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FOR IMMEDIATE RELEASE

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Notice of Revisions to Full-Year Earnings Forecast, Interim Dividend, and Year-End Dividend Forecast

Daifuku Co., Ltd. (the "Company") hereby announces that it has revised upward its full-year consolidated earnings forecast for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026), which was announced on February 12, 2026, in light of recent business performance trends.

In addition, at a meeting of the Board of Directors held today, the Company resolved to pay an interim dividend from surplus and revised its year-end dividend forecast. Details are as follows.

1. Revisions to earnings forecast

Revisions to the full-year consolidated earnings forecast for the fiscal year ending December 31, 2026

(January 1, 2026–December 31, 2026)

	Net sales	Operating income	Ordinary income	Net income attributable to shareholders of the parent company	Net income per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previous forecast (A)	700,000	105,000	108,500	80,000	217.57
Current forecast (B)	735,000	113,000	116,500	86,500	233.55
Change (B – A)	35,000	8,000	8,000	6,500	–
Rate of change (%)	5.0	7.6	7.4	8.1	–

2. Interim dividend to be paid

	Revised value	Dividend forecast last announced on February 12, 2026	FY ended December 2025 (interim)
Record date	June 30, 2026	June 30, 2026	June 30, 2025
Dividend per share (yen)	40.00	36.00	34.00
Aggregate dividends (million yen)	14,903	–	12,516
Effective date	September 3, 2026	–	September 10, 2025
Dividend resource	Retained earnings	Retained earnings	Retained earnings

3. Revisions to year-end dividend forecast

	Dividend per share (yen)		
	Q2-end (interim)	Year-end	Annual
Record date			
Previous forecast	36.00	46.00	82.00
Current forecast	–	50.00	90.00
FY ending December 2026	40.00 (Effective date: September 3, 2026)	–	–
FY ended December 2025	34.00	44.00	78.00

4. Reasons

The sales forecast was revised upward, reflecting smooth progress in projects for cleanroom systems for the semiconductor sector underpinned by the order backlog at the end of the previous fiscal year, as well as earlier-than-expected revenue recognition for certain projects.

All profit forecasts were revised upward, reflecting higher sales as well as improved profitability driven by progress in production efficiency initiatives and improvements in project management.

Regarding orders, the full-year orders forecast was revised upward from 780,000–820,000 million yen to 860,000–900,000 million yen, reflecting the favorable order environment.

In addition, the exchange rate assumption for the fiscal year ending December 31, 2026 has been revised from the initial assumption of 150 yen to the U.S. dollar to 158 yen to the U.S. dollar. In terms of its impact on the full-year consolidated earnings forecast, this revision to the exchange rate assumption is expected to increase orders by 30.0 billion yen, net sales by 24.0 billion yen, and operating income by 4.0 billion yen.

The Company regards the return of profits to shareholders as one of its most important management tasks and adopts a performance-based policy regarding cash dividends based on

consolidated net income. In addition, in the four-year business plan for 2027 that started in April 2024, the Company aims to achieve a consolidated dividend payout ratio of 35% or more for each fiscal year.

In consideration of the Company's shareholder return policy and the upward revision to its profit forecast, the Board of Directors resolved today to increase the Q2-end (interim) dividend for the fiscal year ending December 31, 2026 by 4 yen per share from the previous forecast, to 40 yen per share. The Company has also revised its year-end dividend forecast to 50 yen per share, an increase of 4 yen per share from the previous forecast. As a result, the forecast annual dividend has been revised to 90 yen per share, an increase of 8 yen per share from the previous forecast. Accordingly, the consolidated dividend payout ratio for the fiscal year ending December 31, 2026 is expected to be 38.5%.

(Disclaimer)

The above forecast values are our projections based on information available at the time of this release and contain various uncertainties. Actual results may differ materially from forecast values due to factors such as changes in the business performance of the Company.

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