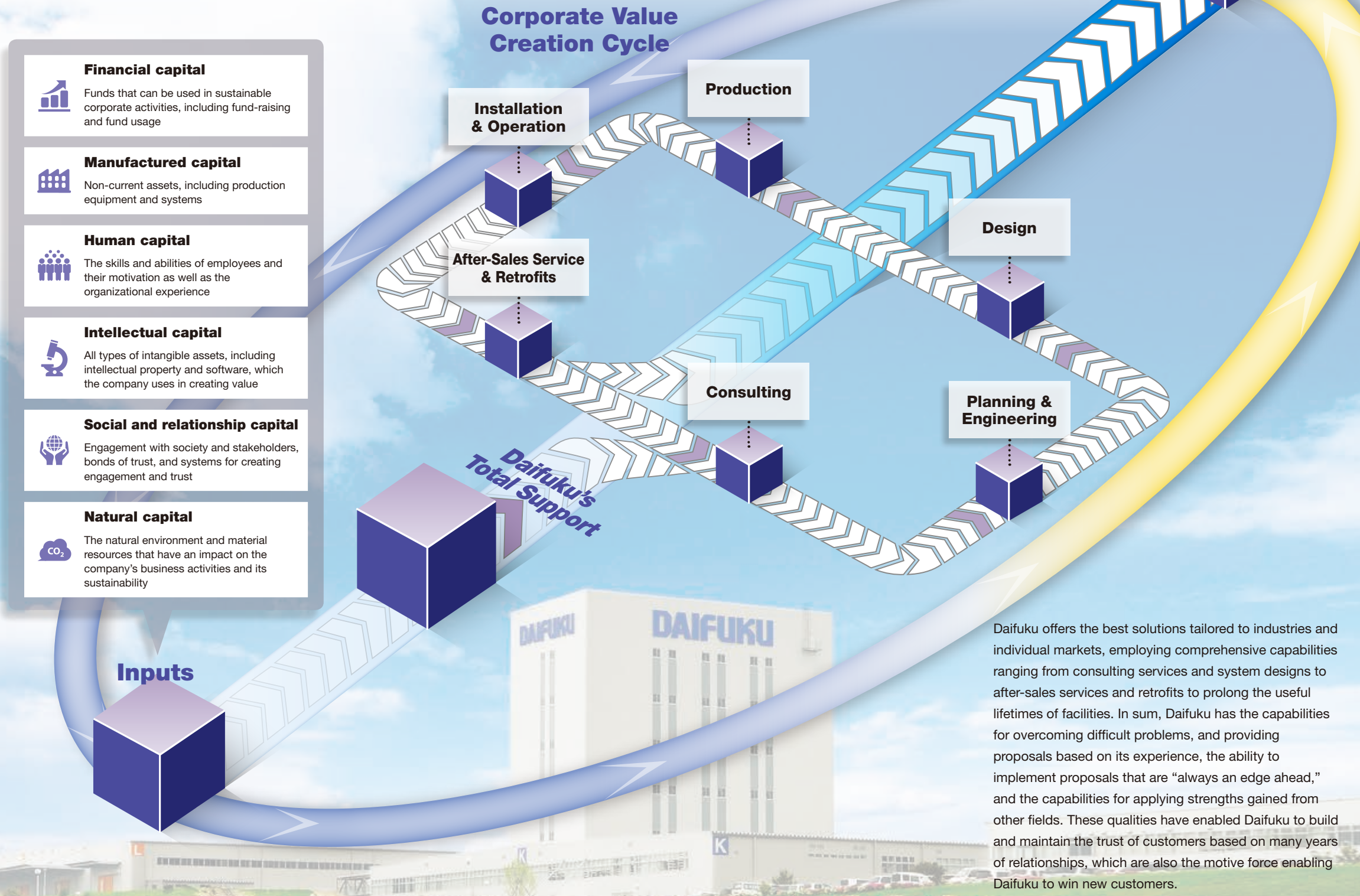


Daifuku is achieving sustained increases in corporate value by providing the optimal and best solutions to customers in virtually all industries and business fields.



- Financial capital**
Funds that can be used in sustainable corporate activities, including fund-raising and fund usage
- Manufactured capital**
Non-current assets, including production equipment and systems
- Human capital**
The skills and abilities of employees and their motivation as well as the organizational experience
- Intellectual capital**
All types of intangible assets, including intellectual property and software, which the company uses in creating value
- Social and relationship capital**
Engagement with society and stakeholders, bonds of trust, and systems for creating engagement and trust
- Natural capital**
The natural environment and material resources that have an impact on the company's business activities and its sustainability

- Financial capital**
 - Generation of free cash flows to finance investments for growth
 - Creation of a sound and strong financial position
- Manufactured capital**
 - Production of high-value-added products
 - Global network of factories and offices
- Human capital**
 - Optimization of human resources at the global level
 - Development of a group of motivated and energetic professionals
- Intellectual capital**
 - Creation of a strong DAIFUKU brand through increasing added value for customers
 - R&D and sophisticated problem-solving capabilities based on accumulated intellectual capital, etc.
- Social and relationship capital**
 - Strengthening relationships with stakeholders
- Natural capital**
 - Reducing the load on and preserving the earth's environment
 - Preservation of biodiversity

Net sales ¥336.1 billion	Operating income ¥20.8 billion	Non-Japan sales ¥221.9 billion
Service sales ¥92.3 billion	Capital investment ¥4.2 billion	Major production sites 18 locations
Employees 7,835	R&D expenditures ¥7.0 billion	Number of patents held 2,773
Suppliers in Japan 1,545 companies	Certified Daifuku Eco-Products 29 products	Reduction in CO ₂ emission volume due to products and services 33,367 tons CO ₂ /year

(As of March 31, 2016)

Daifuku offers the best solutions tailored to industries and individual markets, employing comprehensive capabilities ranging from consulting services and system designs to after-sales services and retrofits to prolong the useful lifetimes of facilities. In sum, Daifuku has the capabilities for overcoming difficult problems, and providing proposals based on its experience, the ability to implement proposals that are "always an edge ahead," and the capabilities for applying strengths gained from other fields. These qualities have enabled Daifuku to build and maintain the trust of customers based on many years of relationships, which are also the motive force enabling Daifuku to win new customers.