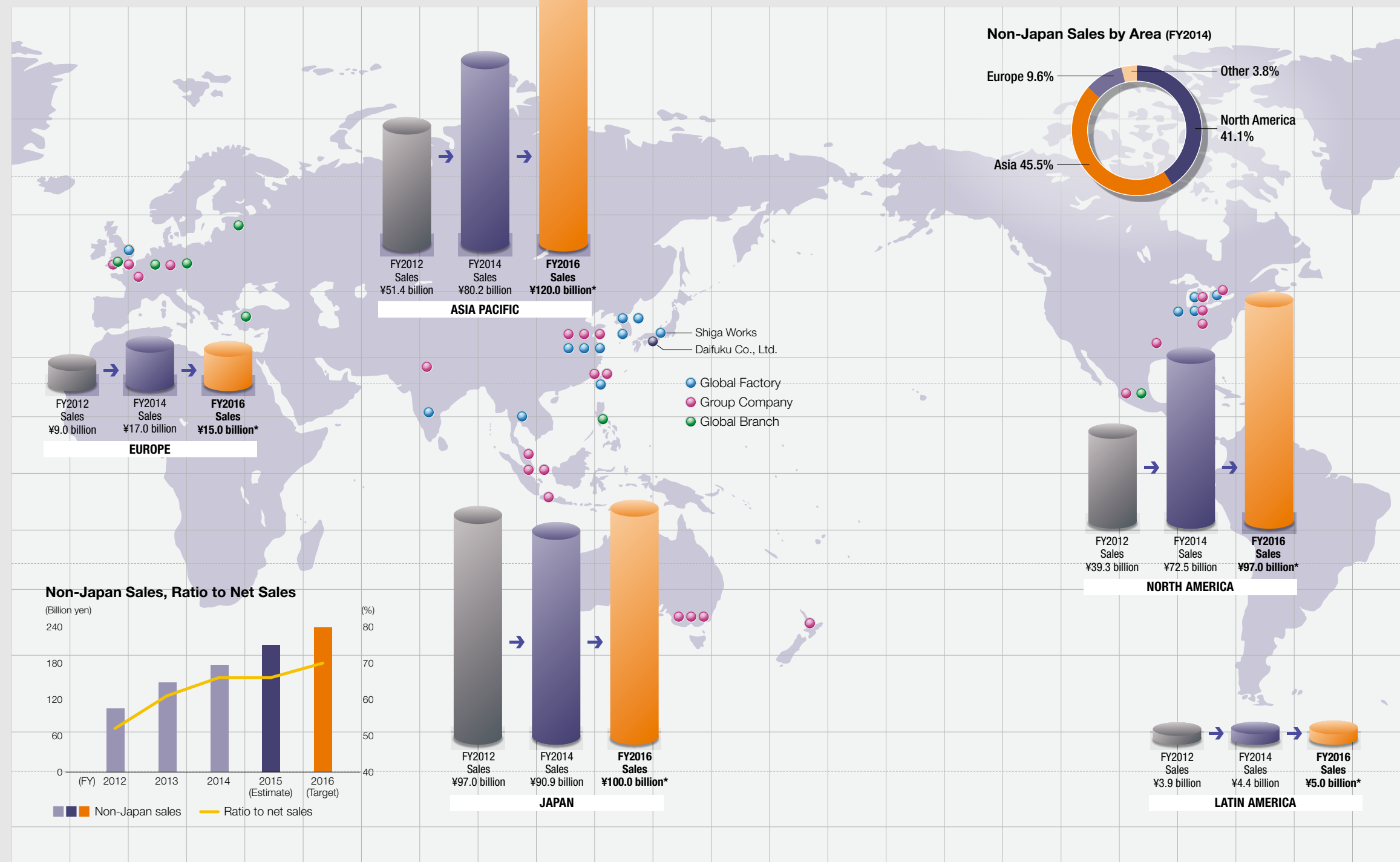


> Global Presence

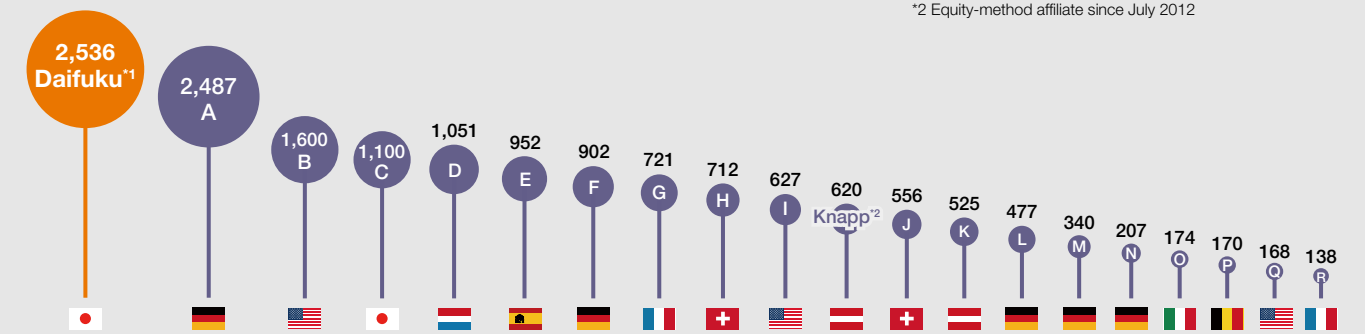
The Daifuku Group today operates in 22 countries and regions. The Group is actively expanding into global markets, centering on systems for manufacturers and distributors. Sales outside of Japan remained strong, mainly due to significantly increased sales in North America, with the ratio of non-Japan sales to total sales rising to 66% in fiscal 2014 (the year ended March 31, 2015), exceeding the final numerical target of 60% for the four-year business plan. Daifuku will further aim to achieve a non-Japan sales ratio of 70% for the final year (fiscal 2016) of the plan.

Management Targets by Area* (in the plan Value Innovation 2017)



Top 20 Worldwide Materials Handling Systems Suppliers 2014

(Net Sales, U.S. million dollars)



Source: Modern Materials Handling - April 2015

*1 Calculated from the earnings forecast announced in the third quarter for fiscal 2014 and exchange rates at the time.

*2 Equity-method affiliate since July 2012

Daifuku's Global Production Sites

