

FOR IMMEDIATE RELEASE

May 13, 2022

Daifuku Co., Ltd. (Stock code: 6383)
 Representative: Hiroshi Geshiro, President and CEO
 Contact: Tetsuya Hibi, Corporate Officer
 Finance and Accounting Division Manager
 Tel: +81-6-6472-1261

**Notice of Revision of the Management Targets
 for the Three-Year Business Plan, Value Transformation 2023**

Daifuku Group has revised its management target for consolidated net sales for the fiscal year ending March 2024, the final year of its three-year business plan Value Transformation 2023, which was published on February 5, 2021, as a result of a review taking into account the recent business environment. Details are as follows:

1. Revision to the management target

	Initially planned	Revised
Consolidated net sales	JPY 540 billion	JPY 600 billion

2. Reasons

In the three-year business plan Value Transformation 2023 that started in the fiscal year ended March 2022, demand for capital investment for semiconductor production lines far exceeded expectations at the time of planning and is expected to remain at a high level in the future. For this reason, Daifuku has revised its consolidated net sales target.

The management target for the operating margin remains unchanged from the initially planned 10.5%.

***Disclaimer**

The above forecast values are our projections based on information available at the time of this release and contain various uncertainties. Actual results may differ materially from forecast values due to factors such as changes in the business performance of the Company or the Group.

###

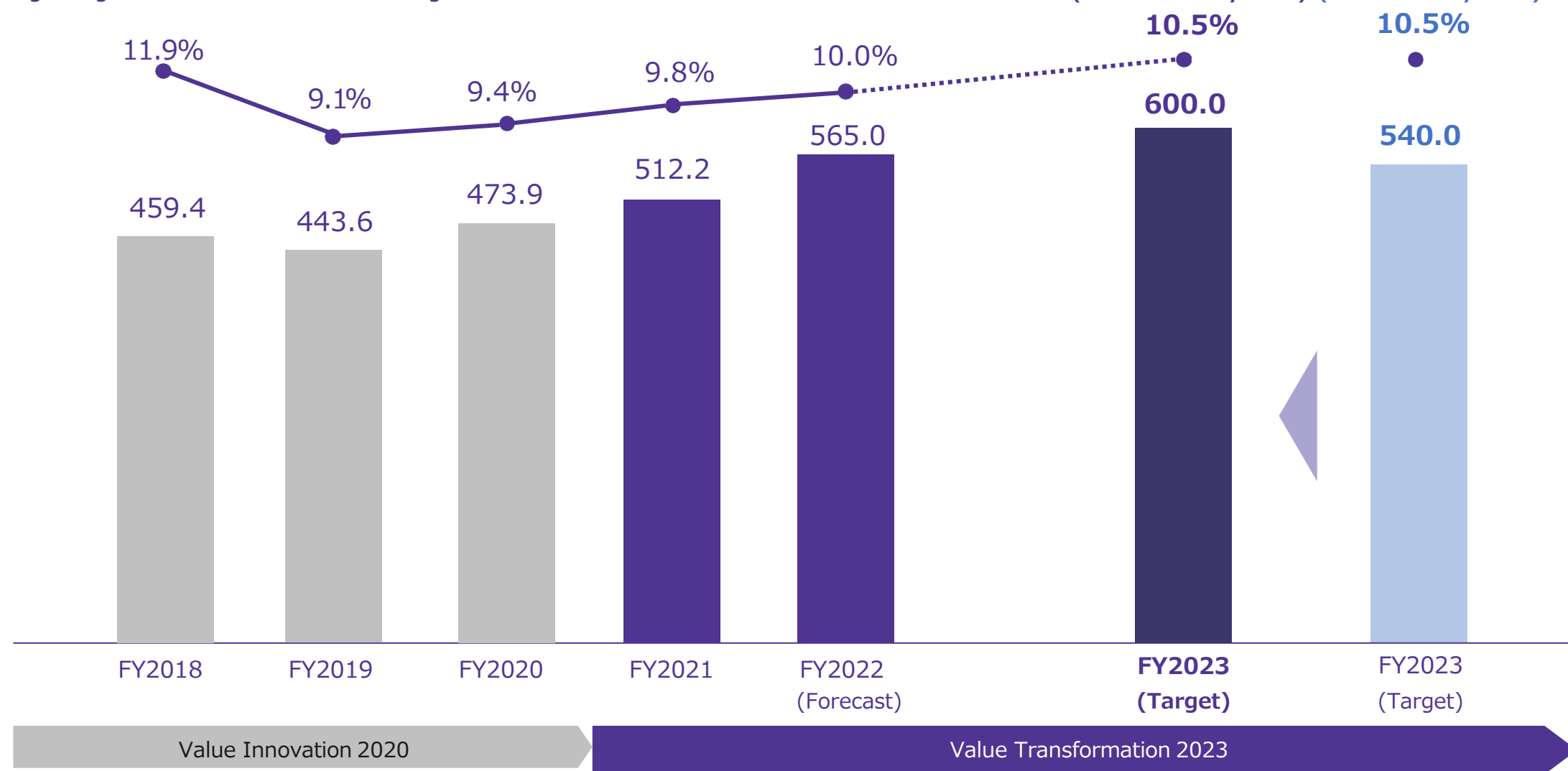
Value Transformation 2023 Sales Target Revised

Consolidated sales JPY 540.0 billion → **JPY 600.0 billion**

(Billion yen)

Operating margin of 10.5% remains unchanged.

Revised (announced May 2022) 10.5%
Initially planned (as of February 2021) 10.5%



Value Innovation 2020

Value Transformation 2023

Sales by Region (Reference)

	FY2012	FY2016	FY2021	FY2022 (Forecast)	FY2023	
					Revised	Initially planned
Non-Japan sales	105.2	210.1	332.0	368.5	397.0	378.0
Non-Japan sales ratio	52%	66%	64%	65%	66%	70%

(Billion yen)

