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FOR IMMEDIATE RELEASE

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Notice of Revisions to Full-Year Earnings Forecast, Interim Dividend, and Year-End Dividend Forecast

Daifuku Co., Ltd. (the "Company") hereby announces that it has revised upward its full-year earnings forecast for the fiscal year ending December 31, 2025 (from January 1, 2025 to December 31, 2025), which was announced on May 13, 2025, in light of recent business performance trends.

In addition, the Company has resolved to pay an increased interim dividend, which was resolved at a meeting of the Board of Directors held today, and has revised the year-end dividend forecast. Details are as follows.

1. Revisions to earnings forecast

Revisions to the full-year earnings forecast for the fiscal year ending December 31, 2025 (January 1, 2025–December 31, 2025)

	Net sales	Operating income	Ordinary income	Net income attributable to shareholders of the parent company	Net income per share
	Million yen	Million yen	Million yen	Million yen	Yen
Previous forecast (A)	650,000	81,500	84,300	65,000	176.78
Current forecast (B)	650,000	87,000	90,000	68,000	184.94
Change (B – A)	–	5,500	5,700	3,000	–
Rate of change (%)	–	6.7	6.8	4.6	–

2. Interim dividend to be paid

	Revised value	Dividend forecast last announced on May 13, 2025	FY ended December 2024 (interim)
Record date	June 30, 2025	June 30, 2025	September 30, 2024
Dividend per share (yen)	34.00	32.00	23.00
Aggregate dividends (million yen)	12,516	–	8,537
Effective date	September 10, 2025	–	December 5, 2024
Dividend resource	Retained earnings	Retained earnings	Retained earnings

3. Revisions to year-end dividend forecast

	Dividend per share (yen)		
	Q2-end (interim)	Year-end	Annual
Record date			
Previous forecast	32.00	32.00	64.00
Current forecast	–	34.00	68.00
FY ending December 2025	34.00 (Effective date: September 10, 2025)	–	–
FY ended December 2024	23.00	32.00	55.00

4. Reasons

Sales are progressing as planned, underpinned by an extensive order backlog from the end of the previous fiscal year. Income is meanwhile expected to exceed the previous forecast, which was announced on May 13, 2025, mainly due to increased profitability supported by efforts to reduce costs, such as increasing production efficiency. The impact of U.S. tariff policies has been reflected in the earnings forecast.

The full-year orders forecast remains unchanged at 700,000 million yen, as already announced.

The Company regards the return of profits to shareholders as its most important management task and adopts a performance-based policy for cash dividends based on consolidated net income. As part of its four-year business plan for 2027 that began in April 2024, the Company aims to increase corporate value through growth investments and achieve a consolidated payout ratio of 35% or more (each fiscal year).

Given the above policy and the revision upward to its income forecast, the Company has decided to increase its Q2-end (interim) dividend by 2 yen per share from the forecast previously announced for the fiscal year ending December 31, 2025. The Company has also revised its year-end dividend forecast, increased it by 2 yen per share. Accordingly, the

consolidated dividend payout ratio for the fiscal year ending December 31, 2025 is expected to be 36.8%.

(Disclaimer)

The above forecast values are our projections based on information available at the time of this release and contain various uncertainties. Actual results may differ materially from forecast values due to factors such as changes in the business performance of the Company.

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