This document has been prepared in accordance with accounting principles generally accepted in Japan and translated from the original Japanese-language document. If there are any discrepancies between this document and the Japanese original, the original shall prevail.

Consolidated Financial Results
for the First Half of the Fiscal Year Ending December 31, 2026
[Japan GAAP]

August 6, 2026

Daifuku Co., Ltd.
Stock exchange listing: Tokyo
Securities code: 6383
URL: www.daifuku.com/jp
Representative: Tomoaki Terai, President and CEO
Contact: Tetsuya Hibi, Director, Managing Officer and CFO
Phone: +81-6-6472-1261
Scheduled date for filing semiannual financial report: August 7, 2026
Scheduled date of commencing dividend payment: September 3, 2026
Earnings supplementary materials: Yes
Earnings presentation: Yes (for institutional investors and securities analysts)

Note: Figures are rounded down to the nearest one million yen.

1. Consolidated Financial Results for the First Half of the Fiscal Year Ending December 31, 2026

(January 1, 2026–June 30, 2026)

(1) Operating results

(Percentages indicate year-on-year changes.)

FY	Net sales		Operating income		Ordinary income		Net income attributable to shareholders of the parent company	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Ending December 2026 H1	**355,513**	**8.9**	**56,680**	**10.9**	**58,666**	**11.7**	**43,143**	**14.7**
Ended December 2025 H1	326,489	-	51,103	-	52,523	-	37,623	-

(Note) Comprehensive income
Year ending December 2026 H1: 50,612 million yen, 104.4%
Year ended December 2025 H1: 24,757 million yen, ― %

FY	Net income per share	Diluted net income per share
	Yen	Yen
Ending December 2026 H1	**117.07**	**111.85**
Ended December 2025 H1	102.32	97.58

(Note) The Company changed its fiscal year-end (the closing date of the fiscal year) from March 31 to December 31, effective from the fiscal year ended December 31, 2024. Accordingly, year-on-year percentage changes for the first half of the fiscal year ended December 31, 2025 are not shown because the periods for the first half of the fiscal year ended December 31, 2025 and the first half of the fiscal year ended December 31, 2024 are different.

(2) Financial position

FY	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
Ending December 2026 Q2	**803,181**	**501,690**	**62.5**
Ended December 2025	754,211	451,560	59.9

(Reference) Shareholders' equity
Year ending December 2026 Q2: 501,677 million yen
Year ended December 2025: 451,547 million yen

2. Dividends

FY	Dividend per share				
	Q1-end	Q2-end	Q3-end	FY-end	Annual
	Yen	Yen	Yen	Yen	Yen
Ended December 2025	—	34.00	—	44.00	78.00
Ending December 2026	—	40.00			
Ending December 2026 (forecast)			—	50.00	90.00

(Note) Revisions to the latest dividend forecast: Yes

3. Consolidated Earnings Forecast for the Fiscal Year Ending December 31, 2026

(January 1, 2026–December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to shareholders of the parent company		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full-year	735,000	11.2	113,000	12.1	116,500	11.3	86,500	10.8	233.55

(Note) Revisions to the latest consolidated earnings forecast: Yes

Notes:

(1) Significant changes in the scope of consolidation during the first half: None

(2) Adoption of specific accounting methods for preparing the interim consolidated financial statements: None

(3) Changes in accounting policies, accounting estimates, and restatement

1) Changes in accounting policies resulting from the revision of the accounting standards and other regulations: None

2) Changes in accounting policies other than 1): Yes

3) Changes in accounting estimates: None

4) Restatement: None

(4) Number of shares issued (Common stock)

1) Number of shares issued including treasury stock at the end of the period

Year ending December 2026 Q2: 379,830,231 shares

Year ended December 2025: 379,830,231 shares

2) Number of treasury stock at the end of the period

Year ending December 2026 Q2: 7,616,275 shares

Year ended December 2025: 12,120,273 shares

3) Average number of shares during the period (cumulative from the beginning of the fiscal year)

Year ending December 2026 H1: 368,533,394 shares

Year ended December 2025 H1: 367,692,601 shares

(Notes)

The number of treasury stock at the end of the period includes shares owned by the Board Benefit Trust (BBT). The number of treasury stock held by BBT was 374,800 shares at the end of the first half of the fiscal year ending December 31, 2026, and 435,700 shares at the end of the fiscal year ended December 31, 2025.

These interim consolidated financial statements are not subject to audit through the certified public accountant or an audit firm.

Disclaimer

The consolidated earnings forecast contained in this document is based on information available to management at the present time and certain assumptions judged to be rational. As such, actual sales and income may differ from this forecast due to uncertain factors present in the forecast or future changes in business circumstances. For the earnings forecast, please see 1-(3) “Outlook.”

Earnings supplementary materials are available at the TDnet and our website: www.daifuku.com/ir

Contents

1. Qualitative Information on Interim Consolidated Financial Results

(1) Operating results

During the first half of the fiscal year (from January 1, 2026 to June 30, 2026), the global economy remained solid overall, although uncertainty persisted given a sluggish Chinese economy and concerns over geopolitical risks.

Looking at the business environment, demand for labor-saving and automation investment has continued to remain solid in the manufacturing and distribution industry, mainly in Japan and the United States, against the backdrop of labor shortages and rising labor costs.

In the semiconductor industry, efforts to expand production capacity in advanced fields have continued, supported by expanding demand for AI applications. In China, investment continues in line with efforts to strengthen and promote domestic production.

In the automotive industry, delays in customers' investment decision-making caused by U.S. trade policy, which were observed in the previous fiscal year, have been gradually easing. Meanwhile, demand is continuing for investment in automation at airports to meet the increase in the number of air passengers, particularly in the United States and certain other countries.

In this economic and business environment, during the first half of the fiscal year, orders increased significantly, driven primarily by cleanroom systems for semiconductor production lines, with orders for intralogistics systems from manufacturers and distributors and automotive systems also rising.

Sales increased, supported by an extensive order backlog at the end of the previous fiscal year, with higher sales of cleanroom systems and airport systems.

Specifically, the Group received orders of 440,186 million yen, up 31.6% from the same period of the previous fiscal year, and recorded sales of 355,513 million yen, up 8.9%.

Profits increased, driven by higher sales and improved profitability in cleanroom systems.

Consequently, the Group posted operating income of 56,680 million yen, up 10.9% from the same period of the previous fiscal year, and ordinary income of 58,666 million yen, up 11.7%. Net income attributable to shareholders of the parent company was 43,143 million yen, up 14.7%.

Orders, sales, operating income, ordinary income, and net income attributable to shareholders of the parent company reached new record highs for the first half of the fiscal year.

The average exchange rates used for transactions during the first half of the fiscal year were 158.46 yen to the U.S. dollar (147.66 yen in the year-ago period), 23.12 yen to the Chinese yuan (20.36 yen), 0.1066 yen to the Korean won (0.1038 yen), and 5.02 yen to the New Taiwan dollar (4.66 yen). As a result of exchange rate fluctuations, orders increased in value by about 18.1 billion yen, sales by about 15.3 billion yen, and operating income by about 2.7 billion yen, compared with the year-ago period.

Impact of the situation in the Middle East on business operations

The situation in the Middle East remains highly uncertain. However, the Group does not have any production or sales sites in the region, and its sales exposure is minimal, accounting for less than 0.1% of consolidated net sales in the previous fiscal year. Accordingly, the direct impact on the Group's business operations remains limited at this time.

On the other hand, orders already received may be affected by supply constraints and rising costs for certain materials resulting from higher crude oil prices and disruptions in international logistics. In addition, uncertainty surrounding the global economic outlook could result in delays in customers' future capital investment plans. The Company will continue to closely monitor future developments.

Results by reportable segment
Results by reportable segment are described below. Orders from and sales to external customers are presented as segment orders and sales, and net income attributable to shareholders of the parent company is recorded as segment income.

For more details about reportable segments, please see "Segment information" below.

Daifuku Co., Ltd.
Orders increased significantly, reflecting growth in intralogistics systems, cleanroom systems, and automotive systems.

Sales decreased due to limited growth in the order backlog at the end of the previous fiscal year.

Segment income increased, reflecting improvements in other income and expenses.

As a result, the Company recorded orders of 141,576 million yen, up 47.5% from the same period of the previous fiscal year, sales of 112,662 million yen, down 16.1%, and segment income of 37,193 million yen, up 9.3%.

Contec Co., Ltd. and its subsidiaries (Contec)
Orders and sales increased year on year, supported by strong sales of industrial computer products in the Japanese market.

Segment income increased, supported by higher sales and improved profitability.

As a result, Contec posted orders of 13,722 million yen, up 56.6% from the same period of the previous fiscal year, sales of 11,825 million yen, up 23.5%, and segment income of 666 million yen, up 97.7%.

Daifuku North America, Inc. and its subsidiaries (Daifuku North America)
Orders remained at a high level and were in line with the same period of the previous fiscal year.

Sales increased, underpinned by an order backlog at the end of the previous fiscal year.

Segment income declined, reflecting the impact of high-margin projects for intralogistics systems that were recorded in the same period of the previous fiscal year.

As a result, Daifuku North America posted orders of 113,550 million yen, down 0.0% from the same period of the previous fiscal year, sales of 90,773 million yen, up 12.1%, and segment income of 7,117 million yen, down 12.6%.

Clean Factomation, Inc.
Orders increased significantly, driven by an expansion in advanced semiconductor investments with increased demand for AI applications.

Sales and segment income increased significantly, underpinned by an extensive order backlog at the end of the previous fiscal year.

As a result, Clean Factomation posted orders of 64,075 million yen, up 80.2% from the same period of the previous fiscal year, sales of 40,077 million yen, up 112.7%, and segment income of 7,385 million yen, up 392.3%.

Daifuku (Suzhou) Cleanroom Automation Co., Ltd.
Orders remained favorable, supported by continued investment in China in line with efforts to strengthen and promote domestic semiconductor production.

Sales and segment income were almost flat compared with the same period of the previous fiscal year.

As a result, Daifuku (Suzhou) Cleanroom Automation recorded orders of 24,906 million yen, up 76.9% from the same period of the previous fiscal year, sales of 20,405 million yen, down 3.0%, and segment income of 5,904 million yen, up 3.4%.

Other

The Group has a total of 62 consolidated subsidiaries worldwide. The Other segment includes all consolidated subsidiaries excluding the aforementioned Contec, Daifuku North America, Clean Factomation, and Daifuku (Suzhou) Cleanroom Automation. These companies manufacture, sell, install, and service material handling systems, car wash machines, and other equipment. The status of major subsidiaries is as follows.

Japan subsidiaries

Daifuku Plusmore Co., Ltd. provides car wash machines and related services.

Subsidiaries outside of Japan

The Group has production sites for material handling systems and car wash machines in China, Taiwan, South Korea, Thailand, India, and other regions, which also provide sales, installations, and services, playing a role in creating an optimal local production and procurement framework.

In addition, the Group has subsidiaries in North America, Asia, Europe, and Oceania, which provide sales, installation, and services.

Orders increased, mainly in cleanroom systems.

Sales and segment income increased, driven by a strong performance mainly in cleanroom systems, which in turn was underpinned by an extensive order backlog at the end of the previous fiscal year.

As a result, the segment posted orders of 82,355 million yen, up 23.8% from the same period of the previous fiscal year, sales of 79,339 million yen, up 27.7%, and segment income of 10,642 million yen, up 79.7%.

(2) Financial position

Assets, liabilities and net assets

Assets stood at 803,181 million yen, an increase of 48,969 million yen from the end of the previous fiscal year. The result principally reflected increases of 8,125 million yen in cash on hand and in banks, 20.4 billion yen in other current assets such as deposits, and 11,191 million yen in property, plant and equipment.

Liabilities amounted to 301,491 million yen, a decrease of 1,159 million yen from the end of the previous fiscal year. Primary factors included a decrease of 15,692 million yen in convertible-bond-type bonds with stock acquisition rights, offsetting an increase of 12,709 million yen in other current liabilities such as accrued expenses.

Net assets were 501,690 million yen, an increase of 50,129 million yen from the end of the previous fiscal year. This was mainly attributable to the disposal of treasury stock upon the exercise of rights under convertible-bond-type bonds with stock acquisition rights and other factors amounting to 11,472 million yen, as well as increases of 26,944 million yen in retained earnings and 6,877 million yen in foreign currency translation adjustments.

Cash flows

Cash and cash equivalents during the first half of the fiscal year increased 13,508 million yen from the end of the previous fiscal year, to 258,764 million yen.

Cash flows from operating activities

Cash provided by operating activities totaled 52,064 million yen (44,350 million yen in cash provided in the year-ago period). This was mainly attributable to 58,794 million yen in income before income taxes and 6,899 million yen in depreciation, partially offset by 16,815 million yen in income taxes paid.

Cash flows from investing activities

Cash used in investing activities was 23,619 million yen (14,076 million yen in cash used in the year-ago period). Major factors included 13,933 million yen for payments for purchase of property, plant and equipment and 16,613 million yen for payments for deposits related to purchase of shares of subsidiaries, outweighing 7,878 million yen in proceeds from refund of time deposits.

Cash flows from financing activities

Cash used in financing activities was 18,445 million yen (13,671 million yen in cash used in the year-ago period). This was mainly attributable to payments of cash dividends of 15,613 million yen.

(3) Outlook

In light of recent business performance trends, the Company has revised its full-year consolidated earnings forecast for the fiscal year ending December 31, 2026, which was announced on February 12, 2026, as follows.

The sales forecast was revised upward, reflecting smooth progress in projects for cleanroom systems underpinned by the order backlog at the end of the previous fiscal year, as well as earlier-than-expected revenue recognition for certain projects.

All profit forecasts were revised upward, reflecting higher sales as well as improved profitability driven by progress in production efficiency initiatives and improvements in project management.

In addition, the exchange rate assumption for the fiscal year ending December 31, 2026 has been revised from the initial assumption of 150 yen to the U.S. dollar to 158 yen to the U.S. dollar. In terms of its impact on the full-year consolidated earnings forecast, this revision to the exchange rate assumption is expected to increase orders by 30.0 billion yen, net sales by 24.0 billion yen, and operating income by 4.0 billion yen.

Revisions to the full-year consolidated earnings forecast for the fiscal year ending December 31, 2026

(January 1, 2026–December 31, 2026)

	Net sales	Operating income	Ordinary income	Net income attributable to shareholders of the parent company	Net income per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previous forecast (A)	700,000	105,000	108,500	80,000	217.57
Current forecast (B)	735,000	113,000	116,500	86,500	233.55
Change (B – A)	35,000	8,000	8,000	6,500	—
Rate of change (%)	5.0	7.6	7.4	8.1	—

(Note)

The above forecast values are our projections based on information available at the time of this release and contain various uncertainties. Actual results may differ materially from forecast values due to factors such as changes in the business performance of the Company.

The full-year orders forecast was revised upward from 780,000–820,000 million yen to 860,000–900,000 million yen, reflecting the favorable order environment.

2. Interim Consolidated Financial Statements

(1) Interim consolidated balance sheets

(Million yen)

	FY2025 (as of December 31, 2025)	FY2026 Q2 (as of June 30, 2026)
ASSETS		
Current assets		
Cash on hand and in banks	261,252	269,378
Notes receivable, accounts receivable from completed construction contracts and other, and contract assets	238,936	242,317
Merchandise and finished goods	10,799	14,346
Costs incurred on uncompleted construction contracts and other	21,876	17,643
Raw materials and supplies	31,383	33,807
Other	21,548	41,949
Allowance for doubtful accounts	(2,032)	(2,111)
Total current assets	583,765	617,330
Non-current assets		
Property, plant and equipment	108,078	119,269
Intangible assets		
Goodwill	1,943	1,691
Other	11,011	10,918
Total intangible assets	12,954	12,609
Investments and other assets		
Other	49,414	53,971
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	49,414	53,971
Total non-current assets	170,446	185,851
Total assets	754,211	803,181

(Million yen)

	FY2025 (as of December 31, 2025)	FY2026 Q2 (as of June 30, 2026)
LIABILITIES		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	66,839	69,161
Electronically recorded obligations - operating	15,984	8,031
Short-term borrowings	652	398
Income taxes payable	15,427	16,610
Contract liabilities	74,179	78,738
Provision for bonuses	16,807	11,657
Provision for losses on construction contracts	177	240
Other	37,112	49,822
Total current liabilities	227,180	234,661
Non-current liabilities		
Convertible-bond-type bonds with stock acquisition rights	60,728	45,035
Liabilities for retirement benefits	6,029	5,970
Other provisions	660	661
Other	8,052	15,161
Total non-current liabilities	75,470	66,830
Total liabilities	302,650	301,491
NET ASSETS		
Shareholders' equity		
Common stock	31,865	31,865
Capital surplus	20,414	24,656
Retained earnings	381,009	407,954
Treasury stock	(30,732)	(19,260)
Total shareholders' equity	402,555	445,215
Accumulated other comprehensive income		
Net unrealized gain (loss) on securities	3,257	4,361
Deferred gain (loss) on hedges	(223)	(395)
Foreign currency translation adjustments	43,783	50,661
Accumulated adjustments on retirement benefits	2,174	1,834
Total accumulated other comprehensive income	48,991	56,461
Non-controlling interests	13	12
Total net assets	451,560	501,690
Total liabilities and net assets	754,211	803,181

(2) Interim consolidated statements of income and comprehensive income

(Million yen)

	FY2025 H1 (January 1, 2025–June 30, 2025)	FY2026 H1 (January 1, 2026–June 30, 2026)
Net sales	326,489	355,513
Cost of sales	246,732	263,043
Gross profit	79,756	92,469
Selling, general and administrative expenses		
Selling expenses	9,411	11,101
General and administrative expenses	19,242	24,688
Total selling, general and administrative expenses	28,653	35,789
Operating income	51,103	56,680
Other income		
Interest income	1,528	1,951
Dividend income	188	106
Rental income	109	113
Other	256	982
Total other income	2,083	3,153
Other expenses		
Interest expenses	107	197
Interest expenses on bonds	(102)	(97)
Foreign exchange losses	572	931
Other	86	134
Total other expenses	663	1,166
Ordinary income	52,523	58,666
Extraordinary income		
Gain on sales of investments in securities	101	356
Other	20	9
Total extraordinary income	121	365
Extraordinary loss		
Loss on disposal or sales of property, plant and equipment	182	153
Compensation expenses	—	51
Other	64	33
Total extraordinary loss	247	238
Income before income taxes	52,397	58,794
Income taxes - current	19,057	18,653
Income taxes - deferred	(4,285)	(3,001)
Total income taxes	14,772	15,652
Net income	37,625	43,142
Net income (loss) attributable to:		
Shareholders of the parent company	37,623	43,143
Non-controlling interests	2	(0)

(Million yen)

	FY2025 H1 (January 1, 2025–June 30, 2025)	FY2026 H1 (January 1, 2026–June 30, 2026)
Other comprehensive income		
Net unrealized gain (loss) on securities	(869)	1,104
Deferred gain (loss) on hedges	222	(172)
Foreign currency translation adjustments	(12,333)	6,877
Retirement benefits reserves adjustments	112	(339)
Total other comprehensive income (loss)	(12,867)	7,469
Comprehensive income	24,757	50,612
Comprehensive income (loss) attributable to:		
Shareholders of the parent company	24,756	50,613
Non-controlling interests	0	(0)

(3) Interim consolidated statements of cash flows

(Million yen)

	FY2025 H1 (January 1, 2025–June 30, 2025)	FY2026 H1 (January 1, 2026–June 30, 2026)
Cash flows from operating activities		
Income before income taxes	52,397	58,794
Depreciation	4,194	6,899
Interest and dividend income	(1,717)	(2,057)
Interest expenses	107	197
Interest expenses on bonds	(102)	(97)
Decrease (increase) in notes and accounts receivables and contract assets	(12,446)	253
Decrease (increase) in inventories	7,274	(1,030)
Increase (decrease) in notes and accounts payable	3,538	(7,352)
Increase (decrease) in contract liabilities	(7,760)	3,176
Other	5,663	7,666
Subtotal	51,149	66,451
Interest and dividend received	1,705	2,039
Interest paid	(103)	(231)
Income taxes refund (paid)	(8,657)	(16,815)
Other	256	621
Net cash provided by (used in) operating activities	44,350	52,064
Cash flows from investing activities		
Investments in time deposits	―	(1,709)
Proceeds from refund of time deposits	580	7,878
Payments for purchase of property, plant and equipment	(15,289)	(13,933)
Proceeds from sales of property, plant and equipment	29	30
Proceeds from sales of investments in securities	701	479
Payments for purchase of investments in securities	(5)	(7)
Payments for deposits related to purchase of shares of subsidiaries	―	(16,613)
Other	(92)	255
Net cash provided by (used in) investing activities	(14,076)	(23,619)
Cash flows from financing activities		
Increase (decrease) in short-term borrowings, net	(1,086)	(149)
Repayments of long-term borrowings	―	(100)
Payments for purchase of treasury stock	(2)	(3)
Payments of cash dividends	(11,366)	(15,613)
Other	(1,216)	(2,579)
Net cash provided by (used in) financing activities	(13,671)	(18,445)
Effect of exchange rate change on cash and cash equivalents	(7,169)	3,507
Net increase (decrease) in cash and cash equivalents	9,433	13,508
Cash and cash equivalents at beginning of the period	220,395	245,256
Cash and cash equivalents at end of the period	229,828	258,764

(4) Notes on interim consolidated financial statements

Going concern assumption

Not applicable

Material changes in the amount of shareholders' equity

During the first half of the fiscal year, treasury stock decreased by 4,443,589 shares following the exercise of rights under convertible-bond-type bonds with stock acquisition rights.

Mainly as a result of this, capital surplus increased by 4,242 million yen and treasury stock decreased by 11,472 million yen, bringing the balances of capital surplus and treasury stock at the end of the first half of the fiscal year to 24,656 million yen and 19,260 million yen, respectively.

Changes in accounting policies

Application of accounting standard for leases and related guidance

The Company applied the Accounting Standard for Leases (ASBJ Statement No. 34, September 13, 2024; hereinafter referred to as the "Lease Accounting Standard") and related standards from the beginning of the first half of the fiscal year. As a result of applying the Lease Accounting Standard, the Company recognizes right-of-use assets and lease liabilities for all leases as a lessee at the lease commencement date.

(1) Lessee and Lessor

With respect to the application of the Lease Accounting Standard, the Company has adopted the new accounting policy from the beginning of the first half of the fiscal year in accordance with the transitional provisions prescribed in the proviso to paragraph 118 of the Implementation Guidance on Accounting Standard for Leases (ASBJ Guidance No. 33, September 13, 2024; hereinafter referred to as the "Lease Implementation Guidance").

(2) Lessee

In addition to the policies described in (1), the following transitional treatments have been applied to leases as a lessee:

1. For leases that were classified as finance leases under the former Accounting Standard No. 13, the method prescribed in paragraph 120 of the Lease Implementation Guidance has been applied, whereby the carrying amounts of lease assets and lease obligations as of the end of the previous fiscal year were carried forward as the carrying amounts of right-of-use assets and lease liabilities as of the beginning of the first half of the fiscal year.

2. For leases that were classified as operating leases under Accounting Standard No. 13 and leases newly identified upon application of the Lease Accounting Standard (excluding leases falling under items 3 and 4 below), the methods prescribed in paragraph 123 (1), (2) (ii), and (3) of the Lease Implementation Guidance have been applied. Lease liabilities were recognized at the present value of the remaining lease payments as of the beginning of the first half of the fiscal year, discounted using the lessee's incremental borrowing rate at that date. Right-of-use assets were measured after applying the Accounting Standard for Impairment of Fixed Assets (issued by the Business Accounting Council in August 2002) and adjusted by subtracting prepaid or adding accrued lease payments from the amount of the lease liabilities.

3. For leases for which right-of-use assets and lease liabilities are not recognized in accordance with paragraph 22 of the Lease Implementation Guidance, the method prescribed in paragraph 123 (4) of the Lease Implementation Guidance has been applied, and no adjustments have been made.

4. For leases whose lease term ends within 12 months from the beginning of the first half of the fiscal year, the method prescribed in paragraph 124 (2) of the Lease Implementation Guidance has been applied. Accordingly, right-of-use assets and lease liabilities have not been recognized, and lease payments are expensed on a straight-line basis over the lease term.

5. For leases containing options to extend or terminate the lease, the method prescribed in paragraph 124 (4) of the Lease Implementation Guidance has been applied, whereby information obtained after the lease commencement date is used in determining the lessee's lease term and lease payments.

In accordance with the transitional provisions prescribed in paragraph 136 of the Lease Implementation Guidance, the Company has not restated comparative information for the previous fiscal year or the first half of the previous year under the new presentation.

The difference between the discounted amount of undiscounted operating lease commitments disclosed at the end of the previous fiscal year under Accounting Standard No. 13, discounted using the weighted-average incremental borrowing rate of the lessee (2.30%) as of the beginning of the first half of the fiscal year, and the lease liabilities recognized on the consolidated balance sheet as of the beginning of the first half of the fiscal year is summarized as follows:

Discounted operating lease commitments related to operating lease transaction as of December 31, 2025	701 million yen
Lease liabilities recognized as of the end of the previous fiscal year	6,761 million yen
Lease liabilities newly recognized upon application of the Lease Accounting Standard (excluding undiscounted lease commitments)	7,340 million yen
Lease liabilities recognized as of January 1, 2026	14,803 million yen

(3) Lessor

With respect to leases as a lessor, in addition to the policies described in (1), for newly identified subleases upon application of the Lease Accounting Standard, the Company applied the method prescribed in paragraph 133 of the Lease Implementation Guidance. Based on the remaining contractual terms of the head lease and sublease as of the beginning of the fiscal year, such subleases were classified as either finance leases or operating leases and were accounted for as new leases entered into at the beginning of the fiscal year.

The impact of the above change on earnings for the first half of the fiscal year under review is insignificant.

Segment information

FY2025 H1 (January 1, 2025–June 30, 2025)

1. Information on the amount of sales and income or losses by reportable segment

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Net sales								
Sales to external customers	134,306	9,573	80,972	18,846	21,030	264,730	62,126	326,856
Intersegment sales or transfers	18,318	2,179	382	668	201	21,750	4,708	26,458
Total	152,625	11,753	81,354	19,515	21,231	286,480	66,834	353,315
Segment income (loss)	34,025	336	8,145	1,500	5,712	49,720	5,921	55,641

* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Differences between total amounts of net sales and income (loss) for reportable segments and the reported amount in the interim consolidated financial statements of income and comprehensive income and main details of the difference (matters relating to reconciliation)

(Million yen)

Net sales	
Reportable segments total	286,480
Segment net sales classified in "Other"	66,834
Elimination of intersegment transactions	(26,458)
Other adjustments for consolidation	(367)
Net sales in consolidated financial statements	326,489

(Million yen)

Income	
Reportable segments total	49,720
Segment income classified in "Other"	5,921
Elimination of dividends from affiliates	(17,951)
Other adjustments for consolidation	(67)
Net income attributable to shareholders of the parent company in consolidated financial statements	37,623

FY2026 H1 (January 1, 2026–June 30, 2026)

1. Information on the amount of sales and income or losses by reportable segment

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Net sales								
Sales to external customers	112,662	11,825	90,773	40,077	20,405	275,744	79,339	355,084
Intersegment sales or transfers	24,675	1,868	285	718	137	27,687	5,011	32,698
Total	137,338	13,694	91,059	40,796	20,543	303,431	84,351	387,782
Segment income (loss)	37,193	666	7,117	7,385	5,904	58,268	10,642	68,910

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Differences between total amounts of net sales and income (loss) for reportable segments and the reported amount in the interim consolidated financial statements of income and comprehensive income and main details of the difference (matters relating to reconciliation)

(Million yen)

Net sales	
Reportable segments total	303,431
Segment net sales classified in “Other”	84,351
Elimination of intersegment transactions	(32,698)
Other adjustments for consolidation	429
Net sales in consolidated financial statements	355,513

(Million yen)

Income	
Reportable segments total	58,268
Segment income classified in “Other”	10,642
Elimination of dividends from affiliates	(25,828)
Other adjustments for consolidation	60
Net income attributable to shareholders of the parent company in consolidated financial statements	43,143

Revenue recognition

Information of disaggregated revenue from contracts with customers

FY2025 H1 (January 1, 2025–June 30, 2025)

1. Disaggregation information by industry

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Automobile, auto parts	17,139	143	16,358	—	—	33,640	7,166	40,807
Electronics	54,804	588	8,346	18,846	21,030	103,616	22,615	126,232
Commerce, retail	26,835	4,192	26,306	—	—	57,335	11,269	68,604
Transportation, warehousing	8,816	27	1,032	—	—	9,876	4,984	14,861
Machinery	2,827	131	309	—	—	3,269	598	3,867
Chemicals, pharmaceuticals	6,320	3,077	8	—	—	9,407	1,453	10,861
Food	6,915	0	1,780	—	—	8,696	3,315	12,012
Iron, steel, nonferrous metals	3,230	13	11	—	—	3,255	122	3,377
Precision equipment, printing, office equipment	1,238	818	2	—	—	2,059	341	2,400
Airport	789	515	25,333	—	—	26,638	8,708	35,347
Other	5,388	64	1,481	—	—	6,934	1,550	8,484
Sales to external customers	134,306	9,573	80,972	18,846	21,030	264,730	62,126	326,856
Other adjustments for consolidation	—	—	—	—	—	—	—	(367)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	326,489

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Disaggregation information by destination

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Japan	82,535	5,255	—	—	—	87,791	5,620	93,411
Outside of Japan	51,771	4,318	80,972	18,846	21,030	176,939	56,505	233,445
North America	2,543	3,588	77,851	82	—	84,064	1,360	85,425
Asia	46,901	568	349	18,764	21,030	87,614	42,057	129,672
China	17,692	322	17	63	21,012	39,108	4,637	43,746
South Korea	674	38	2	18,700	—	19,416	4,802	24,218
Taiwan	24,403	109	—	—	18	24,531	20,239	44,770
Other	4,130	97	330	—	—	4,557	12,378	16,936
Europe	1,456	157	1,731	—	—	3,345	4,239	7,584
Latin America	389	1	870	—	—	1,261	145	1,407
Other	479	2	169	—	—	652	8,703	9,355
Sales to external customers	134,306	9,573	80,972	18,846	21,030	264,730	62,126	326,856
Other adjustments for consolidation	—	—	—	—	—	—	—	(367)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	326,489

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

3. Disaggregation information by timing of revenue recognition

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Performance obligations satisfied at a point in time	32,479	5,940	7,384	553	881	47,239	12,987	60,226
Performance obligations satisfied over time	101,827	3,633	73,588	18,292	20,148	217,491	49,138	266,630
Sales to external customers	134,306	9,573	80,972	18,846	21,030	264,730	62,126	326,856
Other adjustments for consolidation	—	—	—	—	—	—	—	(367)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	326,489

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

FY2026 H1 (January 1, 2026–June 30, 2026)

1. Disaggregation information by industry

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Automobile, auto parts	13,825	174	12,863	—	—	26,863	10,366	37,230
Electronics	44,598	1,034	10,714	40,077	20,405	116,829	34,523	151,353
Commerce, retail	17,954	5,247	25,557	—	—	48,759	11,050	59,810
Transportation, warehousing	9,404	70	2,210	—	—	11,686	4,227	15,913
Machinery	3,348	351	331	—	—	4,030	343	4,373
Chemicals, pharmaceuticals	7,136	3,343	25	—	—	10,506	2,751	13,257
Food	5,907	—	4,730	—	—	10,638	2,599	13,238
Iron, steel, nonferrous metals	2,195	7	14	—	—	2,217	37	2,254
Precision equipment, printing, office equipment	1,646	1,108	7	—	—	2,761	357	3,119
Airport	1,057	336	32,313	—	—	33,707	9,661	43,369
Other	5,587	150	2,004	—	—	7,742	3,421	11,163
Sales to external customers	112,662	11,825	90,773	40,077	20,405	275,744	79,339	355,084
Other adjustments for consolidation	—	—	—	—	—	—	—	429
Net sales in consolidated financial statements	—	—	—	—	—	—	—	355,513

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Disaggregation information by destination

(Million yen)

			Reportable segments					Other*	Total
			Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Japan			69,024	6,888	—	—	—	75,912	5,723	81,636
Outside of Japan			43,637	4,937	90,773	40,077	20,405	199,831	73,616	273,448
	North America		1,068	3,832	88,462	898	—	94,261	1,357	95,619
	Asia		40,305	869	367	39,179	20,405	101,127	60,354	161,481
		China	21,732	437	22	1,720	20,397	44,310	5,560	49,871
		South Korea	205	79	0	37,459	—	37,745	4,675	42,420
		Taiwan	16,344	229	—	—	7	16,581	30,049	46,630
		Other	2,022	123	345	—	—	2,490	20,068	22,559
	Europe		1,667	227	1,112	—	—	3,007	5,601	8,609
	Latin America		532	0	682	—	—	1,216	388	1,604
	Other		63	7	148	—	—	219	5,914	6,134
Sales to external customers			112,662	11,825	90,773	40,077	20,405	275,744	79,339	355,084
Other adjustments for consolidation			—	—	—	—	—	—	—	429
Net sales in consolidated financial statements			—	—	—	—	—	—	—	355,513

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

3. Disaggregation information by timing of revenue recognition

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Performance obligations satisfied at a point in time	35,123	7,931	9,880	673	1,385	54,993	14,490	69,483
Performance obligations satisfied over time	77,539	3,894	80,893	39,404	19,020	220,751	64,849	285,600
Sales to external customers	112,662	11,825	90,773	40,077	20,405	275,744	79,339	355,084
Other adjustments for consolidation	—	—	—	—	—	—	—	429
Net sales in consolidated financial statements	—	—	—	—	—	—	—	355,513

* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

Major subsequent events

Business combination through acquisition

The Company resolved at a meeting of its Board of Directors held on April 17, 2026, to acquire the shares of Eisenmann GmbH ("Eisenmann"), a Germany-based company, and make it a subsidiary, and completed the acquisition of those shares on July 1, 2026.

(1) Outline of business combination

1. Name of the acquired company and its business

Name	Eisenmann GmbH
Business	Design and engineering of industrial painting and surface treatment systems, and material handling systems

2. Reason for the business combination

   Based on its long-term vision, "Driving Innovative Impact 2030," the Group is working to expand its businesses outside Japan and strengthen its competitiveness. In the automotive production line systems business, which represents a core business of the Group, the ability to provide end-to-end support—from proposal and design through start-up—tailored to European standards and customer-specific requirements is becoming increasingly important.

   Against this backdrop, the Company has decided to welcome Eisenmann into the Group to strengthen its system solution capabilities compliant with European standards and to reinforce its business foundation in the European market. Eisenmann possesses advanced automation technologies and proprietary solutions that reduce environmental impact, primarily serving European automotive and industrial components manufacturers. Eisenmann's business is highly complementary to the Group's existing businesses, particularly in the field of industrial painting and surface treatment systems.

   Through this acquisition, the Group expects to broaden the range of proposals and enable higher value-added integrated offerings in the automotive production line systems field, leading to increased value provided to customers and expanded order opportunities. Accordingly, the Company has determined that this acquisition will contribute to the Group's growth and corporate value over the medium and long terms.

3. Date of business combination

   July 1, 2026

4. Legal form of the business combination

   Cash paid in exchange for acquisition of shares

5. Name of the controlling entity after the business combination

   No change

6. Percentage of voting rights the Company has acquired

   100%

7. Main reason for deciding to acquire these companies

   The Company was determined to be the acquirer because it acquired 100% of the voting rights of the acquired company through the acquisition of its shares for cash consideration.

(2) Acquisition cost of the acquired company and breakdown by type of consideration

Cost of acquiring each company's shares	Cash	16,613 million yen
Acquisition cost		16,613 million yen

(3) Breakdown and amount of major acquisition-related costs

The amount has not been determined as of this time.

(4) Amount of goodwill, reason for recognizing goodwill, amortization method and amortization period

The amount has not been determined as of this time.

(5) Amounts of assets acquired and liabilities assumed at the acquisition date and their major components

The amount has not been determined as of this time.