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**DAIFUKU**

**Consolidated Financial Results**  
**for the First Quarter of the Fiscal Year Ending December 31, 2026**  
**[Japan GAAP]**

May 14, 2026

**Daifuku Co., Ltd.**

Stock exchange listing: Tokyo

Securities code: 6383

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Scheduled date of commencing dividend payment: -

Earnings supplementary materials: Yes

Earnings presentation: Yes (for institutional investors and securities analysts)

Note: Figures are rounded down to the nearest one million yen.

**1. Consolidated Financial Results for the First Quarter of the Fiscal Year Ending December 31, 2026**

(January 1, 2026–March 31, 2026)

(1) Operating results

(Percentages indicate year-on-year changes.)

FY	Net sales		Operating income		Ordinary income		Net income attributable to shareholders of the parent company	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
<b>Ending December 2026 Q1</b>	<b>172,710</b>	7.8	<b>26,291</b>	13.2	<b>26,514</b>	12.0	<b>19,498</b>	15.6
Ended December 2025 Q1	160,256	—	23,226	—	23,676	—	16,862	—

(Note) Comprehensive income

Year ending December 2026 Q1: 22,976 million yen, 275.5 %

Year ended December 2025 Q1: 6,119 million yen, —%

FY	Net income per share	Diluted net income per share
	Yen	Yen
<b>Ending December 2026 Q1</b>	<b>53.03</b>	<b>50.54</b>
Ended December 2025 Q1	45.86	43.73

(Note) The Company changed its fiscal year-end (the closing date of the fiscal year) from March 31 to December 31, effective from the fiscal year ended December 31, 2024. Accordingly, year-on-year percentage changes for the first quarter of the fiscal year ended December 31, 2025 are not shown because the periods for the first quarter of the fiscal year ended December 31, 2025 and the first quarter of the fiscal year ended December 31, 2024 are different.

## (2) Financial position

FY	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
<b>Ending December 2026 Q1</b>	<b>743,144</b>	<b>458,338</b>	<b>61.7</b>
Ended December 2025	754,211	451,560	59.9

(Reference) Shareholders' equity

Year ending December 2026 Q1: 458,324 million yen

Year ended December 2025: 451,547 million yen

## 2. Dividends

FY	Dividend per share				
	Q1-end	Q2-end	Q3-end	FY-end	Annual
	Yen	Yen	Yen	Yen	Yen
Ended December 2025	—	34.00	—	44.00	78.00
Ending December 2026	—				
Ending December 2026 (forecast)		36.00	—	46.00	82.00

(Note) Revisions to the latest dividend forecast: None

## 3. Consolidated Earnings Forecast for the Fiscal Year Ending December 31, 2026

(January 1, 2026–December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to shareholders of the parent company		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Interim	330,000	1.1	48,000	(6.1)	49,000	(6.7)	37,000	(1.7)	100.62
Full-year	700,000	5.9	105,000	4.2	108,500	3.7	80,000	2.4	217.57

(Note) Revisions to the latest consolidated earnings forecast: Yes

**Notes:**

- (1) Significant changes in the scope of consolidation during the first quarter: None
- (2) Adoption of specific accounting methods for preparing the quarterly consolidated financial statements: None
- (3) Changes in accounting policies, accounting estimates, and restatement
- 1) Changes in accounting policies resulting from the revision of the accounting standards and other regulations: None
  - 2) Changes in accounting policies other than 1): Yes
  - 3) Changes in accounting estimates: None
  - 4) Restatement: None
- (4) Number of shares issued (Common stock)
- 1) Number of shares issued including treasury stock at the end of the period  
**Year ending December 2026 Q1: 379,830,231 shares**  
Year ended December 2025: 379,830,231 shares
  - 2) Number of treasury stock at the end of the period  
**Year ending December 2026 Q1: 12,120,370 shares**  
Year ended December 2025: 12,120,273 shares
  - 3) Average number of shares during the period (cumulative from the beginning of the fiscal year)  
**Year ending December 2026 Q1: 367,709,872 shares**  
Year ended December 2025 Q1: 367,684,439 shares

(Notes)

The number of treasury stock at the end of the period includes shares owned by the Board Benefit Trust (BBT). The number of treasury stock held by BBT was 435,700 shares at the end of the first quarter of the fiscal year ending December 31, 2026, and 435,700 shares at the end of the fiscal year ended December 31, 2025.

Review of the quarterly consolidated financial statements (Japanese version) by the certified public accountant or an audit firm: Yes (optional)

**Disclaimer**

The consolidated earnings forecast contained in this document is based on information available to management at the present time and certain assumptions judged to be rational. As such, actual sales and income may differ from this forecast due to uncertain factors present in the forecast or future changes in business circumstances. For the earnings forecast, please see 1-(3) “Outlook.”

Earnings supplementary materials are available at the [TDnet](#) and our website: [www.daifuku.com/ir](http://www.daifuku.com/ir)

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## **1. Qualitative Information on Quarterly Consolidated Financial Results**

### **(1) Operating results**

During the first quarter of the fiscal year (from January 1, 2026 to March 31, 2026), the global economy remained solid overall, although uncertainty persisted due to factors such as developments in U.S. trade policy, the sluggish Chinese economy, and rising geopolitical risks, including heightened tensions in the Middle East.

Looking at the business environment, demand for labor-saving and automation investment has continued to remain solid in the manufacturing and distribution industry, mainly in Japan and the United States, against the backdrop of labor shortages and rising labor costs.

In the semiconductor industry, investment in advanced semiconductors has continued at a high level, supported by expanding demand for AI applications. In China, investment continues in line with efforts to strengthen and promote domestic production.

In the automotive industry, delays in customers' investment decision-making caused by U.S. trade policy, which were observed in the previous fiscal year, have been gradually easing. Meanwhile, demand is continuing for investment in automation at airports to meet the increase in the number of air passengers, particularly in the United States and certain other countries.

In this economic and business environment, the first quarter of the fiscal year saw a significant increase in orders from the semiconductor sector for cleanroom systems, while demand for airport systems was also robust.

Sales increased, underpinned by an extensive order backlog at the end of the previous fiscal year.

Specifically, the Group received orders of 221,388 million yen, up 54.7% from the same period of the previous fiscal year, and recorded sales of 172,710 million yen, up 7.8%.

In terms of profits, profitability improved as a result of higher sales, together with progress in production efficiency and cost reduction efforts, leading to an increase in profit.

Consequently, the Group posted operating income of 26,291 million yen, up 13.2% from the same period of the previous fiscal year, and ordinary income of 26,514 million yen, up 12.0%. Net income attributable to shareholders of the parent company was 19,498 million yen, up 15.6%.

Orders reached the highest level ever recorded on a quarterly basis, while sales, operating income, ordinary income, and net income attributable to shareholders of the parent company reached new record highs for the first quarter of the fiscal year.

The average exchange rates used for transactions during the first quarter of the fiscal year were 156.47 yen to the U.S. dollar (151.18 yen in the year-ago period), 22.65 yen to the Chinese yuan (20.75 yen), 0.1068 yen to the Korean won (0.1037 yen), and 4.95 yen to the New Taiwan dollar (4.58 yen). As a result of exchange rate fluctuations, orders increased in value by about 7.0 billion yen, sales by about 5.3 billion yen, and operating income by about 0.9 billion yen, compared with the year-ago period.

### **Impact of the situation in the Middle East on business operations**

Tensions in the Middle East region remain elevated. However, the Group does not have any production or sales sites in the region, and its sales exposure is minimal, accounting for less than 0.1% of consolidated net sales in the previous fiscal year. Accordingly, the Company believes that the direct impact on its business operations remains limited at this time.

On the other hand, there is a possibility that rising crude oil prices and disruptions to international logistics could lead to supply constraints and higher costs for certain materials, including materials derived from crude oil, potentially affecting existing orders. In addition, increasing uncertainty in the global economy stemming from these factors could result in delays in customers' future capital investment plans. The Company will continue to closely monitor future developments.

### **Results by reportable segment**

Results by reportable segment are described below. Orders from and sales to external customers are presented as segment orders and sales, and net income attributable to shareholders of the parent company is recorded as segment income.

For more details about reportable segments, please see “Segment information” below.

#### ***Daifuku Co., Ltd.***

Orders increased significantly in cleanroom and automotive systems.

Sales were underpinned by an extensive order backlog at the end of the previous fiscal year. However, they fell short of the results recorded in the same period of the previous year across all business areas, resulting in a decrease in sales.

Segment income declined due to the impact of lower sales, despite continued efforts to improve production efficiency and reduce costs.

As a result, the Company recorded orders of 64,617 million yen, up 23.0% from the same period of the previous fiscal year, sales of 57,936 million yen, down 15.5%, and segment income of 13,907 million yen, down 14.9%.

#### ***Contec Co., Ltd. and its subsidiaries (Contec)***

Orders and sales increased significantly, supported by strong sales of industrial computer products in the Japanese market.

Segment income increased, supported by improved profitability in Japan.

As a result, Contec posted orders of 6,203 million yen, up 53.1% from the same period of the previous fiscal year, sales of 5,725 million yen, up 19.3%, and segment income of 302 million yen, up 17.0%.

#### ***Daifuku North America, Inc. and its subsidiaries (Daifuku North America)***

Orders increased significantly, mainly in airport systems.

Sales were favorable, underpinned by an order backlog at the end of the previous fiscal year, and were in line with the results recorded in the same period of the previous year.

Segment income declined from the previous year, when high-margin projects for intralogistics systems for the manufacturing and distribution industries were recorded.

As a result, Daifuku North America posted orders of 64,042 million yen, up 71.1% from the same period of the previous fiscal year, sales of 40,256 million yen, up 0.8%, and segment income of 2,557 million yen, down 34.8%.

#### ***Clean Factomation, Inc.***

Orders increased significantly, driven by an expansion in advanced semiconductor investments with increased demand for AI applications.

Sales and segment income increased significantly, underpinned by an extensive order backlog at the end of the previous fiscal year.

As a result, Clean Factomation posted orders of 33,137 million yen, up 214.9% from the same period of the previous fiscal year, sales of 20,211 million yen, up 139.0%, and segment income of 3,348 million yen, up 444.3%.

#### ***Daifuku (Suzhou) Cleanroom Automation Co., Ltd.***

Orders remained favorable, supported by continued investment in China in line with efforts to strengthen and promote domestic semiconductor production.

Sales and segment income decreased from the same period of the previous year, mainly due to the timing of revenue recognition associated with the progress of construction work.

As a result, Daifuku (Suzhou) Cleanroom Automation recorded orders of 11,171 million yen, up 8.0% from the same period of the previous fiscal year, sales of 7,582 million yen, down 27.9%, and segment income of 1,868 million yen, down 33.1%.

#### ***Other***

The Group has a total of 61 consolidated subsidiaries worldwide. The Other segment includes all consolidated subsidiaries excluding the aforementioned Contec, Daifuku North America, Clean Factomation, and Daifuku (Suzhou) Cleanroom Automation. These companies manufacture, sell, install, and service material handling systems, car wash machines, and other equipment. The status of major subsidiaries is as follows.

#### **Japan subsidiaries**

Daifuku Plusmore Co., Ltd. provides car wash machines and related services.

#### **Subsidiaries outside of Japan**

The Group has production sites for material handling systems and car wash machines in China, Taiwan, South Korea, Thailand, India, and other regions, which also provide sales, installations, and services, playing a role in creating an optimal local production and procurement framework.

In addition, the Group has subsidiaries in North America, Asia, Europe, and Oceania, which provide sales, installation, and services.

Orders increased, mainly in cleanroom systems.

Sales and segment income increased, driven by a strong performance mainly in cleanroom systems, which in turn was underpinned by an extensive order backlog at the end of the previous fiscal year.

As a result, the segment posted orders of 42,216 million yen, up 49.5% from the same period of the previous fiscal year, sales of 41,183 million yen, up 45.5%, and segment income of 5,644 million yen, up 182.4%.

## (2) Financial position

### **Assets, liabilities and net assets**

Assets stood at 743,144 million yen, a decrease of 11,067 million yen from the end of the previous fiscal year. Primary factors included decreases of 9,363 million yen in cash on hand and in banks, 9,219 million yen in notes receivable, accounts receivable from completed construction contracts and other, and contract assets, offsetting an increase of 7,929 million yen in property, plant and equipment.

Liabilities amounted to 284,806 million yen, a decrease of 17,844 million yen from the end of the previous fiscal year. This was mainly attributable to decreases of 8,064 million yen in electronically recorded obligations - operating and 10,812 million yen in provision for bonuses.

Net assets were 458,338 million yen, an increase of 6,777 million yen from the end of the previous fiscal year. This was mainly attributable to increases of 3,299 million yen in retained earnings and 3,232 million yen in foreign currency translation adjustments.

### **Cash flows**

Cash and cash equivalents during the first quarter of the fiscal year decreased 8,055 million yen from the end of the previous fiscal year, to 237.2 billion yen.

#### ***Cash flows from operating activities***

Cash provided by operating activities totaled 16,422 million yen (19,612 million yen in cash provided in the year-ago period). This was mainly attributable to 26,427 million yen in income before income taxes, partially offset by 12,981 million yen in income taxes paid.

#### ***Cash flows from investing activities***

Cash used in investing activities was 9,265 million yen (7,669 million yen in cash used in the year-ago period). Major factors included an outlay of 11,042 million yen for payments for the purchase of property, plant and equipment.

#### ***Cash flows from financing activities***

Cash used in financing activities was 16,708 million yen (13,037 million yen in cash used in the year-ago period). This was mainly attributable to payments of cash dividends of 15,448 million yen.

### (3) Outlook

In light of recent business performance trends, the Company has revised its interim earnings forecasts for the fiscal year ending December 31, 2026, which was announced on February 12, 2026, as follows.

The sales forecast was revised upward, reflecting smooth progress in projects underpinned by the order backlog at the end of the previous fiscal year, as well as accelerated progress in certain projects. Profits forecasts were also revised upward, reflecting the positive impact of higher sales and other factors.

The full-year earnings forecasts were not revised, as the upward revision described above was mainly attributable to progress that advanced ahead of schedule during the fiscal year. The Company also continues to take into account uncertainties in the external business environment.

The exchange rate for the fiscal year ending December 31, 2026 of 150 yen to the U.S. dollar is unchanged from the beginning of the fiscal year.

#### **Revisions to the interim earnings forecast for the fiscal year ending December 31, 2026**

(January 1, 2026–June 30, 2026)

	Net sales	Operating income	Ordinary income	Net income attributable to shareholders of the parent company	Net income per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previous forecast (A)	320,000	42,500	44,000	35,300	96.00
Current forecast (B)	330,000	48,000	49,000	37,000	100.62
Change (B – A)	10,000	5,500	5,000	1,700	–
Rate of change (%)	3.1	12.9	11.4	4.8	–

(Note)

The above forecast values are our projections based on information available at the time of this release and contain various uncertainties. Actual results may differ materially from forecast values due to factors such as changes in the business performance of the Company.

## 2. Quarterly Consolidated Financial Statements

### (1) Quarterly consolidated balance sheets

(Million yen)

	FY2025 (as of December 31, 2025)	FY2026 Q1 (as of March 31, 2026)
<b>ASSETS</b>		
Current assets		
Cash on hand and in banks	261,252	251,889
Notes receivable, accounts receivable from completed construction contracts and other, and contract assets	238,936	229,717
Merchandise and finished goods	10,799	11,573
Costs incurred on uncompleted construction contracts and other	21,876	16,329
Raw materials and supplies	31,383	33,134
Other	21,548	22,236
Allowance for doubtful accounts	(2,032)	(2,073)
Total current assets	583,765	562,806
Non-current assets		
Property, plant and equipment	108,078	116,007
Intangible assets		
Goodwill	1,943	1,760
Other	11,011	11,042
Total intangible assets	12,954	12,803
Investments and other assets		
Other	49,414	51,527
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	49,414	51,526
Total non-current assets	170,446	180,338
Total assets	754,211	743,144

(Million yen)

	FY2025 (as of December 31, 2025)	FY2026 Q1 (as of March 31, 2026)
<b>LIABILITIES</b>		
Current liabilities		
Notes and accounts payable and construction contracts payable	66,839	63,158
Electronically recorded obligations - operating	15,984	7,920
Short-term borrowings	652	650
Income taxes payable	15,427	10,136
Contract liabilities	74,179	69,122
Provision for bonuses	16,807	5,994
Provision for losses on construction contracts	177	242
Other	37,112	45,899
<b>Total current liabilities</b>	<b>227,180</b>	<b>203,124</b>
Non-current liabilities		
Convertible-bond-type bonds with stock acquisition rights	60,728	60,676
Liabilities for retirement benefits	6,029	5,893
Other provisions	660	714
Other	8,052	14,397
<b>Total non-current liabilities</b>	<b>75,470</b>	<b>81,681</b>
<b>Total liabilities</b>	<b>302,650</b>	<b>284,806</b>
<b>NET ASSETS</b>		
Shareholders' equity		
Common stock	31,865	31,865
Capital surplus	20,414	20,414
Retained earnings	381,009	384,308
Treasury stock	(30,732)	(30,733)
<b>Total shareholders' equity</b>	<b>402,555</b>	<b>405,854</b>
Accumulated other comprehensive income		
Net unrealized gain (loss) on securities	3,257	3,652
Deferred gain (loss) on hedges	(223)	(222)
Foreign currency translation adjustments	43,783	47,016
Accumulated adjustments on retirement benefits	2,174	2,023
<b>Total accumulated other comprehensive income</b>	<b>48,991</b>	<b>52,469</b>
Non-controlling interests	13	13
<b>Total net assets</b>	<b>451,560</b>	<b>458,338</b>
<b>Total liabilities and net assets</b>	<b>754,211</b>	<b>743,144</b>

## (2) Quarterly consolidated statements of income and comprehensive income

(Million yen)

	FY2025 Q1 (January 1, 2025–March 31, 2025)	FY2026 Q1 (January 1, 2026–March 31, 2026)
Net sales	160,256	172,710
Cost of sales	123,129	129,425
Gross profit	37,127	43,284
Selling, general and administrative expenses		
Selling expenses	4,706	5,414
General and administrative expenses	9,193	11,579
Total selling, general and administrative expenses	13,900	16,993
Operating income	23,226	26,291
Other income		
Interest income	723	900
Dividend income	5	7
Rental income	54	56
Other	140	396
Total other income	923	1,360
Other expenses		
Interest expenses	62	84
Interest expenses on bonds	(51)	(51)
Foreign exchange losses	445	1,032
Other	16	71
Total other expenses	472	1,137
Ordinary income	23,676	26,514
Extraordinary income		
Gain on sales of property, plant and equipment	12	4
Other	0	—
Total extraordinary income	13	4
Extraordinary loss		
Loss on disposal or sales of property, plant and equipment	124	75
Other	77	15
Total extraordinary loss	201	91
Income before income taxes	23,487	26,427
Income taxes - current	7,860	8,207
Income taxes - deferred	(1,237)	(1,278)
Total income taxes	6,623	6,929
Net income	16,863	19,498
Net income (loss) attributable to:		
Shareholders of the parent company	16,862	19,498
Non-controlling interests	1	0

(Million yen)

	FY2025 Q1 (January 1, 2025–March 31, 2025)	FY2026 Q1 (January 1, 2026–March 31, 2026)
Other comprehensive income		
Net unrealized gain (loss) on securities	(616)	395
Deferred gain (loss) on hedges	283	0
Foreign currency translation adjustments	(10,772)	3,233
Retirement benefits reserves adjustments	361	(150)
Total other comprehensive income (loss)	(10,744)	3,478
Comprehensive income	6,119	22,976
Comprehensive income (loss) attributable to:		
Shareholders of the parent company	6,119	22,976
Non-controlling interests	(0)	0

## (3) Quarterly consolidated statements of cash flows

(Million yen)

	FY2025 Q1 (January 1, 2025–March 31, 2025)	FY2026 Q1 (January 1, 2026–March 31, 2026)
<b>Cash flows from operating activities</b>		
Income before income taxes	23,487	26,427
Depreciation	2,068	3,387
Interest and dividend income	(728)	(907)
Interest expenses	62	84
Interest expenses on bonds	(51)	(51)
Decrease (increase) in notes and accounts receivables and contract assets	(7,913)	10,415
Decrease (increase) in inventories	4,000	3,260
Increase (decrease) in notes and accounts payable	449	(12,051)
Increase (decrease) in contract liabilities	738	(5,616)
Other	1,102	3,460
Subtotal	23,215	28,407
Interest and dividend received	751	901
Interest paid	(59)	(79)
Income taxes refund (paid)	(4,471)	(12,981)
Other	176	174
Net cash provided by (used in) operating activities	19,612	16,422
<b>Cash flows from investing activities</b>		
Investments in time deposits	—	(5,894)
Proceeds from refund of time deposits	115	7,666
Payments for purchase of property, plant and equipment	(8,276)	(11,042)
Proceeds from sales of property, plant and equipment	15	17
Proceeds from sales of investments in securities	565	—
Payments for purchase of investments in securities	(2)	(2)
Other	(87)	(8)
Net cash provided by (used in) investing activities	(7,669)	(9,265)
<b>Cash flows from financing activities</b>		
Increase (decrease) in short-term borrowings, net	(1,046)	—
Payments for purchase of treasury stock	(1)	(0)
Payments of cash dividends	(11,208)	(15,448)
Other	(781)	(1,259)
Net cash provided by (used in) financing activities	(13,037)	(16,708)
Effect of exchange rate change on cash and cash equivalents	(7,367)	1,496
Net increase (decrease) in cash and cash equivalents	(8,462)	(8,055)
Cash and cash equivalents at beginning of the period	220,395	245,256
Cash and cash equivalents at end of the period	211,932	237,200

(4) Notes on quarterly consolidated financial statements

**Going concern assumption**

Not applicable

**Material change in the amount of shareholders' equity**

Not applicable

**Changes in accounting policies**

Application of accounting standard for leases and related guidance

The Company applied the Accounting Standard for Leases (ASBJ Statement No. 34, September 13, 2024; hereinafter referred to as the "Lease Accounting Standard") and related standards from the beginning of the first quarter of the fiscal year. As a result of applying the Lease Accounting Standard, the Company recognizes right-of-use assets and lease liabilities for all leases as a lessee at the lease commencement date.

(1) Lessee and Lessor

With respect to the application of the Lease Accounting Standard, the Company has adopted the new accounting policy from the beginning of the first quarter of the fiscal year in accordance with the transitional provisions prescribed in the proviso to paragraph 118 of the Implementation Guidance on Accounting Standard for Leases (ASBJ Guidance No. 33, September 13, 2024; hereinafter referred to as the "Lease Implementation Guidance").

(2) Lessee

In addition to the policies described in (1), the following transitional treatments have been applied to leases as a lessee:

1. For leases that were classified as finance leases under the former Accounting Standard No. 13, the method prescribed in paragraph 120 of the Lease Implementation Guidance has been applied, whereby the carrying amounts of lease assets and lease obligations as of the end of the previous fiscal year were carried forward as the carrying amounts of right-of-use assets and lease liabilities as of the beginning of the first quarter of the fiscal year.
2. For leases that were classified as operating leases under Accounting Standard No. 13 and leases newly identified upon application of the Lease Accounting Standard (excluding leases falling under items 3 and 4 below), the methods prescribed in paragraph 123 (1), (2) (ii), and (3) of the Lease Implementation Guidance have been applied. Lease liabilities were recognized at the present value of the remaining lease payments as of the beginning of the first quarter of the fiscal year, discounted using the lessee's incremental borrowing rate at that date. Right-of-use assets were measured after applying the Accounting Standard for Impairment of Fixed Assets (issued by the Business Accounting Council in August 2002) and adjusted by subtracting prepaid or adding accrued lease payments from the amount of the lease liabilities.
3. For leases for which right-of-use assets and lease liabilities are not recognized in accordance with paragraph 22 of the Lease Implementation Guidance, the method prescribed in paragraph 123 (4) of the Lease Implementation Guidance has been applied, and no adjustments have been made.
4. For leases whose lease term ends within 12 months from the beginning of the first quarter of the fiscal year, the method prescribed in paragraph 124 (2) of the Lease Implementation Guidance has been applied. Accordingly, right-of-use assets and lease liabilities have not been recognized, and lease payments are expensed on a straight-line basis over the lease term.
5. For leases containing options to extend or terminate the lease, the method prescribed in paragraph 124 (4) of the Lease Implementation Guidance has been applied, whereby information obtained after the lease commencement date is used in determining the lessee's lease term and lease payments.

In accordance with the transitional provisions prescribed in paragraph 136 of the Lease Implementation Guidance, the Company has not restated comparative information for the previous fiscal year or the same period of the previous year under the new presentation.

The difference between the discounted amount of undiscounted operating lease commitments disclosed at the end of the previous fiscal year under Accounting Standard No. 13, discounted using the weighted-average incremental borrowing rate of the lessee (2.30%) as of the beginning of the first quarter of the fiscal year, and the lease liabilities recognized on the consolidated balance sheet as of the beginning of the first quarter of the fiscal year is summarized as follows:

Discounted operating lease commitments related to operating lease transaction as of December 31, 2025	701 million yen
Lease liabilities recognized as of the end of the previous fiscal year	6,761 million yen
Lease liabilities newly recognized upon application of the Lease Accounting Standard (excluding undiscounted lease commitments)	7,340 million yen
<hr/>	
Lease liabilities recognized as of January 1, 2026	14,803 million yen
<hr/>	

(3) Lessor

With respect to leases as a lessor, in addition to the policies described in (1), for newly identified subleases upon application of the Lease Accounting Standard, the Company applied the method prescribed in paragraph 133 of the Lease Implementation Guidance. Based on the remaining contractual terms of the head lease and sublease as of the beginning of the fiscal year, such subleases were classified as either finance leases or operating leases and were accounted for as new leases entered into at the beginning of the fiscal year.

The impact of the above change on earnings for the first quarter of the fiscal year under review is insignificant.

## Segment information

FY2025 Q1 (January 1, 2025–March 31, 2025)

### 1. Information on the amount of sales and income or losses by reportable segment

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Net sales								
Sales to external customers	68,603	4,797	39,949	8,455	10,517	132,323	28,311	160,634
Intersegment sales or transfers	7,393	1,284	259	428	72	9,437	2,351	11,789
Total	75,996	6,081	40,208	8,883	10,589	141,760	30,663	172,423
Segment income (loss)	16,349	258	3,925	615	2,793	23,942	1,998	25,941

\* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

### 2. Differences between total amounts of net sales and income (loss) for reportable segments and the reported amount in the quarterly consolidated financial statements of income and comprehensive income and main details of the difference (matters relating to reconciliation)

(Million yen)

Net sales	
Reportable segments total	141,760
Segment net sales classified in “Other”	30,663
Elimination of intersegment transactions	(11,789)
Other adjustments for consolidation	(378)
Net sales in consolidated financial statements	160,256

(Million yen)

Income	
Reportable segments total	23,942
Segment income classified in “Other”	1,998
Elimination of dividends from affiliates	(8,747)
Other adjustments for consolidation	(330)
Net income attributable to shareholders of the parent company in consolidated financial statements	16,862

FY2026 Q1 (January 1, 2026–March 31, 2026)

1. Information on the amount of sales and income or losses by reportable segment

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Net sales								
Sales to external customers	57,936	5,725	40,256	20,211	7,582	131,711	41,183	172,895
Intersegment sales or transfers	12,581	877	163	183	33	13,839	2,646	16,485
Total	70,518	6,602	40,419	20,394	7,615	145,550	43,829	189,380
Segment income (loss)	13,907	302	2,557	3,348	1,868	21,983	5,644	27,628

\* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

2. Differences between total amounts of net sales and income (loss) for reportable segments and the reported amount in the quarterly consolidated financial statements of income and comprehensive income and main details of the difference (matters relating to reconciliation)

(Million yen)

Net sales	
Reportable segments total	145,550
Segment net sales classified in “Other”	43,829
Elimination of intersegment transactions	(16,485)
Other adjustments for consolidation	(184)
Net sales in consolidated financial statements	172,710

(Million yen)

Income	
Reportable segments total	21,983
Segment income classified in “Other”	5,644
Elimination of dividends from affiliates	(8,090)
Other adjustments for consolidation	(39)
Net income attributable to shareholders of the parent company in consolidated financial statements	19,498

## Revenue recognition

Information of disaggregated revenue from contracts with customers

FY2025 Q1 (January 1, 2025–March 31, 2025)

### 1. Disaggregation information by industry

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Automobile, auto parts	8,828	132	8,068	—	—	17,029	3,719	20,748
Electronics	26,567	301	3,823	8,455	10,517	49,665	8,760	58,425
Commerce, retail	13,636	2,114	12,490	—	—	28,241	5,794	34,035
Transportation, warehousing	4,823	15	535	—	—	5,374	2,500	7,874
Machinery	1,516	92	33	—	—	1,642	251	1,894
Chemicals, pharmaceuticals	3,705	1,532	6	—	—	5,244	524	5,769
Food	3,540	—	916	—	—	4,456	1,968	6,424
Iron, steel, nonferrous metals	1,822	11	10	—	—	1,844	78	1,922
Precision equipment, printing, office equipment	630	267	312	—	—	1,211	138	1,349
Airport	458	279	12,957	—	—	13,695	3,627	17,322
Other	3,073	48	795	—	—	3,917	948	4,866
Sales to external customers	68,603	4,797	39,949	8,455	10,517	132,323	28,311	160,634
Other adjustments for consolidation	—	—	—	—	—	—	—	(378)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	160,256

\* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

## 2. Disaggregation information by destination

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Japan	43,973	2,652	—	—	—	46,625	2,750	49,376
Outside of Japan	24,630	2,145	39,949	8,455	10,517	85,697	25,560	111,258
North America	810	1,823	38,378	38	—	41,050	932	41,982
Asia	22,912	246	221	8,416	10,517	42,315	19,050	61,365
China	10,543	170	8	15	10,496	21,233	2,482	23,716
South Korea	232	20	2	8,401	—	8,656	2,739	11,396
Taiwan	11,210	31	—	—	20	11,262	7,907	19,170
Other	926	24	210	—	—	1,162	5,920	7,082
Europe	655	71	682	—	—	1,409	2,017	3,427
Latin America	102	1	569	—	—	673	108	781
Other	148	2	98	—	—	249	3,452	3,701
Sales to external customers	68,603	4,797	39,949	8,455	10,517	132,323	28,311	160,634
Other adjustments for consolidation	—	—	—	—	—	—	—	(378)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	160,256

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

## 3. Disaggregation information by timing of revenue recognition

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Performance obligations satisfied at a point in time	18,998	2,838	3,619	347	463	26,266	6,181	32,448
Performance obligations satisfied over time	49,605	1,959	36,329	8,108	10,053	106,056	22,129	128,186
Sales to external customers	68,603	4,797	39,949	8,455	10,517	132,323	28,311	160,634
Other adjustments for consolidation	—	—	—	—	—	—	—	(378)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	160,256

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

FY2026 Q1 (January 1, 2026–March 31, 2026)

1. Disaggregation information by industry

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Automobile, auto parts	7,831	152	6,344	—	—	14,328	4,755	19,083
Electronics	20,416	370	4,031	20,211	7,582	52,611	19,006	71,617
Commerce, retail	9,635	2,546	10,943	—	—	23,125	5,465	28,590
Transportation, warehousing	5,488	34	1,313	—	—	6,836	2,046	8,882
Machinery	1,866	211	279	—	—	2,358	244	2,602
Chemicals, pharmaceuticals	3,904	1,623	13	—	—	5,541	1,784	7,325
Food	3,203	—	1,526	—	—	4,730	1,144	5,875
Iron, steel, nonferrous metals	1,221	2	5	—	—	1,229	20	1,250
Precision equipment, printing, office equipment	969	546	5	—	—	1,522	133	1,655
Airport	332	157	14,488	—	—	14,978	4,988	19,966
Other	3,066	79	1,303	—	—	4,448	1,595	6,044
Sales to external customers	57,936	5,725	40,256	20,211	7,582	131,711	41,183	172,895
Other adjustments for consolidation	—	—	—	—	—	—	—	(184)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	172,710

\* The “Other” segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

## 2. Disaggregation information by destination

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Japan	37,931	3,359	—	—	—	41,290	2,638	43,928
Outside of Japan	20,005	2,365	40,256	20,211	7,582	90,421	38,545	128,966
North America	652	1,931	39,179	774	—	42,538	867	43,405
Asia	18,181	386	181	19,436	7,582	45,767	31,557	77,325
China	9,509	203	12	311	7,582	17,619	2,825	20,444
South Korea	168	35	—	19,125	—	19,328	2,100	21,429
Taiwan	7,388	96	—	—	—	7,484	15,129	22,613
Other	1,114	52	168	—	—	1,335	11,502	12,837
Europe	860	42	516	—	—	1,419	2,893	4,313
Latin America	272	—	347	—	—	619	293	912
Other	38	4	33	—	—	76	2,933	3,009
Sales to external customers	57,936	5,725	40,256	20,211	7,582	131,711	41,183	172,895
Other adjustments for consolidation	—	—	—	—	—	—	—	(184)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	172,710

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

## 3. Disaggregation information by timing of revenue recognition

(Million yen)

	Reportable segments						Other*	Total
	Daifuku	Contec	Daifuku North America	Clean Factomation	Daifuku (Suzhou) Cleanroom Automation	Subtotal		
Performance obligations satisfied at a point in time	21,043	3,818	4,720	402	553	30,537	6,755	37,293
Performance obligations satisfied over time	36,893	1,906	35,536	19,808	7,028	101,173	34,428	135,601
Sales to external customers	57,936	5,725	40,256	20,211	7,582	131,711	41,183	172,895
Other adjustments for consolidation	—	—	—	—	—	—	—	(184)
Net sales in consolidated financial statements	—	—	—	—	—	—	—	172,710

\* The "Other" segment is an operating segment comprising subsidiaries that are not included in the reportable segments.

## Major subsequent events

### Business combination through acquisition

The Company hereby announces that its board of directors resolved on April 17, 2026, to acquire the shares of EISENMANN GmbH (“EISENMANN”), a Germany-based company, and to make it a subsidiary. Details are as follows.

#### 1. Purpose of the acquisition

Based on its long-term vision, “Driving Innovative Impact 2030,” the Group is working to expand its businesses outside Japan and strengthen its competitiveness. In the automotive production line systems business, which represents a core business of the Group, the ability to provide end-to-end support—from proposal and design through start-up—tailored to European standards and customer-specific requirements is becoming increasingly important.

Against this backdrop, the Company has decided to welcome EISENMANN into the Group to strengthen its system solution capabilities compliant with European standards and to reinforce its business foundation in the European market. EISENMANN possesses advanced automation technologies and proprietary solutions that reduce environmental impact, primarily serving European automotive and industrial components manufacturers. EISENMANN’s business is highly complementary to the Group’s existing businesses, particularly in the field of industrial painting and surface treatment systems.

Through this acquisition, the Group expects to broaden the range of proposals and enable higher value-added integrated offerings in the automotive production line systems field, leading to increased value provided to customers and expanded order opportunities. Accordingly, the Company has determined that this acquisition will contribute to the Group’s growth and corporate value over the medium and long terms.

#### 2. Overview of the subsidiary (EISENMANN) to be acquired

(1)	Name	EISENMANN GmbH	
(2)	Location	Tübinger Straße 81, 71032 Böblingen, Baden-Württemberg, Germany	
(3)	Representative	Matthias Haarer, Chief Executive Officer and Managing Director	
(4)	Business	Design and engineering of industrial painting and surface treatment systems, and material handling systems	
(5)	Established	2020 (founded in 1951)	
(6)	Number of employees	283 (as of December in FY2025)	
(7)	Major group locations	United States, Mexico	
(8)	Major shareholders and shareholding ratios	An investment fund managed by Nimbus Investments (100%)	
(9)	Relationship between the Company and the target company	Capital relationship	Not applicable
		Personnel relationship	Not applicable
		Business relationship	Not applicable
(10)	Consolidated net sales	Approximately EUR 65 million (preliminary results for the fiscal year ended December 31, 2025)	

### 3. Overview of the seller

(1)	Name	Nimbus Investments CXLIV B.V.	
(2)	Location	Zeist, the Kingdom of the Netherlands	
(3)	Representative	Paul Frohn	
(4)	Business	Turnaround investments and carve-out investments	
(5)	Established	1999	
(6)	Relationship between the Company and the seller	Capital relationship	Not applicable
		Personnel relationship	Not applicable
		Business relationship	Not applicable
		Applicability as related party	Not applicable

### 4. Number of shares to be acquired, acquisition price, and ownership of shares before and after the acquisition

(1)	Number of shares held before the acquisition	0 shares (ownership percentage of voting rights: 0.0%)
(2)	Number of shares to be acquired	25,000 shares
(3)	Acquisition price*	The consideration to be transferred is approximately EUR 60 million, and the transaction will be settled in cash.
(4)	Number of shares held after the acquisition	25,000 shares (ownership percentage of voting rights: 100.0%)

\* A portion of the acquisition price may be subject to change, as the price adjustment based on changes in working capital and other factors has not yet been finalized in accordance with the terms of the agreement.

### 5. Schedule

(1)	Date of Board of Directors' Resolution	April 17, 2026
(2)	Date of execution of share purchase agreement	April 17, 2026
(3)	Date of share transfer	July 2026 (expected)