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FOR IMMEDIATE RELEASE

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Notice of Difference Between Non-Consolidated Actual Results for the Fiscal Year Ended December 31, 2025 and for the Previous Fiscal Year

Daifuku Co., Ltd. (the "Company") hereby announces that, a difference between non-consolidated actual results for the fiscal year ended December 31, 2025, announced today, and the actual results for the previous fiscal year. Details are as follows.

1. Difference between non-consolidated actual results for the fiscal year ended December 31, 2025 and actual results for the previous fiscal year

(January 1, 2025–December 31, 2025)

Non-consolidated actual results	Net sales	Operating income	Ordinary income	Net income	Net income per share
	Million yen	Million yen	Million yen	Million yen	Yen
Year ended December 31, 2024 (A)*	289,047	39,360	46,505	39,000	105.35
Year ended December 31, 2025 (B)	287,364	40,841	66,613	55,611	151.24
Change (B – A)	(1,682)	1,481	20,107	16,610	—
Rate of change (%)	(0.6)	3.8	43.2	42.6	—

*Due to a change in the Company's fiscal year-end, the fiscal year ended December 31, 2024 was an irregular accounting period for the non-consolidated financial statements of the Company, covering a nine-month period from April 1 to December 31. Accordingly, figures presented have been annualized on a 12-month basis.

2. Reasons for the difference

Ordinary income and net income for the fiscal year increased significantly compared with the previous fiscal year, primarily due to an increase in dividend income from subsidiaries, mainly outside Japan.

Sales remained generally in line with the previous fiscal year, supported by an extensive order backlog at the end of the previous fiscal year, while the operating margin improved compared with the previous fiscal year due to initiatives including cost reductions.

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