(As of June 24, 2016)

Directors



- Apr. 1971 Joined Daifuku Machinery Works Co., Ltd. (now Daifuku Co., Ltd.)
- Jun. 1998 Director, member of the Board Apr. 2000 President of Daifuku America Corporation
- Apr. 2004 Representative Director (to present) Senior Managing Director
- Chief Operating Officer (COO) of Business Support Management COO of Overseas Business Management President of Daifuku Canada Inc. Apr. 2006 Executive Vice President
- Apr. 2007 COO of AFA Operations General Manager of AFA Operations
- Dec. 2007 Chairman and Co-CEO of Jervis B. Webb Company, an affiliate of Daifuku Co., Ltd.
- Apr. 2008 President and Co-CEO COO of Webb Business
- Jan. 2011 Chairman and Co-CEO of Daifuku Webb Holding Company (now Daifuku North America Holding Company)
- Apr. 2012 President and CEO (to present) COO of Production Control COO of Service Control



- Apr. 1973 Joined Daifuku Machinery Works Co., Ltd. (now Daifuku Co., Ltd.)
- Jul. 2004 Administration Officer with director status Jun. 2006 Director, member of the Board General Manager of the Sales Division under FA&DA Operations
- Jun. 2011 Director, Managing Officer
- Apr. 2012 Director, Senior Managing Officer Chief Operating Officer (COO) of FA&DA Operations
- Apr. 2013 Representative Director (to present) Senior Managing Director
- Apr. 2014 Executive Vice President (to present)
- COO of all business operations (to present)



- Apr. 1979 Joined The Dai-Ichi Kangyo Bank, Limited (now Mizuho Financial Group, Inc.) Mar. 2006 Executive Officer of Mizuho Corporate Bank, Ltd. Jun. 2011 Became Managing Director of Mizuho Corporate Bank, Ltd.
- Apr. 2012 Joined Daifuku Co., Ltd. as a corporate advisor Jun. 2013 Director, member of the Board, Managing Officer
- Chief Operating Officer of Corporate Affairs Apr. 2014 Director, Senior Managing Officer (to present)
- Apr. 2015 General Manager of Corporate Business Development Division (to present)
- General Manager of ABH Global Operations Apr. 2016 General Manager of ATec Global Operations (to present)



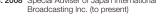
- Apr. 1969 Joined Daifuku Machinery Works Co., Ltd. (now Daifuku Co., Ltd.) Jul. 2004 Administration Officer with director status
- Jun. 2005 Director, member of the Board General Manager of the Business Support Operations
- Apr. 2008 General Manager of Finance and Accounting Division
- Apr. 2010 Chief Financial Officer
- Jun. 2011 Director, Managing Officer
- Apr. 2012 Representative Director (to present) Senior Managing Director
- Apr. 2013 Chief Financial and Risk Officer (CFO and CRO) (to present)
- Apr. 2014 Executive Vice President (to present)



- Apr. 1981 Joined Daifuku Machinery Works Co., Ltd. (now Daifuku Co., I td.)
- Apr. 2007 President of Daifuku Canada Inc.
- Apr. 2009 General Manager of the Sales Division under AFA Operations Jun. 2010 Director, member of the Board
- Jun. 2011 Managing Officer
- Jun. 2014 Director, Managing Officer (to present) General Manager of AFA (Global) Operations (to present)
- Apr. 2015 General Manager of AFA Operations under AFA Global Operations (to pres General Manager of the Sales Division under AFA Operations



- as Program Director of News Departmen
- Oct. 1999 Executive Managing Director of NHK International, Inc.
- Jun. 2007 Audit & Supervisory Board Member (outside) of Daifuku Co., Ltd. (to present)
- Dec. 2008 Special Adviser of Japan International





Yoshiyuki Nakashima Chairman of Daifuku (China) Co., Ltd.

Apr. 1980 Joined Daifuku Machinery Works Co., Ltd. (now Daifuku Co., Ltd.) Jul. 2008 Administration Officer with director status

Jun. 2010 Director, member of the Board General Manager of the Corporate Social Responsibility Division

- Jun. 2011 Managing Officer
- Apr. 2012 General Manager of the Business Continuity Plan Promotion Division
- Apr. 2013 Chairman of Daifuku (China) Co., Ltd.
- (to present) Jun. 2015 Director, Managing Officer (to present)



Office

- Noboru Kashiwagi Outside Director Independent Officer
- Apr. 1965 Joined Mitsubishi Corporation
- Jan. 1984 Worked as assistant manager of legal affairs department at Mitsubishi Corporation (Americas)
- Aug. 1993 Became professor at the Institute of Business Law and Comparative Law and Politics of the University of Tokyo
- Jun. 2003 Professor emeritus at the University of Tokyo (to present) Apr. 2004 Professor at Graduate School of Law of
 - Chuo University
- Jun. 2011 Director of the Foundation for Civil Dispute Resolution Research Funds (to present) Jun. 2012 Outside Director of Daifuku Co., Ltd. (to present)
- Aug. 2015 Chair of the New National Stadium Project Process Investigation Panel



Audit & Supervisory Board Member (outside) Independent Officer

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ment of Nikkei y and Markets	Apr. 1977	Registered as Tokyo Bar Ass Joined Mori So & Matsumoto)
ch Center for	Jan. 1982	Partner of Mor
nnology of the	Apr. 2004	Professor at G University of To
ratory for Nuclear f Technology	Apr. 2007	Adjunct Lectur the University of
lapan Science present)	Jun. 2015	Outside Memb Board of Nippo
Nember	Mar. 2016	Left Mori Hama

Officers

Auditors

Managing Officers Akira Ikari

Lifestyle Products President of Daifuku Plusmore Co., Ltd.

Tadashi Kimura Factory & Distribution Automation Installation & Services

Tatsujiro Kurosaka

Audit & Supervisory Board

Member

Apr. 1978 Joined Daifuku Machinery Works Co., Ltd.

Apr. 2005 Became Manager of the Logistics Systems Sales Group of the Sales Division, under FA&DA Operations

(now Daifuku Co., Ltd.)

Apr. 2012 Senior Assistant to the President

(to present)

Jun. 2012 Audit & Supervisory Board Member

Kanji Anno Factory & Distribution Automation Production, International



Apr. 1982 Joined Daifuku Machinery Works Co., Ltd. (now Daifuku Co., Ltd.)

- Apr. 2003 Became Manager of the Osaka Group of the Accounting Department Apr. 2006 General Manager of the Finance and
- Accounting Department Apr. 2012 Corporate Officer
- General Manager of the Finance and Accounting Division Apr. 2014 Assistant to CFO and CRO
- Jun. 2014 Audit & Supervisory Board Member

Corporate Officers

Safety and Hygiene Management

Executive Vice President of Daifuku

e-Factory Automation (Flat-Panel Displays)

North America Holding Company

Chief Officer of Shiga Works

Hiroshi Nobuta

Yoshiyuki Horiba

Ken Sasaki

- Apr. 1966 Joined Japan Broadcasting Corporation (NHK)
- Jun. 1991 Bureau Chief of NHK Paris Bureau
- Jun. 1995 Managing Director of NHK Enterprises 21 Inc.
- May 2008 Executive Producer of NHK Enterprises, Inc.

Akihiko Kishida

Toshiaki Hayashi

Production

Audit & Supervisory Board



Research Institute of Industr Jan. 2002 Affiliate Professor of Research Advanced Science and Tech University of Tokyo Apr. 2002 Professor of Research Labor Reactor of Tokyo Institute of Sep. 2008 JST Project Senior Officer, J and Technology Agency (to)

Jun. 2010 Audit & Supervisory Board Member (outside) of Daifuku Co., Ltd. (to present)

Akihiko Nishimura

Yoshihisa Ichinose

Corporate Social Responsibility

Chief Officer of Komaki Works

Airport Technologies President and CEO of Daifuku North America Holding Company

Yasuhisa Mishina Factory & Distribution Automation Production

Hiroaki Kita

Takuva Gondo

Chairman of Daifuku (China) Automation Co., Ltd.

Takaya Uemoto Automotive Factory Automation Production

Automotive Factory Automation Global Sales,

Seiji Sato Director e-Factory Automation

Apr. 1983 Joined Daifuku Machinery Works Co., Ltd. (now Daifuku Co., Ltd.) Apr. 2008 General Manager of the Semiconductor Division under eFA Operations (to present)

General Manager of eFA Operations (to present) Jun. 2015 Director, Managing Officer (to present)



FA&DA Operations (to present)



Jul. 1978 Joined PricewaterhouseCoopers (PwC) Osaka

- Aug. 1982 Registered as a Japanese certified public accountant (CPA)
- Oct. 1985 Worked at Coopers & Lybrand New York Office
- Jul. 1990 Registered as a U.S. CPA (New York) Jan. 2008 Senior partner of PwC Aarata
- Apr. 2012 Professor of Business Administration
 - at St. Andrew's University (to present)
- Sep. 2012 Left PwC Aarata
- Jun. 2014 Outside Director of Daifuku Co., Ltd. (to present)



of Mori Hamada & Matsumoto Law Office sor at Graduate School of Law of the sity of Tokyo

t Lecturer at Graduate School of Law of iversity of Tokyo

e Member of the Auditor & Supervisory of Nippon Shuppan Hanbai Inc. (to present) ri Hamada & Matsumoto Law Office Apr. 2016 Representative of Aihara Law Office (to present) Jun. 2016 Audit & Supervisory Board Member (outside) of Daifuku Co., Ltd. (to present)

Factory & Distribution Automation Engineering

Chairman of Daifuku (China) Manufacturing Co., Ltd.