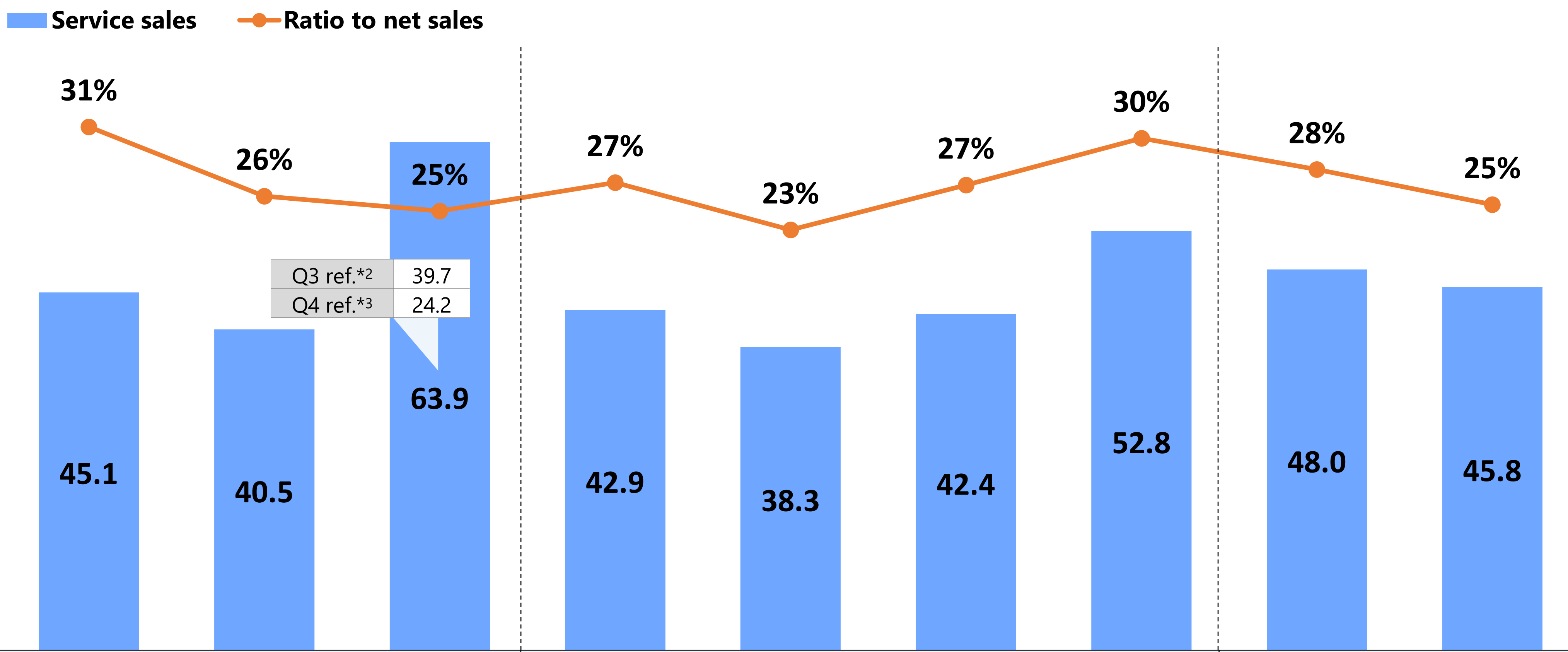


FY2024: Irregular accounting period due to a change in the fiscal year
*1 Results for Oct-Dec 2024 in Japan (3 months) and Jul-Dec 2024 outside of Japan (6 months).
*2 Reference information for Oct–Dec 2024 in Japan (3 months) and Jul–Sep 2024 outside of Japan (3 months).
*3 Reference information for Oct-Dec 2024 outside of Japan (3 months).

Service Sales



(Billion yen)	FY2024			FY2025				FY2026	
	Q1	Q2	H2*1	Q1	Q2	Q3	Q4	Q1	Q2
Total **(Ratio to net sales)**	149.7 (27%)			176.6 (27%)				**200.3** **(forecast)** **(27%)**	

FY2024: Irregular accounting period due to a change in the fiscal year *1 Results for Oct-Dec 2024 in Japan (3 months) and Jul-Dec 2024 outside of Japan (6 months).
***2 Reference information for Oct–Dec 2024 in Japan (3 months) and Jul–Sep 2024 outside of Japan (3 months). *3 Reference information for Oct-Dec 2024 outside of Japan (3 months).**

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02

Earnings Forecast

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Earnings Forecast Summary

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FY2026 Forecast

Orders received	Net sales	Operating income
FY	FY	FY
¥860.0~900.0 bn	¥735.0 bn	¥113.0 bn OP margin 15.4%
From the February forecast	From the February forecast	From the February forecast
Revised upward by ¥80.0 bn	Revised upward by ¥35.0 bn	Revised upward by ¥8.0 bn OP margin +0.4 pt
Change	Change	Change
+¥187.3~227.3 bn +27.9~+33.8%	+¥74.2 bn +11.2%	+¥12.1 bn +12.1% OP margin +0.1 pt

The orders forecast was revised upward, reflecting the favorable order environment.

The sales forecast was revised upward, reflecting smooth progress in projects for cleanroom systems underpinned by the order backlog at the end of the previous fiscal year, as well as earlier-than-expected revenue recognition for certain projects.

The operating income forecast was revised upward, reflecting higher sales as well as improved profitability driven by progress in production efficiency initiatives and improvements in project management.

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Fiscal 2026 Forecast (Consolidated)

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(Billion yen)	FY2025 FY [a]	FY 2026 Forecast FY Announced on Feb. 12 [b]	FY 2026 Forecast FY Announced on Aug. 6 [c]	Change from the Feb. (c-b)	Change (c-a) Amount	Change (c-a) Rate
Orders received	672.6	780.0~ 820.0	**860.0~ 900.0**	+80.0	+187.3~ +227.3	+27.9%~ +33.8%
Net sales	660.7	700.0	**735.0**	+35.0	+74.2	+11.2%
Operating income	100.8	105.0	**113.0**	+8.0	+12.1	+12.1%
Operating margin	15.3%	15.0%	**15.4%**	+0.4pt	+0.1pt	–
Ordinary income	104.6	108.5	**116.5**	+8.0	+11.8	+11.3%
Net income attributable to shareholders of the parent company	78.0	80.0	**86.5**	+6.5	+8.4	+10.8%
Net margin	11.8%	11.4%	**11.8%**	+0.4pt	0.0pt	–
Net income per share (yen)	212.39	217.57	**233.55**	+15.98	+21.16	+10.0%

The exchange rate assumption for the fiscal year ending December 31, 2026 has been revised from the initial assumption of 150 yen to the U.S. dollar to 158 yen to the U.S. dollar. In terms of its impact on the full-year consolidated earnings forecast, this revision to the exchange rate assumption is expected to increase orders by 30.0 billion yen, net sales by 24.0 billion yen, and operating income by 4.0 billion yen.

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Dividends

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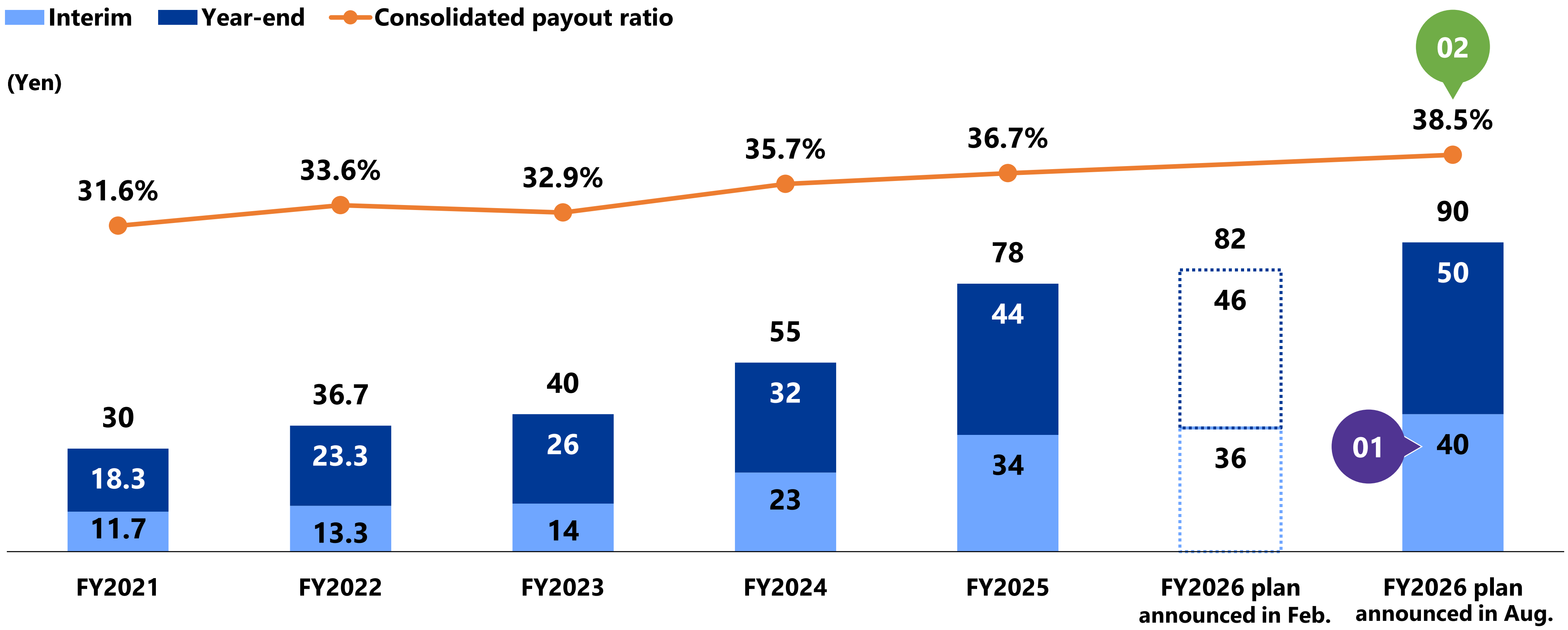
01 **The interim dividend for fiscal 2026 has been increased by 4 yen from the initial plan of 36 yen, to 40 yen.**

02 **The annual dividend for fiscal 2026 has been increased by 8 yen from the initial plan, to 90 yen. The dividend payout ratio is expected to increase by 1.8 points from fiscal 2025 to 38.5%.**

Trend in dividend per share



Note: Dividends for the year ended March 2023 and earlier periods are calculated retroactively from the stock split (a three-for-one split of the Company's common stock effective April 1, 2023).

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03

Topics

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Daifuku Report and Sustainability Report Unveiled

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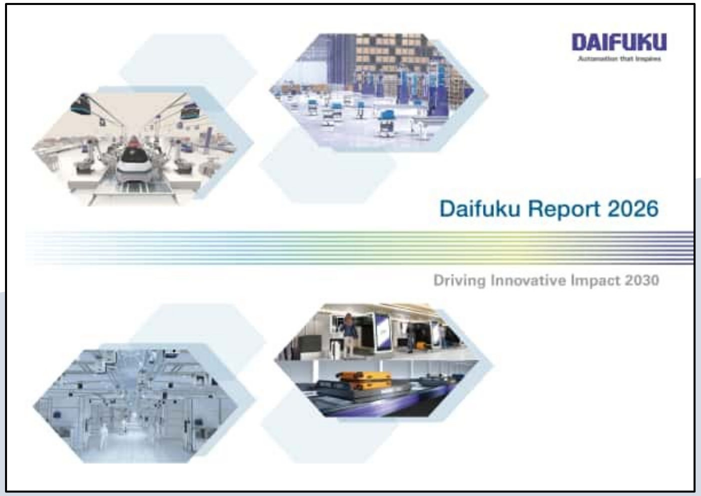
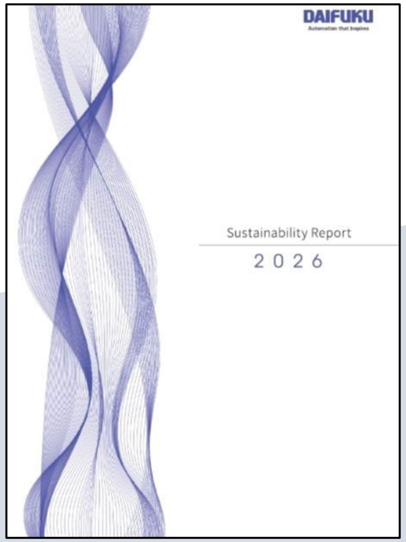
Daifuku Report 2026



We published the Daifuku Report 2026 as integrated reporting in July 2026. This report focuses on the value creation story toward realizing the Group's long-term vision, Driving Innovative Impact 2030.

For details, see our website: www.daifuku.com/ir/library/annualreport

Sustainability Report 2026



In August 2026, we published our Sustainability Report 2026. This report is a PDF version of our website disclosure on sustainability.

For details, see our website: www.daifuku.com/sustainability/report

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ESG External Evaluation

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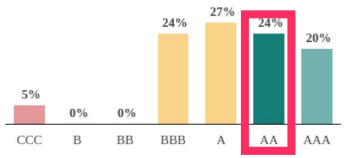
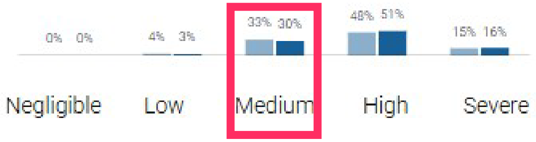
Evaluator	Title (constituent)	Evaluation/Score		
		2025	2026	Our position
MSCI	**ESG Rating** Top rating: AAA MSCI Nihonkabu ESG Select Leaders Index	**AA**	**AA** As of March 2026	**In the top 44% of the industrial machinery sector** 
FTSE	**ESG Rating** Top rating: 5.0 FTSE4Good Index Series, FTSE Blossom Japan Index, FTSE Blossom Japan Sector Relative Index	**4.0**	**4.0** As of December 2025	**139th out of 1,383 Japanese companies** 
Sustainalytics	**ESG Risk Rating** Five categories rating: Negligible (0-10), Low (10-20), Medium (20-30), High (30-40), Severe (40+)	**23.4** **(Medium Risk)**	**23.0** **(Medium Risk)** As of July 2026	**62nd out of 564 machinery companies** 
CDP	**CDP Climate Change** Top rating: A	**A**	**A** As of December 2025	–
	CDP Water Security Top rating: A	**A-**	**A-** As of December 2025	–

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Daifuku to exhibit at Logis-Tech Tokyo 2026

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Daifuku Co., Ltd. will exhibit at Logis-Tech Tokyo 2026, one of Asia's largest logistics and material handling trade shows. Under the theme Robotics in Motion, Daifuku will showcase automation solutions centered on robotics that support our vision of fully autonomous operations. Through engaging presentations that combine live equipment demonstrations with large-scale screen displays, visitors will experience Daifuku's vision for the future of logistics firsthand.

Logis-Tech Tokyo 2026	
Dates	September 8-11, 2026 10:00 a.m.-5:00 p.m.
Location	Tokyo Big Sight
Booth	East Hall 3, Stand E3-B20
Pre-registration	To attend the show, please register in advance via the official website www.logistech-online.com/en/registration.php

Our booth

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Cautionary Statement with Respect to Forward-Looking Statements

The strategies, beliefs and plans related to future business performance as described in this document are not established facts. They are business prospects based on the assumptions and beliefs of the management team judging from the most current information, and therefore, these prospects are subject to potential risks and uncertainties. Due to various crucial factors, actual results may differ materially from these forward-looking statements. These crucial factors that may adversely affect performance include 1) consumer trends and economic conditions in the Daifuku Group’s operating environment; 2) the effect of yen exchange rates on sales, assets and liabilities denominated in U.S. dollars and other currencies; 3) the tightening of laws and regulations regarding safety and other matters that may lead to higher costs or sales restrictions; and 4) the impact of natural disasters and intentional threats, war, acts of terrorism, strikes, and plagues. Moreover, there are other factors that may adversely affect the Group’s performance.