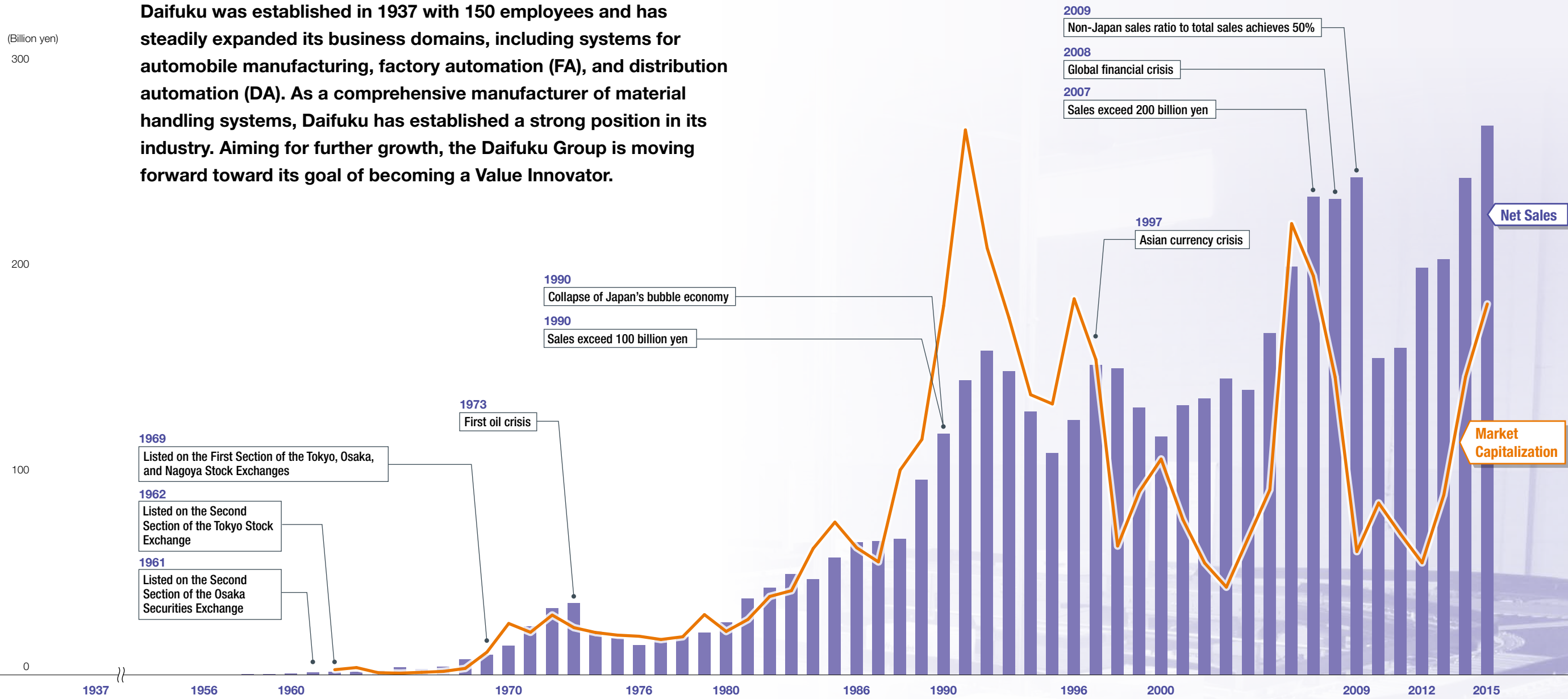


› Daifuku's Growth Path

Daifuku was established in 1937 with 150 employees and has steadily expanded its business domains, including systems for automobile manufacturing, factory automation (FA), and distribution automation (DA). As a comprehensive manufacturer of material handling systems, Daifuku has established a strong position in its industry. Aiming for further growth, the Daifuku Group is moving forward toward its goal of becoming a Value Innovator.

(Billion yen)
300



- 1937-1956**
- Founded as forge rolling machinery manufacturer for ironworks and construction
 - Expands operations into manufacturing cranes and crane ships

- 1957-1976**
- Delivers conveyor system to Japan's first passenger car factory
 - Develops Japan's first high-rise automated warehouse system
 - Expands into bowling machines, automatic guided vehicles, and material handling tools such as racks and mesh pallets

- 1977-1986**
- Enters the car wash machine business
 - Establishes the first global subsidiary in the U.S.
 - Changes the Company name from Daifuku Machinery Works to Daifuku (in *katakana* characters)

- 1987-1996**
- Expands into DA and cleanroom fields
 - Builds a global factory in Thailand
 - Becomes ISO 9001 certified
 - Opens the world's largest exhibition center for material handling and logistics

- 1997-2000**
- Establishes the eFA Division for the semiconductor and LCD (later flat-panel display) sectors

- 2001-2009**
- Establishes global production framework through proactive investments
 - U.S.-based Jervis B. Webb Company joins the Group
 - Enters the airport baggage handling systems business

- 2010-2015**
- Establishes a U.S. holding company
 - Logan Teleflex (UK) Ltd. and its group companies join the Group
 - U.S.-based Wynright Corporation joins the Group
 - Acquires an 80% share in New Zealand's BCS Group